### 2016 Sustainability Index and Dashboard Summary: Zambia

The HIV/AIDS Sustainability Index and Dashboard (SID) is a tool completed periodically by PEPFAR teams and partner stakeholders to sharpen the understanding of each country's sustainability landscape and to assist PEPFAR and others in making informed HIV/AIDS investment decisions. Based on responses to 90 questions, the SID assesses the current state of sustainability of national HIV/AIDS responses across 15 critical elements. Scores for these elements are displayed on a color-coded dashboard, together with other contextual charts and information. As the SID is completed over time, it will allow stakeholders to track progress and gaps across these key components of sustainability.

Dark Green Score (8.50-10 points)
(sustainable and requires no additional investment at this time)

Light Green Score (7.00-8.49 points)
(approaching sustainability and requires little or no investment)

Yellow Score (3.50-6.99 points)
(emerging sustainability and needs some investment)

Red Score (<3.50 points)
(unsustainable and requires significant investment)

Zambia Overview: Zambia, with support from key stakeholders like PEPFAR, has made tremendous strides towards sustainably controlling its HIV/AIDS epidemic. Since 2004, over 2 million people in Zambia are counseled and tested for HIV each year; new HIV infections have dropped by 58 percent; more than 720,000 people are on life-saving anti-retroviral treatment (ART); and thousands of babies are born free from HIV each year because nearly 100 percent of women in Zambia have access to HIV prevention of mother to child transmission services. The Zambian government (GRZ) has continued to demonstrate political will and leadership in the fight against HIV. The National AIDS Strategic Framework was recently revised and the country has expressed willingness to adopt the 2015 WHO treatment guidelines (Test and Start) and to implement Community ART programs. However, the country's economy has taken a downturn since 2015, with significant depreciation of the local currency. This is likely to reduce the GRZ's contribution towards funding of the national response, necessitating continued external support in order to avoid reversal of gains realized to date.

**SID Process:** The PEPFAR Zambia team used a participatory process to complete the SID. A multistakeholder SID completion workshop was held on February 1, 2016 and was attended by representatives from several host government ministries and departments, multilateral organizations, local and international non-governmental organizations, and civil society organizations<sup>1</sup>. After an introductory address from the PEPFAR Coordinator, participants broke into four domain groups to discuss and complete the SID questionnaire based on the data and information assembled. The full group was not able to reconvene at the end of the workshop due to time constraints, but the completed dashboard and questionnaires were circulated to stakeholders to validate findings and to solicit further input on priority areas to be addressed in COP 16. PEPFAR/Zambia intends to use existing fora (such as national technical working groups, MOH policy meetings and cooperating partner meetings) to continue the dialogue on sustainability.

### **Sustainability Strengths:**

- Planning and Coordination (7.73, light green): The GRZ has continued to demonstrate good planning and coordination of the national response. Zambia has a costed, multi-year national strategy, which is updated at least every five years (with key stakeholders) and includes critical components of prevention and treatment. The GRZ leads the development/revision of the National AIDS Strategic Framework (NASF) with active participation from civil society, businesses and corporate sector, and external agencies. Additionally, the GRZ routinely tracks HIV/AIDS activities of CSOs and donors, leads the process that convenes stakeholders, and develops joint operational plans with implementing organizations. Although the country has coordinating structures at national and sub-national level (including HIV/AIDS task forces and technical working groups), none of them specifically deal with the needs of key populations.
- **Performance Data (6.96, yellow):** The timely availability, analysis, use and dissemination of high quality HIV service delivery data is critical to the implementation and scale up of effective treatment and prevention programs and the achievement of 90/90/90 goals. The GRZ has structures, procedures and policies to assure quality of service delivery data. The country has harmonized complementary information systems that are managed by the host government with technical assistance from external agencies/institutions. Further, service delivery data are collected and reported at least quarterly. However, the country does not collect data on adolescents, an important priority population.

### **Sustainability Vulnerabilities:**

- Service Delivery (4.72, yellow): Facility community linkages are critical for HIV prevention, care and treatment scale up, including implementation of differentiated service delivery models and Test and START. The SID found that the country's design and implementation of community-based HIV services does not adequately support linkages between facility- and community-based services. Further, poor and inadequate facility infrastructure has impeded on effective facility linkage to community. Host country institutions provide minimal financing for delivery of HIV/AIDS services to key populations in high burden areas and HIV/AIDS services to key populations are primarily delivered by external agencies, organizations or institutions.
- Laboratory (4.86, yellow): The availability of high quality laboratory services is critical to scale up HIV services, including implementation of Test and START and achievement of the third 90. The SID found that Zambia does not have adequate qualified laboratory personnel to achieve sustained epidemic control and in some cases laboratory infrastructure is poor and not appropriate. Although regulations to monitor quality of laboratory and POC testing sites exist, they are partially implemented.
- Commodity Security and Supply Chain (5.69, yellow): The availability of life-saving antiretroviral medications and other HIV commodities is essential for epidemic control and a sustainable national response. While the GRZ's expenditure on ARVs steadily increased between 2010 and 2014, all HIV test kits are procured with external resources. The country's economy took a downward turn in 2015 that has seen the local currency undergoing significant depreciation. This has resulted in reduced purchasing power for ARVs and commodities. The country also faces challenges with storage space, and this is likely to be exacerbated by scale up of

prevention, care and treatment services, including implementation of Test and START and new service delivery models.

• Human Resources for Health (6.17, yellow): An adequate number of trained and motivated health workers, with the appropriate skills mix, deployed to areas of greatest need (at facility and community level) is critical to implementation of Test and START and differentiated service delivery models. Zambia is facing a critical shortage of health workers with approximately 40% of positions in the health sector establishment remaining vacant. The SID found that Zambia has an inadequate supply of health workers to enable the volume and quality of HIV/AIDS services needed for sustained epidemic control at the facility and/or community site level. Pre-service training institutions are not producing an adequate supply and skills mix of health care providers and the country's health workers are not adequately deployed to facilities and communities with high HIV burden.

**Contact:** For questions or further information about PEPFAR's efforts to support sustainability of the HIV response in Zambia, please contact Dr. Tamu Daniel at <a href="mailto:DanielTM2@state.gov">DanielTM2@state.gov</a>

<sup>&</sup>lt;sup>1</sup> A total of 57 people attended the meeting with representation from:
Government of Zambia (MOH, MSL, NAC/CCM, MOF, MOD, HPCZ);
Multilateral organizations (UNAIDS, UNDP, UNICEF, UNODC, GF):
Local and international NGOs and Civil Society (CHAI, BMGF, NZP+, ZNARVS, BICC, ZATULBT, Bwafano, ZANERELA+, ERCJ);
USG.

# Sustainability Analysis for Epidemic Control: Zambia

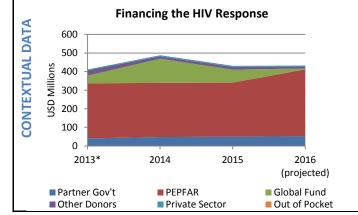
Epidemic Type: Generalized

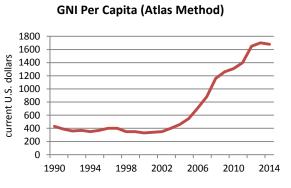
Income Level: Lower-middle income

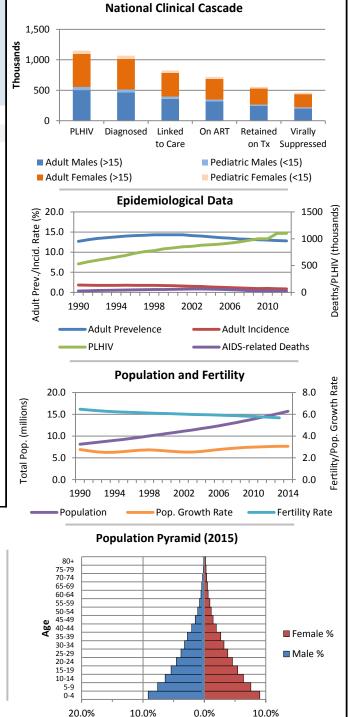
**PEPFAR Categorization:** Long-term Strategy

PEPFAR COP 16 Planning Level: \$359,919,631

	2046	2017	2010	2010
	2016	2017	2018	2019
1. Planning and Coordination	7.73			
2. Policies and Governance	6.57			
3. Civil Society Engagement	4.86			
4. Private Sector Engagement	6.11			
5. Public Access to Information	2.00			
National Health System and Service Delivery				
6. Service Delivery	4.72			
7. Human Resources for Health	6.17			
8. Commodity Security and Supply Chain	5.69			
9. Quality Management	6.81			
10. Laboratory	4.86			
Strategic Investments, Efficiency, and Sustainable				
Financing				
11. Domestic Resource Mobilization	5.56			
12. Technical and Allocative Efficiencies	6.90			
Strategic Information				
13. Epidemiological and Health Data	4.62			
14. Financial/Expenditure Data	6.67			
15. Performance Data	6.96			
	3. Civil Society Engagement 4. Private Sector Engagement 5. Public Access to Information  National Health System and Service Delivery 6. Service Delivery 7. Human Resources for Health 8. Commodity Security and Supply Chain 9. Quality Management 10. Laboratory  Strategic Investments, Efficiency, and Sustainable Financing 11. Domestic Resource Mobilization 12. Technical and Allocative Efficiencies  Strategic Information 13. Epidemiological and Health Data 14. Financial/Expenditure Data	1. Planning and Coordination  2. Policies and Governance  3. Civil Society Engagement  4. Ref  4. Private Sector Engagement  5. Public Access to Information  National Health System and Service Delivery  6. Service Delivery  7. Human Resources for Health  8. Commodity Security and Supply Chain  9. Quality Management  10. Laboratory  4.86  Strategic Investments, Efficiency, and Sustainable Financing  11. Domestic Resource Mobilization  12. Technical and Allocative Efficiencies  5.56  Strategic Information  13. Epidemiological and Health Data  4.62  14. Financial/Expenditure Data  6.57	Governance, Leadership, and Accountability  1. Planning and Coordination  2. Policies and Governance  3. Civil Society Engagement  4.86  4. Private Sector Engagement  5. Public Access to Information  National Health System and Service Delivery  6. Service Delivery  7. Human Resources for Health  8. Commodity Security and Supply Chain  9. Quality Management  10. Laboratory  4.86  Strategic Investments, Efficiency, and Sustainable Financing  11. Domestic Resource Mobilization  5.56  12. Technical and Allocative Efficiencies  5.56  Strategic Information  13. Epidemiological and Health Data  14. Financial/Expenditure Data  6.67	Governance, Leadership, and Accountability  1. Planning and Coordination  2. Policies and Governance  3. Civil Society Engagement  4.86  4. Private Sector Engagement  5. Public Access to Information  National Health System and Service Delivery  6. Service Delivery  7. Human Resources for Health  8. Commodity Security and Supply Chain  9. Quality Management  10. Laboratory  Strategic Investments, Efficiency, and Sustainable Financing  11. Domestic Resource Mobilization  5.56  12. Technical and Allocative Efficiencies  5.56  Strategic Information  13. Epidemiological and Health Data  14. Financial/Expenditure Data  6.67







Population %

**CONTEXTUAL DATA** 

#### Domain A. Governance, Leadership, and Accountability What Success Looks Like: Host government upholds a transparent and accountable resolve to be responsible to its citizens and international stakeholders for achieving planned HIV/AIDS results, is a good steward of HIV/AIDS finances, widely disseminates program progress and results, provides accurate information and education on HIV/AIDS, and supports mechanisms for eliciting feedback. Relevant government entities take actions to create an enabling policy and legal environment, ensure good stewardship of HIV/AIDS resources, and provide technical and political leadership to coordinate an effective national HIV/AIDS response. 1. Planning and Coordination: Host country develops, implements, and oversees a costed multiyear national strategy and **Data Source** Notes/Comments serves as the preeminent architect and convener of a coordinated HIV/AIDS response in the country across all levels of government and key stakeholders, civil society and the private sector. (1) Revised National AIDS Strategic Participants felt that while the NASF was A. There is no national strategy for HIV/AIDS 1.1 Score: Framework, 2014-2016. (2) costed, it wasn't that detailed. Also the Global Fund B. There is a multiyear national strategy. Check all that apply: strategy did not include components such as EID and scale-up of viral load. ✓ It is costed ✓ It is updated at least every five years 1.1 Content of National Strategy: Does the Strategy includes all crucial response components for prevention and country have a multi-year, costed national treatment (HIV testing, treatment and care [including children and adolescents], PMTCT, transition from 'catchup' to sustainable VMMC if strategy to respond to HIV? country performs VMMCs, scale-up of viral load, EID, and other key $\hfill \Box$ Strategy includes explicit plans and activities to address the needs of key populations. Strategy includes all crucial response components to mitigate the impact of HIV on vulnerable children (1) Revised National AIDS Strategic O A. There is no national strategy for HIV/AIDS Framework, 2014-2016. 1.2 Score: (2) Mid-Term Review of the NSF B. The national strategy is developed with participation from the following and the strategy is developed. following stakeholders (check all that apply): Its development was led by the host country government 1.2 Participation in National Strategy Civil society actively participated in the development of the strategy Development: Who actively participates in development of the country's national HIV/AIDS Private health sector providers, facilities, and training institutions, strategy? actively participated in the development of the strategy Businesses and the corporate sector actively participated in the development of the strategy including workplace development and corporate social responsibility (CSR) External agencies (i.e. donors, other multilateral orgs., etc.) supporting HIV services in-country participated in the development of the strategy

	Check all that apply:  There is an effective mechanism within the host country government for internally coordinating HIV/AIDS activities implemented by various government ministries, institutions, offices, etc.	1.3 Score: 1.	(1) Revised National AIDS Strategic Framework, 2014-2016; (2) HIV Cooperating Partners' Group meeting minutes;	The District and Provincial AIDS Taskforces are responsible for coordinating the district and provincial responses, including mapping/or identifying who is providing what services. In addition, NAC developed an online reporting
	The host country government routinely tracks and maps HIV/AIDS activities of:   ☐ civil society organizations			portal (NACMIS) through which partners are able to report on their activites, and state what areas they are operating in. There are however no TWGs on key population
1.3 Coordination of National HIV Implementation: To what extent does the host country government coordinate all HIV/AIDS implemented activities in the country, including those funded or implemented by CSOs, private sector, and donor implementing partners?	☐ private sector  ☑ donors			
	The host country government leads a mechanism or process (i.e. committee, working group, etc.) that routinely convenes key internal and external stakeholders and implementers of the national response for planning and coordination purposes.			
	Joint operational plans are developed that include key activities of implementing organizations.  Duplications and gaps among various government, CSO, private sector, and donor activities are systematically identified and			
	addressed.			
1.4 Sub-national Unit Accountability: Is there a	A. There is no formal link between the national plan and sub-national service delivery.	1.4 Score: 2.	(1) District Annual Action Plans; (2) District AIDS Task Force meeting minutes	
mechanism by which sub-national units are accountable to national HIV/AIDS goals or	B. Sub-national units have performance targets that contribute to aggregate national goals or targets.		······································	
targets? (note: equal points for B and C)	© C. The central government is responsible for service delivery at the sub-national level.			
	Planning and Coordin	ation Score: 7.	73	

regulations that will achieve coverage of high imp	ops, implements, and oversees a wide range of policies, laws, an pact interventions, ensure social and legal protection and equity discrimination, and sustain epidemic control within the national	for those	Data Source	Notes/Comments
<b>2.1 WHO Guidelines for ART Initiation</b> : Does current national HIV/AIDS technical practice follow current or recent WHO guidelines for initiation of ART?	For each category below, check <u>no more than one box</u> that reflects current national policy for ART initiation:  A. Adults (>19 years)  Test and START (current WHO Guideline)  CD4 <500  B. Pregnant and Breastfeeding Mothers  Test and START/Option B+ (current WHO Guideline)  Option B  C. Adolescents (10-19 years)  Test and START (current WHO Guideline)  CD4<500  D. Children (<10 years)  Test and START (current WHO Guideline)  Test and START (current WHO Guideline)	2.1 Score: 1.0	(1) WHO Consolidated Guidelines on the use of Antiretroviral Drugs for Treating and Preventing HIV Infection, recommendations for a public health approach, June 2013; (2) WHO, Guideline on When to Start Antiretroviral Therapy and on Preexposure Prophylaxis for HIV, September 2015; (3) Zambia adapted WHO Consolidated Guidelines on the use of Antiretroviral Drugs for Treating and Preventing HIV Infection, recommendations for a public health approach, June 2013	

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that specify protections (not specific to HIV) for	Adults living with HIV (women):  Law/policy exists  Law/policy is fully implemented  Adults living with HIV (men):	2.2 Score: 2.3 Score:	(1) Ministry of Health, National Health Policy (June 2013); (2)Revised National AIDS Strategic Framework, 2014: 2016; (3) Zambia Consolidated Guidelines for Treatment and Prevention of HIV Infection 2014  This question aligns with the revised UNAIDS NCPI (2015). If your country has completed the new NCPI, you may use it as a data source to answer this question. (1) The Constitution 2016; (2) Bill of Rights; (3) Gender Policy; (4) National Child Policy; (4) Public Welfare Assistance Scheme Guidelines Scheme 2008; (5) Persons with Disabilities Act; . (6)Zambia Prisons Service	Zambia lacks inclusive and targeted HIV services for persons with disabilities.
implemented? (Full score possible without	✓ Law/policy exists ✓ Law/policy is fully implemented		(1) The Constitution 2016; (2) Bill of Rights; (3) Gender Policy; (4) National Child Policy; (4) Public Welfare Assistance Scheme Guidelines Scheme 2008; (5) Persons with Disabilities Act; .	

Migrants:		
✓ Law/policy exists		
✓ Law/policy is fully implemented		
People who inject drugs (PWID):		
Law/policy exists		
Law/policy is fully implemented		
People with disabilities:		
☑ Law/policy exists		
Law/policy is fully implemented		
Prisoners:		
☑ Law/policy exists		
✓ Law/policy is fully implemented		
Sex workers:		
Law/policy exists		
Law/policy is fully implemented		
Transgender people:		
Law/policy exists		
Law/policy is fully implemented		
Women and girls:		
✓ Law/policy exists		
✓ Law/policy is fully implemented		

2.4 Structural Obstacles: Does the country have				This question aligns with the revised	The provision of condoms in prison is
laws and/or policies that present barriers to	Check all that apply:	2.4 Score:	0.33	UNAIDS NCPI (2015). If your country has	considered illegal although this is not
delivery of HIV prevention, testing and				completed the new NCPI, you may use it	specifically stated in any of the laws.
treatment services or the accessibility of these	Criminalization of sexual orientation and gender identity:			as a data source to answer this question.	
services? Are these laws/policies enforced? (Enforced means any instances of enforcement	✓ Law/policy exists			(1) Penal code CAP 87 Section 155-158 unnatural offences, (2) Section 183	
even if periodic)	✓ Law/policy is enforced			Negligent Act; (3) the Dangerous Drugs Act CAP 95 , (4) Narcotics Drugs and	
	Criminalization of cross-dressing:			Psychotropic Substances Act CAP 96	
	Law/policy exists				
	Law/policy is enforced				
	Criminalization of drug use:				
	✓ Law/policy exists				
	✓ Law/policy is enforced				
	Criminalization of sex work:				
	☑ Law/policy exists				
	☑ Law/policy is enforced				
	Ban or limits on needle and syringe programs for people who inject drugs (PWID):				
	☑ Law/policy exists				
	✓ Law/policy is enforced				
	Ban or limits on opioid substitution therapy for people who inject drugs (PWID):				
	✓ Law/policy exists				
	✓ Law/policy is enforced				
	Ban or limits on needle and syringe programs in prison settings:				
	☑ Law/policy exists				
	✓ Law/policy is enforced				
	Ban or limits on opioid substitution therapy in prison settings:				
	✓ Law/policy exists				
	✓ Law/policy is enforced				

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Ban or limits on the distribution of condoms in prison settings:     Law/policy exists			
✓ Law/policy is enforced			
Ban or limits on accessing HIV and SRH services for adolescents and young people:			
✓ Law/policy exists			
✓ Law/policy is enforced			
Criminalization of HIV non-disclosure, exposure or transmission:			
☑ Law/policy exists			
✓ Law/policy is enforced			
Travel and/or residence restrictions:			
Law/policy exists			
☐ Law/policy is enforced			
Restrictions on employment for people living with HIV:			
Law/policy exists			
Law/policy is enforced			

	Policies and Govern	nance Score:	6.57		
HIV/AIDS audit or audit of Ministries that work on HIV/AIDS?	C. The host country government does respond to audit findings by implementing changes which can be tracked by legislature or other bodies that hold government accountable.				
<b>2.7 Audit Action:</b> To what extent does the host country government respond to the findings of a	A. Host country government does not respond to audit findings, or no audit of the national HIV/AIDS program is conducted.      B. The host country government does respond to audit findings by implementing changes as a result of the audit.	2.7 Score:	1.43		
and the amough government imancial systems):	C. An audit is conducted of the National HIV/AIDS program or other relevant ministries every 3 years or less.  A. Host country government does not respond to audit findings, or				
conduct a national HIV/AIDS program audit or audit of Ministries that work on HIV/AIDS on a regular basis (excluding audits of donor funding that are through government financial systems)?	O B. An audit is conducted of the National HIV/AIDS program or other relevant ministries every 4 years or more.				
2.6 Audit: Does the host country government	A. No audit is conducted of the National HIV/AIDS Program or other relevant ministry.	2.6 Score:	1.43		
	Government provides financial support to enable access to legal services if someone experiences discrimination, including redress where a violation is found				
PLHIV, key populations, and those who may access HIV services about these rights?	National law exists regarding health care privacy and confidentiality protections				
right to nondiscriminatory access to HIV services and support, does the government have efforts in place to educate and ensure the rights of	To educate key populations about their legal rights in terms of access to HIV services				
2.5 Rights to Access Services: Recognizing the	To educate PLHIV about their legal rights in terms of access to HIV services				
	There are host country government efforts in place as follows (check all that apply):	2.5 Score:		(1) Bill of Rights; (2) National Health (3) Policy; (4) NASF; (5) Patients' Charter	

provision when appropriate, advocacy efforts as n There are mechanisms for civil society to review a	an active partner in the HIV/AIDS response through service deliv needed, and as a key stakeholder to inform the national HIV/AID and provide feedback regarding public programs, services and fi rnment institutions accountable for the use of HIV/AIDS funds a	S response. scal		Data Source	Notes/Comments
3.1 Civil Society and Accountability for HIV/AIDS: Are there any laws or policies that restrict civil society from playing an oversight	A. There exists a law or laws that restrict civil society from playing an oversight role in the HIV/AIDS response.      B. There are no laws that restrict civil society playing a role in providing oversight of the HIV/AIDS response but in practice, it does not happen.	3.1 Score:	1.67		The NGO Bill and Statutory Instrument Number 31 revokation which allowed tax import exempions for NGO's ,thereby increasig the cost of operations for most NGO's and force them to shut down
role in the HIV/AIDS response?	C. There are no laws or policies that prevent civil society from     providing an oversight of the HIV/AIDS response and civil society is very actively engaged in providing oversight.				
	Check A, B, or C; if C checked, select appropriate disaggregates:	3.2 Score:	1.19	(1) Report on civil society self coordinating framework, (2) Ministry of Health Sector-Wide Approach	CSO representatives observe that some formal channels e.g TWG under NAC not currently fully functional thereby limiting opportunities for
	A. There are no formal channels or opportunities.			Mechanism, (3) Joint Annual Review	CSOs to particpate.
	O B. There are formal channels or opportunities, but civil society is called upon in an ad hoc manner to provide inputs and feedback.				
3.2 Government Channels and Opportunities	C. There are functional formal channels and opportunities for civil society engagement and feedback. Check all that apply:				
for Civil Society Engagement: Does host country government have formal channels or	☑ During strategic and annual planning				
opportunities for diverse civil society groups to engage and provide feedback on its HIV/AIDS	✓ In joint annual program reviews				
policies, programs, and services (not including Global Fund CCM civil society engagement requirements)?	✓ For policy development				
	✓ As members of technical working groups				
	☑ Involvement on government HIV/AIDS program evaluation teams				
	☐ Involvement in surveys/studies				
	Collecting and reporting on client feedback				

3.3 Impact of Civil Society Engagement: Does civil society engagement substantively impact policy and budget decisions related to HIV/AIDS?	A. Civil society does not actively engage, or civil society engagement does not impact policy and budget decisions related to HIV/AIDS.  B. Civil society's engagement impacts HIV/AIDS policy and budget decisions (check all that apply):  In advocacy  In programmatic decision making  In technical decision making  In service delivery  In HIV/AIDS basket or national health financing decisions	3.3 Score:	0.67	Committee on Health, Community	CSO representatives acknowledge submitting reports or recommendations to the government authorities e.g drafting of national health budget,however their contributions seldom impacts on policy and budget decisions
3.4 Domestic Funding of Civil Society: To what extent are HIV/AIDS related Civil Society Organizations funded domestically (either from government, private sector, or self generated funds)?  (if exact or approximate overall percentage known, or the percentages from the various domestic sources, please note in Comments column)	A. No funding (0%) for HIV/AIDS related civil society organizations comes from domestic sources.  B. Minimal funding (approx. 1-9%) for HIV/AIDS related civil society organizations comes from domestic sources.  C. Some funding (approx. 10-49%) for HIV/AIDS related civil society organizations comes from domestic sources (not including Global Fund grants through government Principal Recipients).  D. Most funding (approx. 50-89%) for HIV/AIDS related civil society organizations comes from domestic sources (not including Global Fund grants through government Principal Recipients).  E. All or almost all funding (approx. 90%+) for HIV/AIDS related civil society organizations comes from domestic sources (not including Global Fund grants).	3.4 Score:	0.00	The National AIDS Spending Assessment http://www.unaids.org/sites/default/file s/en/media/unaids/contentassets/docu, emts/data analysis/tools/nasa20142017/zambia_2012_en.pdf	
<b>3.5 Civil Society Enabling Environment:</b> Is the legislative and regulatory framework conducive to Civil Society Organizations (CSOs) or not-forprofit organizations to engage in HIV service provision or health advocacy?	A. The legislative and regulatory framework is not conducive for engagement in HIV service provision or health advocacy  B. The legislative and regulatory framework is conducive for engagement in HIV service delivery and health advocacy as follows (check all that apply):  Significant tax deductions for business or individual contributions to not-for-profit CSOs  Significant tax exemptions for not-for-profit CSOs  Open competition among CSOs to provide government-funded services  Freedom for CSOs to advocate for policy, legal and programmatic change  There is a national public private partnership (PPP) technical working group or desk officer within the government (ministry of health, finance, or president's office) in which CSOs or non-profit organizations participate/engage.		1.33	Implementation Department/Public Private Partnership Unit under the	Note that while nothing prevents civil society from engaging in HIV service delivery and health advocacy both the NGO Bill and removal of statutory instrument 31

is an active partner in the HIV/AIDS response thro needed, innovation, and as a key stakeholder to ir mechanisms for the private sector to engage and	ocal private sector (both private health care providers and private ugh service delivery provision when appropriate, advocacy effo afform the national HIV/AIDS response. There are supportive po to review and provide feedback regarding public programs, seronse. The public uses the private sector for HIV service delivery and the public uses the public uses the private sector for HIV service delivery and the public uses the publi	rts as licies and vices and		Data Source	Notes/Comments
	A. There are no formal channels or opportunities      B. There are formal channels or opportunities, but private sector is called upon in an ad hoc manner to provide inputs and feedback	4.1 Score:	0.83	Revised National AIDS Strategic Framework 2014-2016, pgs. 2, 16 and the National Health Policy: August 2012, Pgs 24 and 46; Mid Term Reviews, UNGASS report and ART update.	The Revised National HIV/AIDS Strategic Framework (RNASF) 2014-2016 constitutes a multi-sectoral, multi-layer and decentralised response to HIV and AIDS in Zambia. The Framework is designed to provide adequate space and opportunities for communities, Civil Society, Private Sector, Development Partners (Bilateral and Multi-lateral Agencies) and
<b>4.1 Government Channels and Opportunities for Private Sector Engagement:</b> Does host country government have formal channels and opportunities for diverse private sector entities to engage and provide feedback on its HIV/AIDS policies, programs, and services?	C. There are functional formal channels and opportunities for private sector engagement and feedback. Check all that apply:      Corporate contributions, private philanthropy and giving				Government Institutions to actively participate in the implementation of evidence based HIV and AIDS programmes based on their mandates and comparative advantages." RNAS pg. 2 2) National Health Policy measure for PPPs - "facilitate joint venture projects in the field of healthpromote and facilitate the implementation of privately financed health care facilitiesby enhancina
	Joint (i.e. public-private) supervision and quality oversight of private facilities  Collection of service delivery and client satisfaction data from				transparency, fairness and long term sustainability and removing undesirable restrictions on private sector participation in the provision of health services." p. 46 3) Corporate contributions from the mining( e.g, Lumwana, First Quantum Minerals, Mopani Mines, KCM) manufacturing (e.g, Lafarge and Zambia Sugar) and Tourism sectors (e.g, Mfuwe
	private providers  Tracking of private training institution HRH graduates and placements				lodge, Kubu crafts, Zambezi Sun, etc). 4) ART provided given to the private sector is monitored by both public sector and implementing partners (e.g, CHAZ). 5) Corporate and innovative contributions; e.g, Sorenson Forensics Laboratory partnership
	Contributing to develop innovative solutions, both technology and systems innovation  For technical advisory on best practices and delivery solutions				

<b>4.2 Private Sector Partnership:</b> Do private sector partnerships with government result in stronger policy and budget decisions for HIV/AIDS programs?	A. Private sector does not actively engage, or private sector engagement does not influence policy and budget decisions in HIV/AIDS.  B. Private sector engagement influences HIV/AIDS policy and budget decisions in the following areas (check all that apply):  In patient advocacy and human rights  In programmatic decision making  In technical decision making  In service delivery for both public and private providers  In HIV/AIDS basket or national health financing decisions  In advancing innovative sustainable financing models  In HRH development, placement, and retention strategies  In building capacity of private training institutions	4.2 Score: 1.1	Revised National AIDS Strategic Framework 2014-2016, pg.47: National Health Accounts	1) Government supports private training institutions by accomodating students for practical lessons at government owned facilities. 2) Private trained practitioners are employed by Government 3) Inclusion of relevant training materials developed by private sector experts e.g., on GBV, in the national training curriculum for health personnel 4) "The investment framework takes as its starting point a human rights approach to the HIV response, to ensure that it is universal, equitable, inclusive, and fosters participation, informed consent and accountability. The framework makes a distinction between basic programme activities that have a direct effect on HIV risk, transmission, morbidity and mortality; the critical enablers that are crucial to the success of HIV programmes; and synergies with development sectors." RNASF; Pg. 47
	<ul> <li>✓ In building capacity of private training institutions</li> <li>✓ In supply chain management of essential supplies and drugs</li> </ul>			

<b>4.3 Legal Framework for Private Health Sector:</b> Does the legislative and regulatory framework make provisions for the needs of the private health sector (including hospitals, networks, and insurers)?	The legislative and regulatory framework makes the following provisions (check all that apply):  Systems are in place for service provision and/or research reporting by private sector facilities to the government.  Mechanisms exist to ensure that private providers receive, understand and adhere to national guidelines/protocols for ART.  Tax deductions for private health providers.  Tax deductions for private training institutions training health workers.  Open competition for private health providers to compete for government services.	4.3 Score: 0.83	1. Zambia Health Professionals Council- Health Professionals ACT 24 of 2009 of the laws of Zambia (www.hpcz.org.zm) and; 2. PPP Act Ethics Committee	Law prohibits research on some elements of LGBTI. Referals to use private hosopital helath services as acvailable are made. GRZ has a procedure on MOU development that is giuided by the Attoney Generals office, these MOU are initiated by relevant line ministries working through Ministry of Justice.  The SID Stakeholders'meeting had no private sector representation.
	General or HIV/AIDS-specific service agreement frameworks exist between local government authorities/municipalities and private providers at the sub-national unit (e.g. district) levels.  Freedom of private providers to advocate for policy, legal, and regulatory frameworks.  Standardized processes for developing public-private partnerships (PPP) and memorandums of understanding (MOUs) between public and private providers.			
<b>4.4 Legal Framework for Private Businesses:</b> Does the legislative and regulatory framework make provisions for the needs of private businesses (local or multinational corporations)?	The legislative and regulatory framework makes the following provisions (check all that apply):  Tax deductions for health-related private businesses (i.e. pharmacists, supply chain, etc.).  Systematic and timely process for private company registration and/or testing of new health products; drugs, diagnostics kits, medical devices.  Standardized processes for developing public-private partnerships (PPP) and memorandums of understanding (MOUs) between local government and private business.	4.4 Score: 1.6	PACRA, Zambia Bureau of Standards Phaceutical Regulatory Authority Revised Zambia National HIV Strategic Framework National Policy and Programme Implementation Department/Public Private Partnership Unit	

<b>4.5 Private Health Sector Supply:</b> Does the host country government enable private health service provision for lower and middle-income HIV patients?	A. There are no enablers for private health service provision for lower and middle-income HIV patients.  B. The host country government enables private health service provision for lower and middle-income patients in the following ways (check all that apply):  Private for-profit providers are eligible to procure HIV and/or ART commodities via public sector procurement channels and/or vertical programs.  The private sector scope of practice for physicians, nurses and midwives serving low and middle-income patients currently includes HIV and/or ART service provision.	4.5 Score:	1.67	Scale up Plan for HIV Care and ART services -Novmber 2006. Medical stores distribution records	Services not comprehensive: drugs may be given, but the other related services, e.g CD4 are not done.
4.6 Private Health Sector Demand: Is the percentage of people accessing HIV treatment services through the private sector similar to (or approaching) the percentage of those seeking other curative services through the private sector?	A. The percentage of people accessing HIV treatment services	4.6 Score:	0.00		A system to have health insurance is still under discussion. A few health insurance schemes cover HIV related services.
	Private Sector Engage	ment Score:	6.11		

5. Public Access to Information: Host government widely disseminates timely and reliable information on the implementation of HIV/AIDS policies and programs, including goals, progress and challenges towards achieving HIV/AIDS targets, as well as fiscal information (public revenues, budgets, expenditures, large contract awards, etc.) related to HIV/AIDS. Program and audit reports are published publically. Efforts are made to ensure public has access to data through print distribution, websites, radio or other methods of disseminating information.			Source of Data	Notes/Comments		
<b>5.1 Surveillance and Survey Transparency:</b> Does the host country government ensure that HIV/AIDS surveillance and survey data, or at least a summary report of data, and analyses are made available to stakeholders and general public in a timely way?	A. The host country government does not make HIV/AIDS  Surveillance and survey summary reports available to stakeholders and the general public, or they are made available 3 or more years after the date of collection.  B. The host country government makes HIV/AIDS surveillance and survey summary reports available to stakeholders and the general public within 1-3 years.  C. The host country government makes HIV/AIDS surveillance and survey summary reports available to stakeholders and the general public within the same year.	5.1 Score:	0.00			
<b>5.2 Expenditure Transparency:</b> Does the host country government make annual HIV/AIDS expenditure data, or at a minimum at least a summary of it, available to stakeholders and the public in a timely way?	A. The host country government does not make HIV/AIDS  expenditure summary reports available to stakeholders and the general public or they are made available 3 or more years after the date of expenditures.  B. The host country government makes HIV/AIDS expenditure summary reports available to stakeholders and the general public or website within 1-3 years after date of expenditures.  C. The host country government makes HIV/AIDS expenditure summary reports available to stakeholders and the general public within 1 year after expenditures.	5.2 Score:	0.00	NASA		
5.3 Performance and Service Delivery Transparency: Does the host country government make annual HIV/AIDS program performance and service delivery data (or at a minimum of summary of it) available to stakeholders and the public in a timely way?	A. The host country government does not make HIV/AIDS program performance and service delivery summary reports available to stakeholders and the general public or they are made available 3 or more years after the date of programming.  B. The host country government makes HIV/AIDS program performance and service delivery summary reports available to stakeholders and the general public within 1-3 years after date of programming.  C. The host country government makes HIV/AIDS program performance and service delivery summary reports available to stakeholders and the general public within 1 year after date of programming.	5.3 Score:		Mid Term Review and Sector Advisory Meeting	General public is rarely engaged	

	A. Host country government does not make any HIV/AIDS procurements.	5.4 Score: 0.	00	
<b>5.4 Procurement Transparency:</b> Does the host country government make government	B. Host country government makes HIV/AIDS procurements, but neither procurement tender nor award details are publicly available.			
HIV/AIDS procurements public in a timely way?	C. Host country government makes HIV/AIDS procurements, and tender, but not award, details are publicly available.			
	O. Host Country government makes HIV/AIDS procurements, and both tender and award details available.			
	$\bigcirc$ A. There is no government institution that is responsible for this function and no other groups provide education.	5.5 Score: 1.	00	
5.5 Institutionalized Education System:	B. There is no government institution that is responsible for this function but at least one of the following provides education:			
Is there a government agency that is explicitly responsible for educating the public about HIV?	☑ Civil society			
	✓ Media			
	✓ Private sector			
	O. There is a government institution that is responsible for, and is providing, scientifically accurate information on HIV/AIDS.			
	Public Access to Inform	nation Score: 2.	00	

THIS CONCLUDES THE SET OF QUESTIONS ON DOMAIN A

## **Domain B. National Health System and Service Delivery**

What Success Looks Like: Host country institutions (inclusive of government, NGOs, civil society, and the private sector), the domestic workforce, and local health systems constitute the primary vehicles through which HIV/AIDS programs and services are managed and delivered. Optimally, national, sub-national and local governments have achieved high and appropriate coverage of a range of quality, life-saving prevention, treatment, and care services and interventions. There is a high demand for HIV/AIDS services, which are accessible and affordable to poor and vulnerable populations at risk of infection (i.e. key populations, discordant couples, exposed infants), are infected and/or are affected by the HIV/AIDS epidemic.

6. Service Delivery: The host country government at national, sub-national and facility levels facilitates planning and management of, access to and linkages between facility- and community-based HIV services.			Data Source	Notes/Comments
<b>6.1 Responsiveness of facility-based services to demand for HIV services:</b> Do public facilities respond to and generate demand for HIV services to meet local needs? (Check all that apply.)	Public facilities are able to tailor services to accommodate demand (e.g., modify or add hours/days of operations; add/second additional staff during periods of high patient influx; customize scope of HIV services offered; adapt organization/model of service deliver to patient flow)  Public facilities are able to situate services in proximity to high-HIV burden locations or populations (e.g., mobile clinics)  There is evidence that public facilities in high burden areas and/or serving high-burden populations generate demand for HIV services	6.1 Score: 0.74	(1) Ministry of Health (MOH) Mobile ART Guidelines, December 2008; (2) HIV AIDS Communication Strategy; (3) MOH Community ART Protocol and Intent to Policy (Draft Policy Document Decemner 2015, Not Published) (4) Zambia National Guidelines for HIV Counseling and Teting, March 2006. National Health Strategic Plan.	This is based on need and availability of resources.
<b>6.2 Responsiveness of community-based HIV/AIDS services:</b> Has the host country standardized the design and implementation of community-based HIV services?	The host country has standardized the following design and implementation components of community-based HIV services through (check all that apply):  Formalized mechanisms of participation by communities, high-burden populations and/or civil society engagement in delivery or oversight of services  National guidelines detailing how to operationalize HIV services in communities  Providing official recognition to skilled human resources (e.g. community health workers) working and delivering HIV services in communities  Providing financial support for community-based services  Providing supply chain support for community-based services  Supporting linkages between facility- and community-based services through formalized bidirectional referral services (e.g., use of national reporting systems to refer and monitor referrals for completeness)	6.2 Score: 0.93	(1) MOH Community ART Protocol and Intent to Policy (Draft Policy Docuement Decemner 2015, Not Published); (2) National Health Strategic Plan 2011 to 2015 http://www.moh.gov.zm/docs/nhsp.pdf (3) National Community Health Worker Strategy, August 2010 http://zschs.weebly.com/uploads/2/0/2/8/20289 395/nchw_strategy-august2010_final.pdf (4) Revised National HIV/AIDS Strategic Framework 2014 -2016 http://www.chaz.org.zm/?q=node/77 (5) National Operational Plan. (6) Training Curriculum for CHWs. (7) Planning Guidlines for Health Facilities. (8)NAC Community Granting.	For fisrst bullet, not specific to high burden areas. Team had reservations on the word 'skilled'. For the last box, this happens but is not formalised. For fourth bullet, funds are usually inadequate.
6.3 Domestic Financing of Service Delivery: To what extent do host country institutions (public, private, or voluntary sector) finance the delivery of HIV/AIDS services in high burden areas (i.e. excluding any external financial assistance from donors)?  (if exact or approximate percentage known, please note in Comments column)	A. Host country institutions provide no (0%) financing for delivery of HIV/AIDS services in high burden areas  B. Host country institutions provide minimal (approx. 1-9%) financing for delivery of HIV/AIDS services in high burden areas  C. Host country institutions provide some (approx. 10-49%) financing for delivery of HIV/AIDS services in high burden areas  D. Host country institutions provide most (approx. 50-89%) financing for delivery of HIV/AIDS services in high burden areas  E. Host country institutions provide all or almost all (approx. 90%+) financing for delivery of HIV/AIDS services in high burden areas	6.3 Score: 0.83	(1) Revised National HIV/AIDS Strategic Framework 2014 - 2016 http://www.chaz.org.zm/?q=node/77 (2) Ministry of Health, Annual Health Statistical Bulletin, 2013. Yellow Book	

<b>6.4 Domestic Provision of Service Delivery:</b> To what extent do host country institutions (public, private, or voluntary sector) deliver HIV/AIDS services in high burden areas without external technical assistance from donors?	A. HIV/AIDS services in high burden areas are primarily delivered by external agencies, organizations, or institutions.      B. Host country institutions deliver HIV/AIDS services in high burden areas but with substantial external technical assistance.      C. Host country institutions deliver HIV/AIDS services in high burden areas with some external technical assistance.      D. Host country institutions deliver HIV/AIDS services in high burden areas with minimal or no external technical assistance.	6.4 Score:	0.74	(1) Revised National HIV/AIDS Strategic Framework 2014 -2016 http://www.chaz.org.zm/?q=node/77 (2) Ministry of Health, Annual Health Statistical Bulletin, 2013.	
6.5 Domestic Financing of Service Delivery for Key Populations: To what extent do host country institutions (public, private, or voluntary sector) finance the delivery of HIV/AIDS services to key populations in high burden areas (i.e. without external financial assistance from donors)?  (if exact or approximate percentage known, please note in Comments column)	A. Host country institutions provide no or minimal (0%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  B. Host country institutions provide minimal (approx. 1-9%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  C. Host country institutions provide some (approx. 10-49%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  D. Host country institutions provide most (approx. 50-89%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  E. Host country institutions provide all or almost all (approx. 90%+) financing for delivery of HIV/AIDS services to key populations in high burden areas.	6.5 Score:	0.00	(1) Revised National HIV/AIDS Strategic Framework 2014 -2016 http://www.chaz.org.zm/?q=node/77	Difference between GRZ and global definitions. No financing specifically for KPs. Services are available for all to access.
6.6 Domestic Provision of Service Delivery for Key Populations: To what extent do host country institutions (public, private, or voluntary sector) deliver HIV/AIDS services to key populations in high burden areas without external technical assistance from donors?	A. HIV/AIDS services to key populations are primarily delivered by external agencies, organizations, or institutions.  B. Host country institutions deliver HIV/AIDS services to key populations but with substantial external technical assistance.  C. Host country institutions deliver HIV/AIDS services to key populations with some external technical assistance.  D. Host country institutions deliver HIV/AIDS services to key populations with minimal or no external technical assistance.	6.6 Score:	0.00		Specialised services peculiar to KPs are provided in private clinics. For General treatment, they go to Gvt facilities.
<b>6.7 National Service Delivery Capacity:</b> Do national health authorities have the capacity to effectively plan and manage HIV services in high HIV burden areas?	The national MOH (check all that apply):  Translates national policies/strategies into sub-national level HIV/AIDS strategic plan and response activities.  Uses epidemiologic and program data to measure effectiveness of sub-national level programs in delivering needed HIV/AIDS services in right locations.  Assesses current and future staffing needs based on HIV/AIDS program goals and budget realities for high burden locations.  Develops sub-national level budgets that allocate resources to high burden service delivery locations.  Effectively engages with civil society in program planning and evaluation of services.  Designs a staff performance management plan to assure that staff working at high burden sites maintain good clinical and technical skills, such as through training and/or mentorship.	6.7 Score:		(1) Revised National HIV/AIDS Strategic Framework 2014 -2016 http://www.chaz.org.zm/?q=node/77 (2) Ministry of Health, Annual Health Statistical Bulletin, 2013 (3) Ministry of Health Annual Action Plans (4) National Health Strategic Plan (2011-15) http://www.moh.gov.zm/docs/nhsp.pdf (5) National Health Policy (2013). NACMIS Online, District Plans. HMIS, TWG Minutes. PA Tools GRZ. (Mentorship Tools,APAS,PMS)	All national documents are translated into district plans. However, implementation is weak. Two high level officials currently attending first ever high level HR meeting in Addis Ababa. Performance Assessment (PA) tools are part of general systems.

	Sub-national health authorities (check all that apply):		(1) District and Provincial Annual Action	
	Translate national policies/strategies into sub-national level HTV/ATDS strategic plan and Translate national policies/strategies into sub-national level HTV/ATDS strategic plan and		Plans and budgets (2) GRZ Activity Based Budget 2015	
	Translate national policies/strategies into sub-national level HIV/AIDS strategic plan and response activities.	6.8 Score: 0.7	(Yellow Book)	
<b>6.8 Sub-national Service Delivery Capacity:</b> Do sub-national health authorities (i.e., district, provincial) have the capacity to effectively plan and manage HIV services sufficiently to achieve sustainable epidemic control?	Use epidemiologic and program data to measure effectiveness of sub-national level programs in delivering needed HIV/AIDS services in right locations.			
	Assess current and future staffing needs based on HIV/AIDS program goals and budget realities for high burden locations.			
	Develop sub-national level budgets that allocate resources to high burden service delivery locations.			
	Effectively engage with civil society in program planning and evaluation of services.			
	Design a staff performance management plan to assure that staff working at high  burden sites maintain good clinical and technical skills, such as through training and/or mentorship.			
	Service Delivery Score	4.7	2	
	in the second se			
national plans. Host country has sufficient numb HIV/AIDS prevention, care and treatment service	cisions for those working on HIV/AIDS are based on use of HR data and are aligers and categories of competent health care workers and volunteers to provides in health facilities and in the community. Host country trains, deploys and cough local public and/or private resources and systems. Host country has a strate	e quality ompensates	Data Source	Notes/Comments
	Check all that apply:		(1) The Implications of Treatment Scale-Up Strategies on National Health Systems in Zambia, Clinton Health	
	The country's pre-service education institutions are producing an adequate supply and skills mix of health care providers	7.1 Score: 0.0	Access Initiative, October 2014; (2) World Bank Working Paper # 214 - The Human Resources for Health Crisis in Zambia; Ferrinho et al.	
7.1 HRH Supply: To what extent is the health worker supply adequate to enable the volume and quality of HIV/AIDS services needed for	The country's health workers are adequately deployed to, or distributed within, facilities and communities with high HIV burden		Human Resources for Health 2011, http://www.human-resources- health.com/content/9/1/30; (3) Human Resources for Health Strategic Plan 2011-15;	
sustained epidemic control at the facility and/or comm site level?	The country has developed retention schemes that address health worker vacancy or attrition in high HIV burden areas		(4) Data from WHO Africa Health Workforce Observatory http://www.hrh-observatory.afro.who.int/en/country-	
	The country's pre-service education institutions are producing an adequate supply and appropriate skills mix of social service workers to deliver social services to vulnerable children		monitoring/92-zambia.html	
			(1) CDC-MOH Cooperative Agreements;	
	A. There is no inventory or plan for transition of donor-supported health workers	7.2 Score: 0.3	(2) PEPFAR Country Operational Plan; (3)	
7.2 HRH transition: What is the status of	B. There is an inventory of donor-supported health workers, but no official plan to transition these staff to local support		Implementing Mechnism SOWs and PDs.	
transitioning PEPFAR and other donor supported HIV/AIDS health worker salaries to	$\ensuremath{O}$ C. There is an inventory and plan for transition of donor-supported workers, but it has not yet been implemented			
local financing/compensation?	$\ensuremath{O}$ D. There is an inventory and plan for donor-supported workers to be transitioned, and staff are being transitioned according to this plan			
	$\ensuremath{O}$ E. No plan is necessary because all HIV/AIDS health worker salaries are already locally financed/compensated			

7.3 Domestic funding for HRH: What proportion of health worker (doctors, nurses, midwives, and CHW) salaries are supported with domestic public or private resources (i.e. excluding donor resources)?	<ul> <li>○ A. Host country institutions provide no (0%) health worker salaries</li> <li>○ B. Host country institutions provide minimal (approx. 1-9%) health worker salaries</li> <li>○ C. Host country institutions provide some (approx. 10-49%) health worker salaries</li> <li>○ D. Host country institutions provide most (approx. 50-89%) health worker salaries</li> <li>● E. Host country institutions provide all or almost all (approx. 90%+) health worker salaries</li> </ul>	7.3 Score: 3.33	(1) 2016 GRZ Activity Based Budget (Yellow Book); (2) Human Resources for Health Strategic Plan 2011 – 2015 http://www.moh.gov.zm/docs/hrsp.pdf (3) National Community Health Worker Strategy, August 2010 http://zschs.weebly.com/uploads/2/0/2 /8/20289395/nchw_strategy-august2010_final.pdf	
<b>7.4 Pre-service:</b> Do current pre-service education curricula for health workers providing HIV/AIDS services include HIV content that has been updated in last three years?	A. Pre-service education institutions do not have HIV content, or HIV content used by pre-service education institutions is out of date (not updated within 3 years)  B. Pre-service institutions have updated HIV/AIDS content within the last three years (check all that apply):  Updated content reflects national standards of practice for cadres offering HIV/AIDS-related services  Institutions maintain process for continuously updating content, including HIV/AIDS content  Updated curricula contain training related to stigma & discrimination of PLWHA  Institutions track student employment after graduation to inform planning	7.4 Score: 0.83	(1) Pre-service training curricula; (2) National Training Operational Plan 2013 to 2016 http://www.moh.gov.zm/?wpdmact=pr ocess&did=Ni5ob3RsaW5r	
7.5 In-service Training: To what extent does the host country government (through public, private, and/or voluntary sectors) plan and implement HIV/AIDS in-service training necessary to equip health workers for sustained epidemic control?  (if exact or approximate percentage known, please note in Comments column)	Check all that apply among A, B, C, D:  A. The host country government provides the following support for in-service training in the country (check ONE):  The host country government implements no (0%) HIV/AIDS related in-service training  Host country government implements minimal (approx. 1-9%) HIV/AIDS related in-service training  Host country government implements some (approx. 10-49%) HIV/AIDS in-service training  Host country government implements most (approx. 50-89%) HIV/AIDS in-service training  Host country government implements all or almost all (approx. 90%+) HIV/AIDS in-service training  B. The host country government has a national plan for institutionalizing (establishing capacity within local institutions to deliver) donor-supported in-service training in HIV/AIDS  C. The host country government requires continuing professional development, a form of in-service training, for re-licensure for key clinicians  D. The host country government maintains a database to track training for HIV/AIDS, and allocates training based on need (e.g. focusing on high burden areas)	7.5 Score: 0.50	(1) National Training Operational Plan 2013 to 2016 http://www.moh.gov.zm/?wpdmact=pr ocess&did=NiSob3RsaW5r (2) MOH HR Database (3) Regulatory HRIS	

7.6 HR Data Collection and Use: Does the country systematically collect health workforce data, such as through a Human Resource Information Systems (HRIS), for HIV/AIDS services and/or health workforce planning and management?	A. There is no HRIS in country and data on the health workforce is not collected systematically for planning and management  B. There is no HRIS in country, but some data is collected for planning and management  Registration and re-licensure data for key professionals is collected and used for planning and management  MOH health worker employee data (number, cadre, and location of employment) is collected and used  Routine assessments are conducted regarding health worker staffing at health facility and/or community sites  C. There is an HRIS (an interoperable system that captures at least regulatory and deployment data on health workers) in country:  The HRIS is primarily financed and managed by host country institutions  The government produces HR data from the system at least  The government produces HR data from the system for planning and management (e.g. health worker deployment)	7.6 Score: 1.17	(1) Ministry of Health's Human Resource Database; (2) HRIS - Expanding on the existing Human Capital Management and Payroll Management and Establishment Control systems, MOH March 2011. (3) Regulatory HRIS	There is an HR database at MOH HQ which is used to generate annual reports. The system is being rolled out to subnational level. Additionally, a regulatory HRIS is currently under development at the Health Professionals Council of Zambia and the Genral Nursing Council.
	Human Resources for Health Score	6.17		
of quality products, including drugs, lab and med	ational HIV/AIDS response ensures a secure, reliable and adequate supply and ical supplies, health items, and equipment required for effective and efficient by efficiently manages product selection, forecasting and supply planning, proportation, dispensing and waste management reducing costs while maintaining	HIV/AIDS	Data Source	
<u> </u>	ortation, dispensing and waste management reducing costs while maintaining			Notes/Comments
8.1 ARV Domestic Financing: What is the estimated percentage of ARV procurement funded by domestic sources? (Domestic sources includes public sector and private sector but excludes donor and out-of-pocket funds)  (if exact or approximate percentage known, please note in Comments column)	○ A. This information is not known.      ○ B. No (0%) funding from domestic sources      ○ C. Minimal (approx. 1-9%) funding from domestic sources      ④ D. Some (approx. 10-49%) funded from domestic sources      ○ E. Most (approx. 50 – 89%) funded from domestic sources      ○ F. All or almost all (approx. 90%+) funded from domestic sources		(1)USAID/DELIVER, Aggregated Commodity Funding Gap Analysis Sheet, Dec 15 (2) ARV Quantification Report 2016-2020 (3) ARV Funding Gap Analysis Report Dec 2015	Notes/Comments

8.3 Condom Domestic Financing: What is the estimated percentage of condom procurement funded by domestic (not donor) sources? Note: The denominator should be the supply of free or subsidized condoms provided to public or private sector health facilities or community based programs.  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. This information is not known</li> <li>○ B. No (0%) funding from domestic sources</li> <li>○ C. Minimal (approx. 1-9%) funding from domestic sources</li> <li>● D. Some (approx. 10-49%) funded from domestic sources</li> <li>○ E. Most (approx. 50-89%) funded from domestic sources</li> <li>○ F. All or almost all (approx. 90%+) funded from domestic sources</li> </ul>	8.3 Score: 0.42	(1) MOH/MSL Pipeline software stock status and supply plan reports. (2) Family Planning Forcasting and Quantification Pipeline Report	
<b>8.4 Supply Chain Plan:</b> Does the country have an agreed-upon national supply chain plan that guides investments in the supply chain?	A. There is no plan or thoroughly annually reviewed supply chain standard operating procedure (SOP).  B. There is a plan/SOP that includes the following components (check all that apply):  Human resources  Training  Warehousing  Distribution  Reverse Logistics  Waste management  Information system  Procurement  Supply planning and supervision  Site supervision	8.4 Score: 2.22	(1) ARVs 2015 - 2021 forecasting and quantification report MOH 2015, (2) National Supply Chain Strategy for essential medicines and meidcal suplplies Ministry of Health 2013 - 2016. (3) Family Planning Forcasting and Quantification Pipeline Report	
8.5 Supply Chain Plan Financing: What is the estimated percentage of financing for the supply chain plan that is provided by domestic sources (i.e. excluding donor funds)?  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. This information is not available.</li> <li>○ B. No (0%) funding from domestic sources.</li> <li>○ C. Minimal (approx. 1-9%) funding from domestic sources.</li> <li>● D. Some (approx. 10-49%) funding from domestic sources.</li> <li>○ E. Most (approx. 50-89%) funding from domestic sources.</li> <li>○ F. All or almost all (approx. 90%+) funding from domestic sources.</li> </ul>	8.5 Score: 0.42	(1) USAID/DELIVER, Aggregated Commodity funding gap analysis sheet Dec 15 (2) National Supply Chain Strategy for essential medicines and medical suplplies Ministry of Health 2013 - 2016. (3) Funding Gap Analysis Report 2015	

<b>8.6 Stock:</b> Does the host country government manage processes and systems that ensure appropriate ARV stock levels?	Check all that apply:  □ The group making re-supply decisions for ARVs, have timely visibility into the ARV stock on hand at facilities  □ Facilities are stocked with ARVs according to plan (above the minimum and below the maximum stock level) 90% of the time  □ MOH or other host government personnel make re-supply decisions with minimal external assistance:  □ Decision makers are not seconded or implementing partner staff  □ Supply chain data are maintained within the Ministry of Health and not solely stored by donor-funded projects  □ Team that conducts analysis of facility data is at least 50% host government	8.6 Score:	2.22	(1) ARVs 2015 - 2021 forecasting and quantification report Ministry of Heath 2015. (2) Medical Stores Ltd (MSL) Quarterly Report.	Decisions are not always timely.
8.7 Assessment: Was an overall score of above 80% achieved on the SCMS National Supply Chain Assessment or top quartile for an equivalent assessment conducted within the last three years?	A. A comprehensive assessment has not been done  B. A comprehensive assessment has been done but the score was lower than 80% (for O NSCA) or in the bottom three quartiles for the global average of other equivalent assessments	8.7 Score:	0.00		
(if exact or approximate percentage known, please note in Comments column)	O. A comprehensive assessment has been done and the score was higher than 80% (for NSCA) or in the top quartile for the assessment				
	Commodity Security and Supply Chain Score:		5.69		
,	utionalized quality management systems, plans, workforce capacities and other thodologies are applied to managing and providing HIV/AIDS services	r key inputs		Data Source	Notes/Comments
9.1 Existence of a Quality Management (QM)	A. The host country government does not have structures or resources to support site-level continuous quality improvement  B. The host country government:	9.1 Score:	2.00	(1) Ministry of Health HQ/ provincial / District QA/QI TWG minutes; (2) GRZ Activity Based Budget 2015; (3) Guidelines on Quality Improvement for Health Care Workers in Zambia, First	
System: Does the host country government support appropriate QM structures to support continuous quality improvement (QI) at national, sub-national and site levels?	Has structures with dedicated focal points or leaders (e.g., committee, focal person, working groups, teams) at the national level, sub-national level and in a majority of sites where HIV/AIDS care and services are offered that are supporting site-level continuous quality improvement  Has a budget line item for the QM program			Edition 2012; SIMS (4) Health Professionals Council of Zambia Accreditation manual, First Edition 2012;	
	Supports a knowledge management platform (e.g., web site) and/or peer learning opportunities available to site QI participants to gain insights from other sites and interventions				

9.2 Quality Management/Quality Improvement (QM/QI) Plan: Is there a current (updated within the last 2 years) QM/QI plan? (The plan may be HIV program-specific or include HIV program-specific elements in a national health sector QM/QI plan.)	<ul> <li>○ A. There is no HIV/AIDS-related QM/QI strategy</li> <li>● B. There is a QM/QI strategy that includes HIV/AIDS, but it is not current (updated within the last 2 years)</li> <li>○ C. There is a current QM/QI strategy that includes HIV/AIDS program specific elements</li> <li>○ D. There is a current HIV/AIDS program specific QM/QI strategy</li> </ul>	9.2 Score: 0.67	(1) SIMS reports; (2) GRZ Activity Based Budget 2015 (Yellow Book); (3) Health Professionals Council of Zambia Accreditation manual, First Edition 2012; (4) Guidelines and training package on Quality Improvement for Health Care Workers in Zambia, First Edition 2012 (3) Ministry of Health Annual Budget and Action Plan 2015 (Yellow Book);	
9.3 Performance Data Collection and Use for Improvement: Are HIV program performance measurement data systematically collected and analyzed to identify areas of patient care and services that can be improved through national decision making, policy, or priority setting?	A. HIV program performance measurement data are not used to identify areas of patient care and services that can be improved through national decision making, policy, or priority setting.  B. HIV program performance measurement data are used to identify areas of patient area and services that can be improved through national decision making, policy, or priority setting (check all that apply):  The national quality structure has a clinical data collection system from which local performance measurement data on prioritized measures are being collected, aggregated nationally, and analyzed for local and national improvement  There is a system for sharing data at the national, SNU, and local level, with evidence that data is used to identify quality gaps and initiate QI activities  There is documentation of results of QI activities and demonstration of national HIV program improvement	9.3 Score: 2.00	(1) SIMS; (2) National QA TWG committee minutes; (3) National forecast and quantification review of HIV test kits 2015; (4) National Laboratory commodities forecast and quantification review 2015; (5) Zambia ARVs forecasting and quantification 2015; (6) Ministry of Health technical support supervision reports 2015	
9.4 Health worker capacity for QM/QI: Does the host country government ensure that the health workforce has capacities to apply modern quality improvement methods to HIV/AIDS care and services?	A. There is no training or recognition offered to build health workforce competency in QI.  B. There is health workforce competency-building in QI, including:  Pre-service institutions incorporate modern quality improvement methods in curricula  National in-service training (IST) curricula integrate quality improvement training of for members of the health workforce (including managers) who provide or support HIV/AIDS services		(1) SIMS reports; (2) GRZ Activity Based Budget 2015 (Yellow Book); (3) Health Professionals Council of Zambia Accreditation manual, First Edition 2012; (4) Guidelines and training package on Quality Improvement for Health Care Workers in Zambia, First Edition 2012	

9.5 Existence of QI Implementation: Does the host country government QM system use proven systematic approaches for QI?	The national-level QM structure:  Provides oversight to ensure continuous quality improvement in HIV/AIDS care and services  Regularly convenes meetings that includes health services consumers  Routinely reviews national, sub-national and clinical outcome data to identify and prioritize areas for improvement  Sub-national QM structures:  Provide coordination and support to ensure continuous quality improvement in HIV/AIDS care and services  Regularly convene meetings that includes health services consumers  Routinely review national, sub-national and clinical outcome data to identify and prioritize areas for improvement  Site-level QM structures:  Undertake continuous quality improvement in HIV/AIDS care and services to identify and prioritize areas for improvement  Quality Management Score:	9.5 Score: 1.1	(Yellow Book); (3)Health Professionals Council of Zambia Accreditation manual, First Edition 2012; (4) Guidelines and training package on Quality Improvement for Health Care Workers in Zambia, First Edition 2012	
10. Laboratory: The host country ensures adequent reagents, quality) matches the services required	ate funds, policies, and regulations to ensure laboratory capacity (workforce, e for PLHIV.	quipment,	Data Source	Notes/Comments
<b>10.1 Strategic Plan:</b> Does the host country have a national laboratory strategic plan?	<ul> <li>A. There is no national laboratory strategic plan</li> <li>B. National laboratory strategic plan is under development</li> <li>C. National laboratory strategic plan has been developed, but not approved</li> <li>D. National laboratory strategic plan has been developed and approved</li> <li>E. National laboratory plan has been developed, approved, and costed</li> </ul>	10.1 Score: 1.2	Republic of Zambia Ministry of Health  National Laboratory Strategic Plan 2012 - 2016	
10.2 Regulations to Monitor Quality of Laboratories and Point of Care Testing (POCT) Sites: To what extent does the host country have regulations in place to monitor the quality of its laboratories and POCT sites?  (if exact or approximate percentage known, please note in Comments column)	O A. Regulations do not exist to monitor minimum quality of laboratories in the country.  B. Regulations exist, but are not implemented (0% of laboratories and POCT sites regulated).  C. Regulations exist, but are minimally implemented (approx 1-9% of laboratories and POCT sites regulated).  D. Regulations exist, but are partially implemented (approx. 10-49% of laboratories and POCT sites regulated).  E. Regulations exist and are mostly implemented (approx. 50-89% of laboratories and POCT sites regulated).  F. Regulations exist and are fully or almost fully implemented (approx. 90%+ of laboratories and POCT sites regulated).	10.2 Score: 0.8	Republic of Zambia Ministry of Health HTC Guidelines, Section 4. First Edition 2006. PIMA Implementation Guidelines	These are GRZ National Guidelines, not regulations per se. We estimate 1-9% implementation based upon experience in the field.

10.3 Capacity of Laboratory Workforce: Does the host country have an adequate number of qualified laboratory personnel (human resources [HR]) in the public sector, to sustain key functions to meet the needs of PLHIV for diagnosis, monitoring treatment and viral load suppression?	<ul> <li>▲ There are not adequate qualified laboratory personnel to achieve sustained epidemic control</li> <li>B. There are adequate qualified laboratory personnel to perform the following key functions:         <ul> <li>HIV diagnosis in laboratories and point-of-care settings</li> <li>TB diagnosis in laboratories and point-of-care settings</li> <li>CD4 testing in laboratories and point-of-care settings</li> <li>Viral load testing in laboratories and point-of-care settings</li> <li>Early Infant Diagnosis in laboratories</li> <li>Malaria infections in laboratories and point-of-care settings</li> <li>Microbiology in laboratories and point-of-care settings</li> <li>Blood banking in laboratories and point-of-care settings</li> </ul> </li> <li>Opportunistic infections including Cryptococcal antigen in laboratories and point-of-care settings</li> </ul>	10.3 Score: 0.00	Human Resources section of the National Laboratory Strategic Plan for 2012 - 2016	Note that the Strategic Plan, and our personal experience in the field, suggest adequate output of trainees, but inadequate availability of funded slots to recruit them to permanent positions. The Country has adequate numbers of qualified staff but the establishments are limited
<b>10.4 Viral Load Infrastructure:</b> Does the host country have sufficient infrastructure to test for viral load to reach sustained epidemic control?	<ul> <li>A. There is not sufficient infrastructure to test for viral load.</li> <li>B. There is sufficient infrastructure to test for viral load, including:</li> <li>✓ Sufficient viral load instruments and reagents</li> <li>✓ Appropriate maintenance agreements for instruments</li> <li>☐ Adequate specimen transport system and timely return of results</li> </ul>	10.4 Score: 1.11	Draft Viral Load Scale-up Document of the Ministry of Health for 2015	Six of eleven labs needed/planned to implement nationwide viral load testing are functional at the present time. This should be resolved during the coming budget year. Instrument maintenance coverage is incorporated into the reagent's cost.
10.5 Domestic Funds for Laboratories: To what extent are laboratory services financed by domestic public or private resources (i.e. excluding external donor funding)?  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. No (0%) laboratory services are financed by domestic resources.</li> <li>○ B. Minimal (approx. 1-9%) laboratory services are financed by domestic resources.</li> <li>○ C. Some (approx. 10-49%) laboratory services are financed by domestic resources.</li> <li>○ D. Most (approx. 50-89%) laboratory services are financed by domestic resources.</li> <li>○ E. All or almost all (approx. 90%+) laboratory services are financed by domestic resources.</li> </ul>	10.5 Score: 1.67	GRZ Ministry of Health Laboratory Services Department presentation of 2015	GRZ provides above 10% of total laboratory operations costs indicated in this presentation. About 90% of staff salaries are covered by the GRZ. Partner and donor contributions are largely restricted to ART service commodities.
	Laboratory Score:	4.86		

THIS CONCLUDES THE SET OF QUESTIONS ON DOMAIN B

# **Domain C. Strategic Investments, Efficiency, and Sustainable Financing**

What Success Looks Like: Host country government is aware of the financial resources required to effectively and efficiently meet its national HIV/AIDS prevention, care and treatment targets. HCG actively seeks, solicits and or generates the necessary financial resources, ensures sufficient resource commitments, and uses data to strategically allocate funding and maximize investments.

11. Domestic Resource Mobilization: The partner country budgets for its HIV/AIDS response and makes adequate resource commitments and expenditures to achieve national HIV/AIDS goals for epidemic control in line with its financial ability.			Data Source	Notes/Comments	
	A. There is no explicit funding for HIV/AIDS in the national budget.	11.1 Score:		(1) Ministry of Finance, Activity Based Budget(2016)	
	B. There is explicit HIV/AIDS funding within the national budget.				
11.1 Domestic Budget: To what extent does the	▼ The HIV/AIDS budget is program-based across ministries				
national budget explicitly account for the national HIV/AIDS response?	The budget includes or references indicators of progress toward national HIV/AIDS strategy goals				
	☐ The budget includes specific HIV/AIDS service delivery targets				
	$\hfill\square$ National budget reflects all sources of funding for HIV, including from external donors				
	A. There are no HIV/AIDS goals/targets articulated in the national budget	11.2 Score:		(1)Ministry of Finance, Activity Based Budget(2015)	The budget does not provide indicators and goals. These are found in other planning documents such as the M&E
	O B. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, but none (0%) were attained.				Plan and Work Plans.
11.2 Annual Targets: Did the most recent budget as executed achieve stated annual HIV/AIDS goals?	C. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, but very few (approx. 1-9%) were attained.				
(if exact or approximate percentage known, please note in Comments column)	D. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, and some (approx. 10-49%) were reached.				
	E. There are annual HIV/AIDS goals/targets articulated in the omost recent national budget, and most (approx. 50-89%) were reached.				
	F. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, and all or almost all (approx. 90%+) were reached.				

11.3 Budget Execution: For the previous three years, what was the average execution rate for budgeted domestic HIV/AIDS resources (i.e. excluding any donor funds) at both the national and subnational level?	<ul> <li>A. Information is not available</li> <li>B. There is no national HIV/AIDS budget, or the execution rate was 0%.</li> <li>C. 1-9%</li> </ul>	11.3 Score: 2.22	(1)UNAIDS, Zambia's National AIDS Spending Assessment-2010-2012 (2014) (2)Ministry of Finance, Activity Based Budget(2010,2011,2012). MOFBudget Status Reports				
(If subnational data does not exist or is not available, answer the question for the national level. Note level covered in the comments column)	<ul><li>○ D. 10-49%</li><li>○ E. 50-89%</li><li>● F. 90% or greater</li></ul>						
11.4 PLACEHOLDER for future indicator measuring country's financial ability to pay for its HIV response (will not be included in SID for COP 16)							
11.5 Domestic Spending: What percent of the annual national HIV response is financed with domestic public and domestic private sector HIV funding (excluding out-of-pocket and donor resources)?  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. None (0%) is financed with domestic funding.</li> <li>○ B. Very little (approx. 1-9%) is financed with domestic funding.</li> <li>⑥ C. Some (approx. 10-49%) is financed with domestic funding.</li> <li>○ D. Most (approx. 50-89%) is financed with domestic funding.</li> <li>○ E. All or almost all (approx. 90%+) is financed with domestic funding.</li> </ul>		(1)UNAIDS, Zambia's National AIDS Spending Assessment-2010-2012 (2014) (2) National Aids Council, Revised National AIDS Strategic Framework 2014- 2016, (2015). (3) Ministry of Health, National Health Accounts, 2007-2010 (2013) Yellow Book				
Domestic Resource Mobilization Score: 5.56							

health workforce, and economic data to inform HIV choose which high impact program services and int and what populations demonstrate the highest nee	country analyzes and uses relevant HIV/AIDS epidemiologica //AIDS investment decisions. For maximizing impact, data ar rerventions are to be implemented, where resources should ed and should be targeted (i.e. the right thing at the right pla ken to improve HIV/AIDS outcomes within the available reso fewer resources).	e used to be allocated, ce and at the	Data Source	Notes/Comments
	A. The host country government does not use one of the mechanisms listed below to inform the allocation of their resources.  B. The host country government does use the following mechanisms to inform the allocation of their resources (check all that apply):	12.1 Score: 1.43	Subject Matter experts consulted during stakeholder engagement	
<b>12.1 Resource Allocation Process:</b> Does the partner country government utilize a recognized data-driven model to inform the allocation of domestic (i.e. pan denot) public HIV recourses?	☐ Optima			
domestic (i.e. non-donor) public HIV resources?  (note: full score achieved by selecting one	☑ Spectrum (including EPP and Goals)			
checkbox)	☑ AIDS Epidemic Model (AEM)			
	✓ Modes of Transmission (MOT) Model			
	Other recognized process or model (specify in notes column)			
	A. Information not available	12.2 Score: 0.00		
12.2 High Impact Interventions: What percentage of site-level point of service HIV domestic public	O B. No (0%) site-level, point-of-service domestic HIV resources are allocated to the listed set of interventions.			
sector resources (excluding any donor funds) are being allocated to the following set of interventions: provision of ART, VMMC, PMTCT, HTC, condoms, and targeted prevention for key and priority populations?	O C. Minimal (approx. 1-9%) of site-level, point-of-service domestic HIV resources are allocated to the listed set of interventions.			
	O D. Some (approx. 10-49%) of site-level, point-of-service domestic HIV resources are allocated to the listed set of interventions.			
(if exact or approximate percentage known, please note in Comments column)	E. Most (approx. 50-89%) of site-level, point-of-service O domestic HIV resources are allocated to the listed set of interventions.			
	F. All or almost all (approx. 90%+) of site-level, point-of-service of domestic HIV resources are allocated to the listed set of interventions.			

	A. Information not available.	12.3 Score: 0.7	(1)Ministry of Health, Annual Health Statistical Bulletin (2013) 1 (2)UNAIDS, Zambia's National AIDS	We need to find source documents for utilisation data
<b>12.3 Geographic Allocation:</b> Of central government HIV-specific resources (excluding any	B. No resources (0%) are targeting the highest burden geographic areas.		Spending Assessment-2010-2012 (2014)	
donor funds) allocated to geographic subunits in the most recent year available, what percentage is being allocated in the highest burden	O C. Minimal resources (approx. 1-9%) are targeting the highest burden geographic areas.			
geographic areas (i.e. districts that cumulatively account for 80% of PLHIV)?	D. Some resources (approx. 10-49%) are targeting the highest burden geographic areas.			
(if exact or approximate percentage known, please note in Comments column)	E. Most resources (approx. 50-89%) are targeting the highest burden geographic areas.			
	F. All or almost all resources (approx. 90%+) are targeting the highest burden geographic areas.			
	A. There is no system for funding cycle reprogramming	Q3 Score: 1.4	(1) Ministry of Finance, Finance Act 2004 (2004). MOF Green paper	The Green Paper prvides instructions on programming.
12.4 Data-Driven Reprogramming: Do host country government policies/systems allow for	O B. There is a policy/system that allows for funding cycle reprogramming, but it is seldom used.			
reprograming domestic investments based on new or updated program data during the government funding cycle?	C. There is a system that allows for funding cycle reprogramming  ond reprogramming is done as per the policy but not based on data			
	D. There is a policy/system that allows for funding cycle reprogramming and reprogramming is done as per the policy and is based on data			
	O A. The host country government does not use recent expenditure data or cost analysis to estimate unit costs	12.5 Score: 1.4	(1) Clinton Health Access Initative, The Implications of Treatment Scale-up Strategies on National Health Systems in Zambia (2014)	Unit Costs usually fluctuate due to budget constraints
	B. The host country government uses recent expenditure data or cost analysis to estimate unit costs for (check all that apply):		(2)FHI, Costs of HIV/AIDS Outpatient Services Delivered through Zambian Public Health Facilities (2011)	
12.5 Unit Costs: Does the host country government use recent expenditure data or cost	✓ HIV Testing		(3) Ministry of Health, Zambia Contraceptive Commodity Forecasting and Quantification	
analysis (i.e. data from within the last three years) to estimate unit costs of HIV/AIDS services for	✓ Care and Support		report (2015 - 2016); (4)UNAIDS, Spectrum (2013) (5) Ministry of Health, National forecast and	
budgeting or planning purposes?	✓ ART		quantification review of HIV test kits (2015) (6) Ministry of Health, National Laboratory	
(note: full score can be achieved without checking all disaggregate boxes).	✓ PMTCT		commodities forecast and quantification review (2015) (7) Ministry of	
	✓ VMMC		Health, Zambia ARVs forecasting and quantification (2015)	
	✓ OVC Service Package			
	Key population Interventions			

Г	Г		(4) Ministry of Hoolth National Health	Community Daged IIIV Interventing			
	Check all that apply:		(1) Ministry of Health, National Health Strategic Plan 2011 -2015	Community Based HIV Intervention models are being piloted.			
	1 ' ' '		9	models are being piloted.			
	Improved operations or interventions based on the findings of		(2) National Aids Council, Revised				
	cost-effectiveness or efficiency studies	12.6 Score: 0.4					
	Reduced overhead costs by streamlining management		2017(2015) (3)				
	Reduced overnead costs by streamlining management		Ministry of Health ,National Health				
			Policy (June 2013)				
	Lowered unit costs by reducing fragmentation, i.e. pooled procurement, resource pooling, etc.		(4) Ministry of Health - Minutes of the				
	procurement, resource pooring, etc.		April 2012 Sector Advisory Group				
			Meeting (2012)				
	Improved procurement competition		(5) Ministry of Health- Minutes of the				
12.6 Improving Efficiency: Has the partner			October 2012 Sector Advisory Group				
country achieved any of the following efficiency	Integrated HIV/AIDS into national or subnational insurance schemes (private or public need not be within last three years)		Meeting				
improvements through actions taken within the	schemes (private or public freed flot be within last till ee years)		(6) Ministry of Health, National Health				
last three years?			Accounts 2007-2010( 2013)				
,	Integrated HIV into primary care services with linkages to specialist care (need not be within last three years)		(7) UNAIDS, 2010-2012, National AIDS				
	Care (need not be within last timee years)		Spending Assessment (2014) (8)				
			Ministry of Health, update on the Social				
	Integrated TB and HIV services, including ART initiation in TB  treatment settings and TB screening and treatment in HIV care		Health Insurance Scheme, a presentation				
	settings (need not be within last three years)		to MOH Policy Meeting( 2012)				
	Integrated HIV and MCH services, including ART initiated and maintained in eligible pregnant and postpartum women and in						
	— infants at maternal and child health care settings (need not be						
	within last three years)						
	— Doveland and implemented other new and more efficient models						
	Developed and implemented other new and more efficient models of HIV service delivery (specify in comments)						
			(4)				
	A. Partner government did not pay for any ARVs using domestic resources in the previous year.		http://apps.who.int/hiv/amds/price/hdd/Def				
	resources in the previous year.	12.7 Score: 1.4	ault.aspx (2) CHAI,				
	B. Average price paid for ARVs by the partner government in the		Multi Country Analysis of Treatment Costs for				
12.7 ARV Benchmark prices: How do the costs of	O previous year was more than 50% greater than the international		HIV (MATCH) (2012).				
ARVs (most common first line regimen) purchased	benchmark price for that regimen.		(3) CHAI, Determining the financial and				
in the previous year by the partner government			human resource implications of HIV				
using domestic resources compare to	C. Average price paid for ARVs by the partner government in the previous year was 10-50% greater than the international		treatment scale-up: A multi-country analysis				
international benchmark prices for that year?	benchmark price for that regimen.		in Malawi, Rwanda, Swaziland and Zambia				
(Use the "factory cost" of purchased commodities, excluding transport costs, distribution costs, etc.)			CHAI (4) Marseille E, Determinants of the Cost and Cost-				
	D. Average price paid for ARVs by the partner government in the previous year was 1-10% greater than the international		Effectiveness of				
	benchmark price for that regimen.		Antiretroviral Therapy in 45 Clinical Sites in				
_ , , ,			Zambia (2012)				
	E. Average price paid for ARVs by the partner government in the						
	<ul> <li>previous year was below or equal to the international benchmark price for that regimen.</li> </ul>						
	,						
Technical and Allocative Efficiencies Score: 6.90							

# **Domain D: Strategic Information**

What Success Looks Like: Using local and national systems, the host country government collects, analyzes and makes available timely, comprehensive, and quality HIV/AIDS data (including epidemiological, economic/financial, and performance data) that can be used to inform policy, program and funding decisions.

•	Country Government routinely collects, analyzes and makes available data on the HIV, s. HIV/AIDS epidemiological and health data include size estimates of key population. DS-related mortality rates.			Data Source	Notes/Comments
13.1 Who Leads General Population Surveys & Surveillance: To what extent does the host country government lead and manage planning and implementation of the HIV/AIDS portfolio of general population epidemiological surveys and/or surveillance activities (population-based household surveys, case reporting/clinical surveillance, drug resistance surveillance, etc.)?	A. No HIV/AIDS general population surveys or surveillance activities have been conducted within the past 5 years  B. Surveys & surveillance activities are primarily planned and implemented by external agencies, organizations or institutions  C. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with substantial technical assistance from external agencies  D. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with some technical assistance from external agencies  E. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with minimal or no technical assistance from external agencies	13.1 Score:	0.71	(1)The Ministry of Health, M&E Subcommittee meetings minutes,. (2) HMIS quarterly reports. 3. DHS 2013 (4) 2011 Military Prevalence Survey	A technical work group, consisting of UNZA, MOH, NAC and CSO meet quarterly or as needs arise.
13.2 Who Leads Key Population Surveys & Surveillance: To what extent does the host country government lead & manage planning and implementation of the HIV/AIDS portfolio of key population epidemiological surveys and/or behavioral surveillance activities (IBBS, size estimation studies, etc.)?	A. No HIV/AIDS key population surveys or surveillance activities have been conducted within the past 5 years  B. Surveys & surveillance activities are primarily planned and implemented by external agencies, organizations or institutions  C. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with substantial technical assistance from external agencies  D. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with some technical assistance from external agencies  E. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, without minimal or no technical assistance from external agencies	13.2 Score:	0.48	(1) Corridors of Hope: Mapping of FSW. FHI 360	The government has not done national MSM or PWD size estimation. What they do is site specific size estimates, such as prison sero-prevalence. However, NGOs have been active in this realm, with FSI 360's Corridors of Hopemapping FSW, and Pop. Council currently conducting a Integrated Biological and Behavioral survey (IBBSS) to esimate FSW, SWC, MSM, IDU and NIDU. The IBBSS data is not yet ready. NAC now has a KP Working group which includes CSO PDRC and PANOS for size estimation
13.3 Who Finances General Population Surveys & Surveillance: To what extent does the host country government fund the HIV/AIDS portfolio of general population epidemiological surveys and/or surveillance activities (e.g., protocol development, printing of paper-based tools, salaries and transportation for data collection, etc.)?  (if exact or approximate percentage known, please note in Comments column)	A. No HIV/AIDS general population surveys or surveillance activities have been conducted within the past 5 years  B. No financing (0%) is provided by the host country government  C. Minimal financing (approx. 1-9%) is provided by the host country government  D. Some financing (approx. 10-49%) is provided by the host country government  E. Most financing (approx. 50-89%) is provided by the host country government  F. All or almost all financing (90% +) is provided by the host country government	13.3 Score:		(1) Expenditure Track Surveys, (MOH, MIF, World Bank) (2) MOH NHA (3) MOF 2016 National Budget (4) Annual Estimates of expenditures (Yellow Book)	The Ministry of Health has a history of funding general population surveys, like the DHS, AIS, and other population based surveys, but there are no surveys ongoing currently that is being funded. The Ministry of Health's M&E Subcommittee is the main forum used by stakeholders to discuss the population based surveys and surveillance.

13.4 Who Finances Key Populations Surveys & Surveillance: To what extent does the host country government fund the HIV/AIDS portfolio of key population epidemiological surveys and/or behavioral	A. No HIV/AIDS key population surveys or surveillance activities have been conducted within the past 5 years  B. No financing (0%) is provided by the host country government  C. Minimal financing (approx. 1-9%) is provided by the host country government	13.4 Score:	0.42		The Ministry of Health is not directly funding the Key Population Studies currently taking place. The Ministry of Health's M&E Sub-committee provides guidance and input to Key Popultion studies in Zambia.
surveillance activities (e.g., protocol development, printing of paper-based tools, salaries and transportation for data collection, etc.)?	O D. Some financing (approx. 10-49%) is provided by the host country government				
(if exact or approximate percentage known, please note in Comments column)	○ E. Most financing (approx. 50-89%) is provided by the host country government				
	F. All or almost all financing (approx. 90% +) is provided by the host country government				
13.5 Comprehensiveness of Prevalence and Incidence Data: To what extent does the host country government collect HIV prevalence and incidence data according to relevant disaggregations, populations and geographic units? (Note: Full score possible without selecting all disaggregates.)	Check ALL boxes that apply below:  A. The host country government collects at least every 5 years HIV prevalence data disaggregated by:  Age Sex Key populations (FSW, PWID, MSM/transgender) Priority populations (e.g., military, prisoners, young women & girls, etc.) Sub-national units  B. The host country government collects at least every 5 years HIV incidence disaggregated by: Age Sex Key populations (FSW, PWID, MSM/transgender) Priority populations (e.g., military, prisoners, young women & girls, etc.) Sub-national units	13.5 Score:		(1) HMIS Quarterly Report (2) 2013 Zambaia Demographic and Health Survey (3) UNAIDS, 2013 Spectrum (4) ANC Quarterly Reports	Ministry of Health collects quarterly information from all facilities through HMIS, collected by age, sex and at the subnational level for prevalence rates. Most recent country prevelance Reports: DHS, 2013 [15-49], Total and 15+ HIV prevalence based on 2013 DHS home based testing results. Under 15 based on Spectrum Projections point estimate 2013. Nationally representative Incidence rates will be reported through the ongoing ZAMPHIA study.

	O A. The host country government does not collect/report viral load data or does not conduct viral load monitoring	13.6 Score:	0.36	HMIS Quarterly Reports and Smartcare	Viral Load was not systematically collected before. It was only prescribed when treatment failed. Now there is a
	B. The host country government collects/reports viral load data (answer both subsections below):				mandate for more systematic testing.
	According to the following disaggregates (check ALL that apply):				
13.6 Comprehensiveness of Viral Load  Data: To what extent does the host country	✓ Age				
government collect/report viral load data	✓ Sex				
according to relevant disaggregations and across all PLHIV?	Key populations (FSW, PWID, MSM/transgender)				
(if exact or approximate percentage	Priority populations (e.g., military, prisoners, young women & girls, etc.)				
known, please note in Comments column)	For what proportion of PLHIV (select ONE of the following):				
	✓ Less than 25%				
	□ 25-50%				
	☐ 50-75%				
	☐ More than 75%				
13.7 Comprehensiveness of Key and Priority Populations Data: To what extent does the host country government conduct IBBS and/or size estimation studies for key and priority populations? (Note: Full score possible without selecting all disaggregates.)	A. The host country government does not conduct IBBS or size estimation studies for key populations (FSW, PWID, MSM) or priority populations (Military, etc.).   B. The host country government conducts (answer both subsections below):  IBBS for (check ALL that apply):  Female sex workers (FSW)  Men who have sex with men (MSM)/transgender  People who inject drugs (PWID)  Priority populations (e.g., military, prisoners, young women & girls, etc.)  Size estimation studies for (check ALL that apply):  Female sex workers (FSW)	13.7 Score:	0.16	2011 Military Prevalence survey.	The Ministry of Health does not activly collect data on Key Pops. Pop Councils Key Pop Study's preliminary results from the data collection in Lusaka have been shared with USG and NAC but are yet to be released to the public. It was agreed at a meeting at NAC that the responsibility for dissemination to various key stakeholders will rest with the NAC. NAC has started a committee for KP but not yet reporting.
	☐ Men who have sex with men (MSM)/transgender				
	People who inject drugs (PWID)				
	Priority populations (e.g., military, prisoners, young women & girls, etc.)				
13.8 Timeliness of Epi and Surveillance Data: To what extent is a timeline for the	A. There is no national HIV surveillance and surveys strategy, or a national surveillance and surveys strategy exists but does not include specifics for HIV surveillance and surveys	13.8 Score:	0.48	HMIS Quarterly rReports and M&E Sub Committee minutes	Quarterly reports are created through HMIS on key HIV indicators (HTC, ART, PMTCT, VMMC, HIV incidence and prevalence) ANC
collection of epidemiologic and surveillance data outlined in a national HIV/AIDS surveillance and survey strategy	B. A national HIV surveillance and surveys strategy exists (or a national surveillance and surveys  strategy exists and includes specifics for HIV), but the strategy does not outline a timeline for data collection for all relevant population groups				HIV surveillance. The Ministry of Health's M&E Sub-committee is charged with analyzing collects quartely reports on key
(or a national surveillance and survey strategy with specifics for HIV)?	C. A national HIV surveillance and surveys strategy exists (or a national surveillance and surveys Strategy exists and includes specifics for HIV), and outlines a timeline for data collection for all relevant population groups				PEPFAR Indicators and discusses surveillance issues .

	A. No governance structures, procedures or policies designed to assure surveys & surveillance data quality exist/could be documented.  B. The following structures, procedures or policies exist to assure quality of surveys & surveillance	13.9 Score:		The Ministry of Health, Ministry of the M&E Subcommittee meeting minutes .	UTH and UNZA have an IRB.
13.9 Quality of Surveillance and Survey  Data: To what extent does the host country government define and implement policies,	data (check all that apply):  A national surveillance unit or other entity is responsible for assuring the quality of surveys & surveillance data				
procedures and governance structures that assure quality of HIV/AIDS surveillance and survey data?	A national, approved surveys & surveillance strategy is in place, which outlines standards, policies and procedures for data quality assurance				
survey data:	Standard national procedures & protocols exist for reviewing surveys & surveillance data for quality and sharing feedback with appropriate staff responsible for data				
	An in-country internal review board (IRB) exists and reviews reviews all protocols.				
	Epidemiological and Health Data Score		4.62		
The state of the s	nt collects, tracks and analyzes and makes available financial data related to HIV/AIDS enditures from all financing sources, costing, and economic evaluation, efficiency and			Data Source	Notes/Comments
	A. No tracking of public HIV/AIDS expenditures has occurred within the past 5 years	14.1 Score:	1.25	(1) UNAIDS, NASA Dataset (2012); (2) Ministry of Health, National Health	
14.1 Who Leads Collection of Expenditure	B. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA, NHA),     but planning and implementation is primarily led by external agencies, organizations, or     institutions			Accounts (2003 - 2006); (3) Ministry of Health, National Health Statistical Buletin (2013);	
Data: To what extent does the host country government lead & manage a national expenditure tracking system to collect	C. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA, NHA)  and planning and implementation is led by the host country government, with substantial external technical assistance			(4) World Bank, Zambia Health Sector Public Expenditure Review (2009) (5) Ministry of Finance, 2016 National Budget (2015)	
HIV/AIDS expenditure data?	D. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA, NHA)  and planning and implementation is led by the host country government, with some external technical assistance			540861 (1515)	
	E. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA, NHA),  and planning and implementation is led by the host country government, with minimal or no external technical assistance				
14.2 Who Finances Collection of	A. No HIV/AIDS expenditure tracking has occurred within the past 5 years	14.2 Score:	1.67	(1)UNAIDS, NASA Dataset (2012); (2)Ministry of Health, National Health Accounts (2003 - 2006);	
<b>Expenditure Data:</b> To what extent does the host country government finance the	O B. No financing (0%) is provided by the host country government			(3) Ministry of Health, National Health Statistical Buletin (2013);	
(e.g., printing of paper-based tools, salaries and transportation for data collection, etc.)?	O C. Minimal financing (approx. 1-9%) is provided by the host country government			(4) World Bank, Zambia Health Sector Public Expenditure Review (2009).	
				(5) Ministry of Finance, 2016 National Budget (2015)	
(if exact or approximate percentage known, please note in Comments column)	O E. Most financing (approx. 50-89%) is provided by the host country government				
	○ F. All or almost all financing (90% +) is provided by the host country government				

14.3 Comprehensiveness of Expenditure Data: To what extent does the host country government collect HIV/AIDS public sector expenditures according to funding source, expenditure type, program and geographic area?  14.4 Timeliness of Expenditure Data: To what extent are expenditure data collected in a timely way to inform program planning and budgeting decisions?	<ul> <li>A. No HIV/AIDS expenditure tracking has occurred within the past 5 years</li> <li>         B. HIV/AIDS expenditure data are collected (check all that apply):         <ul> <li>By source of financing, such as domestic public, domestic private, out-of-pocket, Global Fund, PEPFAR, others</li> <li>By expenditures per program area, such as prevention, care, treatment, health systems strengthening</li> <li>By type of expenditure, such as training, overhead, vehicles, supplies, commodities/reagents, personnel</li> <li>Sub-nationally</li> <li>A. No HIV/AIDS expenditure data are collected</li> <li>B. HIV/AIDS expenditure data were collected irregularly, and more than 3 years ago</li> <li>C. HIV/AIDS expenditure data were collected at least once in the past 3 years</li> <li>D. HIV/AIDS expenditure data are collected annually but represent more than one year of expenditures</li> <li>E. HIV/AIDS expenditure data are collected annually and represent only one year of expenditures</li> <li>A. The host country government does not conduct health economic studies or analyses for HIV/AIDS</li> </ul> </li> <li>B. The host country government conducts (check all that apply):</li> </ul>	14.3 Score: 14.4 Score: 14.5 Score:	1.25	(1) UNAIDS, NASA Dataset (2012); (2) Ministry of Health, National Health Accounts (2003 - 2006); (3) Ministry of Health, National Health Statistical Buletin (2013); (4) Ministry of Health, National Health Statistical Buletin (2013); (5) Ministry of Finance, 2016 National Budget (2015); (5) Ministry of Health/Ministry of Finance/World Bank, Zambia Health Expenditure Tracking Survey (2007) (6) Global Fund New Funding Model Concept Note 2015-2017 (7) Annual Progress Report and National Development Plan (MOH)  (1) UNAIDS, NASA Dataset (2012); (2) Ministry of Health, National Health Accounts (2003 - 2006); (3) Ministry of Health, National Health Statistical Buletin (2010); (4) Ministry of Finance, 2016 National Budget (2015)  Institute for Health Metrics and Evaluation, Access, Bottlenecks, Costs, and Equity project (20104); Institute for Health Metrics and Evaluation, Health Service Provision in Zambia: Assessing Facility Capacity, Costs of Care, and Patient Perspectives (Seattle, WA: IHME, 2014);	Data is collected Annually and estimated for three years.
<b>14.5 Economic Studies:</b> Does the host country government conduct health economic studies or analyses for HIV/AIDS?	<ul> <li>● B. The host country government conducts (check all that apply):</li> <li>✓ Costing</li> <li>✓ Economic evaluation (e.g., cost-effectiveness analysis and cost-benefit analysis)</li> <li>☐ Efficiency analysis (e.g., efficiency of service delivery by public and private sector, resource allocation)</li> </ul>	14.5 Score:	O.83 (2) Ev As Pa Ins Ev thi de He	Evaluation, Health Service Provision in Zambia: Assessing Facility Capacity, Costs of Care, and	
	☐ Market demand analysis				
	Financial/Expenditure Data Score:		6.67		
	ly collects, analyzes and makes available HIV/AIDS service delivery data. Service delivicoverage of key interventions, results against targets, and the continuum of care and e and retention.	•		Data Source	Notes/Comments
15.1 Who Leads Collection of Service Delivery Data: To what extent is the routine collection of HIV/AIDS service delivery data institutionalized in an information system and managed and operated by the host country government?	A. No system exists for routine collection of HIV/AIDS service delivery data  B. Multiple unharmonized or parallel information systems exist that are managed and operated separately by various government entities, local institutions and/or external agencies/institutions  C. One information system, or a harmonized set of complementary information systems, exists and is primarily managed and operated by an external agency/institution  D. One information system, or a harmonized set of complementary information systems, exists and is managed and operated by the host country government with technical assistance from external agency/institution  E. One information system, or a harmonized set of complementary information systems, exists and is managed and operated by the host country government	15.1 Score:	1.00	(1) Ministry of Health, Performance Assesment Data, (2) Health Statistical Bulettin 2013, (3) HMIS monthly HIA1 and 2 reports, (4) National EHR data rollup to central level. Smart care	

				(1) National HIV/AIDS Sponding	The NASA is scheduled to be done
15.2 Who Finances Collection of Service Delivery Data: To what extent does the host country government finance the routine collection of HIV/AIDS service delivery data (e.g., salaries of data clerks/M&E staff, printing & distribution of paper-based tools, electronic reporting system maintenance, data quality supervision, etc.)?	A. No routine collection of HIV/AIDS service delivery data exists	15.2 Score:	1.67	(1) National HIV/AIDS Spending Assessment 2012;	annually.
	O B. No financing (0%) is provided by the host country government		2.07	(2) 2013 Zambia Demographic and Health Survey Budget, 17/01/2013 (attached). Yellow Book	
	O C. Minimal financing (approx. 1-9%) is provided by the host country government			(ditached). Tellow Book	
	D. Some financing (approx. 10-49%) is provided by the host country government				
	○ E. Most financing (approx. 50-89%) is provided by the host country government				
(if exact or approximate percentage known, please note in Comments column)	○ F. All or almost all financing (90% +) is provided by the host country government				
				(1) HMIS Report??	No adolescent Data Collected
15.3 Comprehensiveness of Service  Delivery Data: To what extent does the host country government collect HIV/AIDS service delivery data by population, program and geographic area? (Note: Full score possible without selecting all disaggregates.)	Check ALL boxes that apply below:	15.3 Score:	1.22	(2) 2013 Zambaia Demographic and	
	A. The host country government routinely collects & reports service delivery data for:			Health Survey (3) UNAIDS, 2013 Spectrum. Smart Care	
	☑ HIV Testing				
	☑ PMTCT				
	☑ Adult Care and Support				
	☑ Adult Treatment				
	Pediatric Care and Support				
	☑ Orphans and Vulnerable Children				
	✓ Voluntary Medical Male Circumcision				
	☑ HIV Prevention				
	☐ AIDS-related mortality				
	☑ B. Service delivery data are being collected:				
	☐ By key population (FSW, PWID, MSM/transgender)				
	By priority population (e.g., military, prisoners, young women & girls, etc.)				
	☑ By age & sex				
	From all facility sites (public, private, faith-based, etc.)				
	From all community sites (public, private, faith-based, etc.)				
<b>15.4 Timeliness of Service Delivery Data:</b> To what extent are HIV/AIDS service delivery data collected in a timely way to inform analysis of program performance?	A. The host country government does not routinely collect/report HIV/AIDS service delivery data	15.4 Score:	1.33	HMIS Quarterly Report, Smartcare, NAC Reports, NHS Reports(CSO)	Monthly HMIS reporting, monthly national E.H.R reporting, quarterly performance assessment reports
	O B. The host country government collects & reports service delivery data annually				performance assessment reports
	C. The host country government collects & reports service delivery data semi-annually				
	D. The host country government collects & reports service delivery data at least quarterly				

15.5 Analysis of Service Delivery Data: To what extent does the host country government routinely analyze service delivery data to measure program performance (i.e., continuum of care cascade, coverage, retention, AIDS-related mortality rates)?	O A. The host country government does not routinely analyze service delivery data to measure program performance		(1) PEPFAR 2015 APR data,	
		15.5 Score: 0.6	(2) National AIDS Strategic Framework	
			(2011-2015),	
	B. Service delivery data are being analyzed to measure program performance in the following ways (check all that apply):		(3) Mid term and joint annual review	
			reports, (4) Annual Health Statistical Bulletin,	
	Continuum of care cascade for each identified priority population (e.g., military,  prisoners, young women & girls, etc.), including HIV testing, linkage to care, treatment, adherence and retention		2013. NAC Emapping. Partner Reporting,	
			UNAIDS, Global Fund	
	Continuum of care cascade for each relevant key population (FSW, PWID,			
	MSM/transgender), including HIV testing, linkage to care, treatment, adherence and			
	retention			
	Results against targets			
	<ul> <li>Coverage of key treatment &amp; prevention services (ART, PMTCT, VMMC, etc.)</li> </ul>			
	✓ Site-specific yield for HIV testing (HTC and PMTCT)			
	☐ AIDS-related mortality rates			
	☐ Variations in performance by sub-national unit			
	Creation of maps to facilitate geographic analysis			
15.6 Quality of Service Delivery Data: To what extent does the host country government define and implement policies, procedures and governance structures that assure quality of HIV/AIDS service delivery data?			(1) National AIDS Strategic Framework,	
	A. No governance structures, procedures or policies designed to assure service delivery data quality exist/could be documented.		(2011-2015),	
		15.6 Score: 1.0	(2) National E-Health Policy, 2015, DHIS	
	B. The following structures, procedures or policies exist to assure quality of service delivery		Manuals and SoPs. Smartcare manuals	
	data (check all that apply):		and SoPs	
	A national approved data quality strategy is in place, which outlines standards, policies.			
	A national, approved data quality strategy is in place, which outlines standards, policies and procedures for HIV/AIDS data quality assurance			
	A national protocol exists for routine (at least annual) Data Quality Audits/Assessments of  key HIV program indicators, which are led and implemented by the host country			
	government			
	Standard national procedures & protocols exist for routine data quality checks at the point of data entry			
	<del></del> ,			
	Data quality reports are published and shared with relevant ministries/government entities & partner organizations			
	The host country government leads routine (at least annual) data review meetings at national & subnational levels to review data quality issues and outline improvement plans			
	Performance Data Score	6.9	6	

THIS CONCLUDES THE SET OF QUESTIONS ON DOMAIN D