# 2016 Sustainability Index and Dashboard Summary: Swaziland

The HIV/AIDS Sustainability Index and Dashboard (SID) is a tool completed periodically by the PEPFAR Swaziland teams and partner stakeholders to sharpen the understanding of each country's sustainability landscape and to assist PEPFAR and others in making informed HIV/AIDS investment decisions. This year was the first year that the tool was completed with partner stakeholders. It was a collaborative process and co-convened by UNAIDS and Government. In addition, PEPFAR consulted with technical area experts to further inform the SID. Based on responses to 90 questions, the SID assesses the current state of sustainability of national HIV/AIDS responses across 15 critical elements. Scores for these elements are displayed on a color-coded dashboard, together with other contextual charts and information. As the SID is completed over time, it will allow stakeholders to track progress and gaps across these key components of sustainability.

Dark Green Score (8.50-10 points)

(sustainable and requires no additional investment at this time)

Light Green Score (7.00-8.49 points)

(approaching sustainability and requires little or no investment)

Yellow Score (3.50-6.99 points)

(emerging sustainability and needs some investment)

Red Score (<3.50 points)

(unsustainable and requires significant investment)

Swaziland Overview: Swaziland has the world's most severe HIV/AIDS epidemic, with an adult prevalence of 26.3%, which poses serious challenges to the country's economic development. In the last decade, Swaziland has made solid progress in reducing HIV incidence. The Government of the Kingdom of Swaziland (GKOS) has demonstrated strong leadership in crafting a national HIV/AIDS strategy and coordinating the response. However, there remain systems barriers to fully implement the GKOS vision of an AIDS free generation including commodity procurement, human resources for health and improvements in the health management information system. Worth noting, with the devaluation of the South Africa Rand has impacted the purchase power of key commodities and supplies. Currently, there is a significant HIV test kit shortage with less than one-month supply before a nation-wide stock out, and the country remains highly dependent on donors to fund its HIV response. Further complicating the situation is severe water shortage and looming drought impacting the Southern Africa Region that may threaten treatment adherence and retention, and care and support for vulnerable populations, especially children and pregnant women in food insecure areas and households. The PEPFAR program is increasing efforts to implement new service delivery models for care and treatment, and strengthening efficiencies within existing programming working towards sustained epidemic control.

**SID Process:** On February 4<sup>th</sup> and February 8<sup>th</sup>, the PEPFAR team met with the Ministry of Health (MOH) and National Emergency Response Council on HIV and AIDS (NERCHA) to orientated and pre-populate the SID tool prior to the stakeholders meeting. On February  $10^{th}$ , 2016, UNAIDS, Ministry of Health , NERCHA and PEPFAR co-convened a stakeholder validation meeting with participants from the Ministry of Health, Global Fund Local Fund Agent, civil society, people living

with HIV and private sector representatives, bilateral and multilateral stakeholders and other development partners. After an introductory address from the MOH, NERCHA, and UNAIDS, the PEPFAR Deputy Coordinator clarified the purpose of the SID and the process to date. After all remarks and presentation, participants broke into four domain subgroups to discuss and complete the SID questionnaire based on the data and information assembled. Each subgroup had a facilitator from the PEPFAR team. Responses were agreed upon, data sources were recorded, and points of clarification and context were documented. The full group then reconvened at the end of the day to review the completed tool, discuss the findings, and identify priorities.

### **Sustainability Strengths:**

- Planning and Coordination (9.50, dark green): The NERCHA and MOH effectively lead the coordination of the HIV response in Swaziland. A multi-year, multi-sectoral costed national strategy and operational plans exist that guide implementation. The MOH has the primary responsibility for the oversight of the HIV clinical response and effectively leads the implementation of the HIV care, treatment, PMTCT, sexual reproductive health and TB programs. However, additional effort needs to be made to address identified duplication and gaps among implementing entities. Coordination of the multisectoral response could also be strengthened.
- **Domestic Resource Mobilization (8.57, dark green):** The GKOS has been explicit with the amount of funding (both domestic and external resources) going toward the HIV/AIDS response with MoH and NERCHA involved in the budgeting and implementation of the response.

### **Sustainability Vulnerabilities:**

- Private Sector Engagement (3.96, yellow): The private sector engagement needs
  increased attention. For example, the private sector does not actively engage with the GKOS
  as part of the policy and budget decision for HIV/AIDS programs. Additionally, the legal
  framework and regulatory framework makes limited provisions for the needs of private
  businesses.
- **Epidemiological and Health Data (5.0, yellow):** Swaziland requires additional capacity to lead and manage planning and implementation of epidemiological survey and surveillance activities. Additionally, key population epidemiological survey and behavioral surveillance activities are not funded or conducted by the MOH, but external agencies, organization, and institutions. Lastly, there is a lack of reporting for viral load data and viral load testing is not done routinely at clinics.
- **Laboratory (5.74, yellow):** Like many other components of service delivery, there are strategies in place, but not fully operationalized at all levels of the system. The entire network of laboratories and point of care testing to regulate and monitor quality is not covered. There remain large gaps in community-based testing.
- **Human Resources for Health (5.33, yellow):** Swaziland has not adopted the staffing norms report to inform staffing. The mix of skills produced at pre-service education is not adequate. The distribution of HCWs is by need and burden of disease but the numbers may not be adequate. When we discuss staffing it is the entire health sector, not just HIV. HRIS Report identifies vacancies.

• Commodity Security and Supply Chain (6.33, Yellow): Government funds ARVs for the proportion of patients with CD4 less than 350, Global Fund supports ARVs for the proportion of patients with CD4 between 350 and 500, and PEPFAR supports all pediatric drugs and a buffer stock for adult ARVs. RTKs are supposed to be fully funded by GoKS, however, cash flow issues have resulted in a current stock out of RTKs. Condoms are funded only by PEPFAR and GF. Central Medical Store has SOPs but they do not exist at the facility level and communication between CMS and facilities is an area of attention for PEPFAR this year. Decision making by the host country government is supported by assistance from PEPFAR supported partner, SIAPS.

#### **Additional Observations:**

- Commodity shortages remain an area of serious concern that requires immediate and midterm attention.
- The questions on the template require more options to capture the breadth of the systemic barriers in commodity management and supply chain.
- The clinical cascades are updated, but with lots of assumptions that the team can explain during meeting.
- Among each domain group there was a general consensus that the responses to the questions should be broadened to accurately capture the full continuum of responses.

**Contact:** For questions or further information about PEPFAR's efforts to support sustainability of the HIV response in Swaziland, please contact the Deputy PEPFAR Coordinator Mr. Mduduzi Patrick Dlamini at DlaminiMP@state.gov.

#### **Sustainability Analysis for Epidemic Control: Swaziland**

Epidemic Type: Generalized

Income Level: Lower-middle income

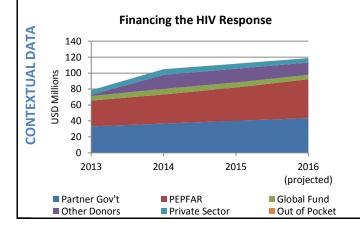
PEPFAR Categorization: Long-term Strategy

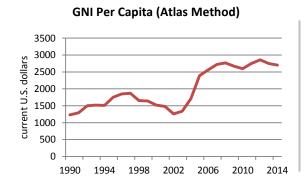
53800000 **PEPFAR COP 16 Planning Level:** 

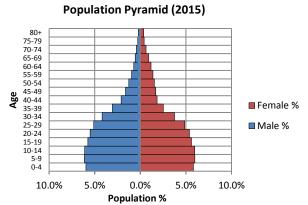
		2016	2017	2018	2019
	Governance, Leadership, and Accountability				
S	1. Planning and Coordination	9.50			
Z	2. Policies and Governance	6.40			
EMENI	3. Civil Society Engagement	4.17			
E.	4. Private Sector Engagement	3.96			
E	5. Public Access to Information	7.00			
pu	National Health System and Service Delivery				
Sa	6. Service Delivery	6.53			
AIN	7. Human Resources for Health	6.33			
JA	8. Commodity Security and Supply Chain	6.01			
MO	9. Quality Management	7.76			
O,	10. Laboratory	5.74			
F	Strategic Investments, Efficiency, and Sustainable				
111	Financing				
AB	11. Domestic Resource Mobilization	8.61			
Z	12. Technical and Allocative Efficiencies	8.57			
TA	Strategic Information				
UST	13. Epidemiological and Health Data	5.00			
S	14. Financial/Expenditure Data	5.42			
	15. Performance Data	7.80			<u> </u>

### 200 150 100 50 Diagnosed PLHIV Linked to Care Adult Males (>15) ■ Pediatric Males (<15) Pediatric Females (<15) ■ Adult Females (>15) **Epidemiological Data** € 30.0 0.02 Rate Prev./Incid. 10.0 1994 1998 2006 2002 -Adult Prevelence Adult Incidence PLHIV AIDS-related Deaths **Population and Fertility** 1.5 Total Pop. (millions) 1990 1994 1998 2002 2006 Population Pop. Growth Rate

250







**CONTEXTUAL DATA National Clinical Cascade** 

on Tx Suppressed

Deaths/PLHIV (thousands)

**Growth Rate** 

Fertility/Pop. 2.0

300

100

8.0

6.0 4.0

Fertility Rate

2010

2010

# Domain A. Governance, Leadership, and Accountability

What Success Looks Like: Host government upholds a transparent and accountable resolve to be responsible to its citizens and international stakeholders for achieving planned HIV/AIDS results, is a good steward of HIV/AIDS finances, widely disseminates program progress and results, provides accurate information and education on HIV/AIDS, and supports mechanisms for eliciting feedback. Relevant government entities take actions to create an enabling policy and legal environment, ensure good stewardship of HIV/AIDS resources, and provide technical and political leadership to coordinate an effective national HIV/AIDS response.

to create an enabling policy and legar environmen	it, ensure good stewardship of HIV/AIDS resources, and provide	tecimical and political le		arring Aido response.
	lops, implements, and oversees a costed multiyear national stra of a coordinated HIV/AIDS response in the country across all lev Id the private sector.	Data Source	Notes/Comments	
	A. There is no national strategy for HIV/AIDS	1.1 Score: 2.50	Extended National Multisectoral HIV and AIDS Framework (eNSF) 2014-2018	
	B. There is a multiyear national strategy. Check all that apply:		National Operational Plan 2014-2016 HSSP II 2015-2019	
	✓ It is costed			
	☑ It is updated at least every five years			
1.1 Content of National Strategy: Does the country have a multi-year, costed national strategy to respond to HIV?	Strategy includes all crucial response components for prevention and treatment (HIV testing, treatment and care [including children and adolescents], PMTCT, transition from 'catchup' to sustainable VMMC if country performs VMMCs, scale-up of viral load, EID, and other key metrics)			
	Strategy includes explicit plans and activities to address the needs of key populations.			
	Strategy includes all crucial response components to mitigate the impact of HIV on vulnerable children			
	A. There is no national strategy for HIV/AIDS	1.2 Score: 2.50	eNSF 2014-2018 National Operational Plan 2014-2016 HSSP II 2015-2019	CSR and private sector roles need to be defined. Private sector participation should incorporate commitment, ie there
	B. The national strategy is developed with participation from the following stakeholders (check all that apply):			may be participation but no commitment.
	✓ Its development was led by the host country government			
1.2 Participation in National Strategy  Development: Who actively participates in	$\hfill \Box$ Civil society actively participated in the development of the strategy			
development of the country's national HIV/AIDS strategy?	Private health sector providers, facilities, and training institutions, actively participated in the development of the strategy			
	Businesses and the corporate sector actively participated in the development of the strategy including workplace development and corporate social responsibility (CSR)			
	External agencies (i.e. donors, other multilateral orgs., etc.)  I supporting HIV services in-country participated in the development of the strategy			

1.3 Coordination of National HIV Implementation: To what extent does the host country government coordinate all HIV/AIDS implemented activities in the country, including those funded or implemented by CSOs, private sector, and donor implementing partners?	Check all that apply:  There is an effective mechanism within the host country government for internally coordinating HIV/AIDS activities implemented by various government ministries, institutions, offices, etc.  The host country government routinely tracks and maps HIV/AIDS activities of:  civil society organizations  private sector  donors  The host country government leads a mechanism or process (i.e. committee, working group, etc.) that routinely convenes key internal and external stakeholders and implementers of the national response for planning and coordination purposes.  Joint operational plans are developed that include key activities of implementing organizations.  Duplications and gaps among various government, CSO, private sector, and donor activities are systematically identified and addressed.	1.3 Score: 2.00	SPAFA forum Mapping of HIV implementers SHAPMoS routine reporting NASA reports	There is a mechanism that may not be effective because some partners are not participating. A streamlined process is needed. The response(s) to this question should represent a range for participation. Technical working groups may be limiting and should include affected groups.
1.4 Sub-national Unit Accountability: Is there a mechanism by which sub-national units are accountable to national HIV/AIDS goals or targets? (note: equal points for B and C)	A. There is no formal link between the national plan and sub-national service delivery.  B. Sub-national units have performance targets that contribute to aggregate national goals or targets.  C. The central government is responsible for service delivery at the sub-national level.	1.4 Score: 2.50	Extended National Multisectoral HIV and AIDS Framework (eNSF) 2014-2018 National Operational Plan 2014-2016 HSSP II 2015-2019	Decentralization policy is still pending finalization. Regional operational plan is developed jointly, however, partners come with pre-populated annual plan with activities. Information should be shared for widely.
	Planning and Coordin	ation Score: 9.50		

regulations that will achieve coverage of high imp	ops, implements, and oversees a wide range of policies, laws, and opact interventions, ensure social and legal protection and equity of discrimination, and sustain epidemic control within the national	Data Source	Notes/Comments	
<b>2.1 WHO Guidelines for ART Initiation:</b> Does current national HIV/AIDS technical practice follow current or recent WHO guidelines for initiation of ART?	For each category below, check no more than one box that reflects current national policy for ART initiation:  A. Adults (>19 years)  Test and START (current WHO Guideline)  CD4 <500  B. Pregnant and Breastfeeding Mothers  Test and START/Option B+ (current WHO Guideline)  Option B  C. Adolescents (10-19 years)  Test and START (current WHO Guideline)  CD4<500  D. Children (<10 years)  Test and START (current WHO Guideline)  CD4<500 or clinical eligibility	2.1 Score: 0.89	Treatment Guidelines, 2014 HIV Program Annual Reports	Test and Start < 500. Government of the Kingdom of Swaziland (GKOS) has begun implemented a phased approach to Test and Start within select areas in Hhohho and Shiselweni. The MOH is developing a clear plan for a phased approach to roll out among specific populations and clinics. The GKOS has chosen to take a phased approach to fully adopt T&S WHO guidelines, as it needs to be prepared to meet demand for drugs and reagents. test and start for under fives

				Public Heath Act (2015); Occupational	Three months not 6 months. There are
	Check all that apply:	2.2 Score: 0	0.61	Safety and Health Act (2008)	guidelines, not policy. (Answer
	A national public health services act that includes the control of HIV				represents ministry input).
	HIV				
	— Δ task-shifting policy that allows trained non-physician				
	A task-shifting policy that allows trained non-physician clinicians, midwives, and nurses to initiate and dispense ART				
<b>2.2 Enabling Policies and Legislation:</b> Are there policies or legislation that govern HIV/AIDS	A task-shifting policy that allows trained and supervised community health workers to dispense ART between regular clinical visits				
service delivery or policies and legislation on health care which is inclusive of HIV service delivery?	Policies that permit patients stable on ART to have reduced clinical visits (i.e. every 6-12 months)				
	Policies that permit patients stable on ART to have reduced ARV pickups (i.e. every 3-6 months)				
	Policies that permit streamlined ART initiation, such as same day initiation of ART for those who are ready				
	Legislation to ensure the well-being and protection of children, including those orphaned and made vulnerable by HIV/AIDS				
2.3 Non-discrimination Protections: Does the				This question aligns with the revised	Non-discrimination is in the constitution
country have non-discrimination laws or policies that specify protections (not specific to HIV) for	Check all that apply:	2.3 Score: 0	).48	UNAIDS NCPI (2015). If your country has completed the new National Composite	but isn't law or implemented. The Public
specific populations? Are these fully	Adults living with HIV (women):			Policy Index (NCPI), you may use it as a	Health Act is being deliberated by Parliament to include non-discrimination
implemented? (Full score possible without	✓ Law/policy exists			data source to answer this question. In	for HIV/AIDS. Sexual Offences Bill 2013 is
checking all boxes.)	Law/policy exists			country source, i.e., 1) For PLHIV -	still awaiting adoption into law. This
	Law/policy is fully implemented			included in Employment Act - amended to apply what is required by ILO 2) MOH provides guidelines for care of victims of	policy is designed to focus on protection of women and girls.
	Adults living with HIV (men):			sexual violence -Child Welfare and	
	✓ Law/policy exists			Protection Act 2012Children's Protection And Welfare Act	
	Law/policy is fully implemented			No. Of 2012 3. Swaziland National Children Coordination Policy 2012	
	Children living with HIV:			oraniation rolley 2012	
	✓ Law/policy exists				
	Law/policy is fully implemented				
	Gay men and other men who have sex with men (MSM):				
	Law/policy exists				
	Law/policy is fully implemented				

Migrants:		
Law/policy exists		
Law/policy is fully implemented		
Law/policy is fully implemented		
People who inject drugs (PWID):		
Law/policy exists		
Law/policy is fully implemented		
People with disabilities:		
Law/policy exists		
Law/policy is fully implemented		
Prisoners:		
✓ Law/policy exists		
✓ Law/policy is fully implemented		
Sex workers:		
Law/policy exists		
Law/policy is fully implemented		
Transgender people:		
Law/policy exists		
Law/policy is fully implemented		
Women and girls:		
☑ Law/policy exists		
Law/policy is fully implemented		

delivery of HIV prevention, testing and treatment services or the accessibility of these services? Are these laws/policies enforced? (Enforced means any instances of enforcement even if periodic)  Law/policy exists  Law/policy is enforced  Criminalization of cross-dressing:  Law/policy exists  Law/policy is enforced  Criminalization of drug use:  Law/policy is enforced  Criminalization of sex work:  Law/policy is enforced  Criminalization of sex work:  Law/policy is enforced  Ban or limits on needle and syringe programs for people who inject drugs (PWID):  Law/policy exists	2.4 Structural Obstacles: Does the country have		2.46	This question aligns with the revised	Swaziland has a dual law system: cultural
treatment services or the accessibility of these services? Are these laws/policies enforced?  (Enforced means any instances of enforcement even if periodic)    Law/policy is enforced		Check all that apply:	2.4 Score:		
services? Are these laws/policies enforced? (Enforced means any instances of enforcement even if periodic)    Law/policy is enforced     Law/policy exists   Law/policy exists     Law/policy exists     Law/policy is enforced     Law/policy is enforced     Criminalization of cross-dressing:     Law/policy is enforced     Law/policy is enforced     Criminalization of drug use:     Law/policy is enforced     Law/policy is enforced     Law/policy is enforced     Law/policy exists     Law/policy is enforced     Law/policy is enforced     Law/policy is enforced     Law/policy exists     Law/policy is enforced     Law/policy exists     Law/policy is enforced     Law/policy exists		Coincide libration of account orientation and accordant density of			
(Enforced means any instances of enforcement even if periodic)    Law/policy is enforced   Law/p		Criminalization of sexual orientation and gender identity:		as a data source to answer this question.	
even if periodic)    Law/policy is enforced   differences in these two legal systems resulting in poor access to justice, no ru of law, and discrimination (especially of women and girls).    Law/policy exists   Law/policy is enforced		Law/policy exists			
Law/policy is enforced  Criminalization of cross-dressing:  Law/policy exists  Law/policy is enforced  Criminalization of drug use:  Law/policy exists  Law/policy is enforced  Criminalization of sex work:  Law/policy is enforced  Criminalization of sex work:  Law/policy is enforced  Criminalization of sex work:  Law/policy exists  Law/policy exists					
of law, and discrimination (especially of women and girls).    Law/policy exists   Law/policy exists     Law/p	even in peniodic)	Law/policy is enforced			
Criminalization of cross-dressing:    Law/policy exists   Law/policy is enforced					
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Criminalization of sex work:  Law/policy exists  Law/policy is enforced  Ban or limits on needle and syringe programs for people who inject drugs (PWID):  Law/policy exists		✓ Law/policy exists			
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Ban or limits on opioid substitution therapy for people who inject	ı	Ban or limits on opioid substitution therapy for people who inject			
drugs (PWID):		drugs (PWID):			
☐ Law/policy exists		Law/policy exists			
Law/policy is enforced		Law/policy is enforced			
Ban or limits on needle and syringe programs in prison settings:	ı	Ban or limits on needle and syringe programs in prison settings:			
☐ Law/policy exists		Law/policy exists			
☐ Law/policy is enforced		Law/policy is enforced			
Ban or limits on opioid substitution therapy in prison settings:		Ban or limits on opioid substitution therapy in prison settings:			
Law/policy exists					
Lamponicy Costs					
☐ Law/policy is enforced		Law/policy is enforced			

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Ban or limits on the distribution of condoms in prison settings:		
☐ Law/policy exists		
Law/policy is enforced		
Ban or limits on accessing HIV and SRH services for adolescents and young people:		
Law/policy exists		
Law/policy is enforced		
Criminalization of HIV non-disclosure, exposure or transmission:		
Law/policy exists		
Law/policy is enforced		
Travel and/or residence restrictions:		
☐ Law/policy exists		
Law/policy is enforced		
Restrictions on employment for people living with HIV:		
Law/policy exists		
Law/policy is enforced		

<b>2.5 Rights to Access Services:</b> Recognizing the right to nondiscriminatory access to HIV services and support, does the government have efforts in place to educate and ensure the rights of PLHIV, key populations, and those who may access HIV services about these rights?	There are host country government efforts in place as follows (check all that apply):  To educate PLHIV about their legal rights in terms of access to HIV services  To educate key populations about their legal rights in terms of access to HIV services  National law exists regarding health care privacy and confidentiality protections  Government provides financial support to enable access to legal services if someone experiences discrimination, including redress where a violation is found	2.5 Score: 1.	.07	In country source, i.e., 1) For PLHIV - included in Employment Act - amended to apply what is required by ILO 2) MOH provides guidelines for care of victims of sexual violence -Child Welfare and Protection Act 2012.	Donor agencies provide funding for and support the GKOS in implementation of comprehensive HIV programs for key populations. However, these populations remain extremely marganalized and in some cases criminalized.
2.6 Audit: Does the host country government conduct a national HIV/AIDS program audit or audit of Ministries that work on HIV/AIDS on a regular basis (excluding audits of donor funding that are through government financial systems)?	A. No audit is conducted of the National HIV/AIDS Program or other relevant ministry.  B. An audit is conducted of the National HIV/AIDS program or other relevant ministries every 4 years or more.  C. An audit is conducted of the National HIV/AIDS program or other relevant ministries every 3 years or less.	2.6 Score: 1.		Program Review Report 2015); Public Health Reviews (every 3 years)	There are regular program reviews conducted and Public Health Reviews done every 3 years
<b>2.7 Audit Action:</b> To what extent does the host country government respond to the findings of a HIV/AIDS audit or audit of Ministries that work on HIV/AIDS?	A. Host country government does not respond to audit findings, or no audit of the national HIV/AIDS program is conducted.      B. The host country government does respond to audit findings by implementing changes as a result of the audit.      C. The host country government does respond to audit findings by implementing changes which can be tracked by legislature or other bodies that hold government accountable.		.71		Last HIV/AIDS audit report: Country Audit of the Global Fund Grants to the Kingdom of Swaziland 2011
	Policies and Govern	nance Score: 6.	.40		

provision when appropriate, advocacy efforts as n There are mechanisms for civil society to review a	an active partner in the HIV/AIDS response through service delix needed, and as a key stakeholder to inform the national HIV/AID and provide feedback regarding public programs, services and fi rnment institutions accountable for the use of HIV/AIDS funds a	S response. scal		Data Source	Notes/Comments
3.1 Civil Society and Accountability for HIV/AIDS: Are there any laws or policies that restrict civil society from playing an oversight role in the HIV/AIDS response?	A. There exists a law or laws that restrict civil society from playing an oversight role in the HIV/AIDS response.  B. There are no laws that restrict civil society playing a role in providing oversight of the HIV/AIDS response but in practice, it does not happen.  C. There are no laws or policies that prevent civil society from providing an oversight of the HIV/AIDS response and civil society is very actively engaged in providing oversight.	3.1 Score:	1.67		
	Check A, B, or C; if C checked, select appropriate disaggregates:	3.2 Score:	1.67	In country CSO sources	General theme from participating CSO is that there needs to be clarification on CSO engagement and participation. CSO requested more meaningful
	A. There are no formal channels or opportunities.      B. There are formal channels or opportunities, but civil society is called upon in an ad hoc manner to provide inputs and feedback.				opportunities to contribute to impact policy, budget levels, decision making.
3.2 Government Channels and Opportunities	C. There are functional formal channels and opportunities for civil society engagement and feedback. Check all that apply:				
for Civil Society Engagement: Does host country government have formal channels or	✓ During strategic and annual planning				
opportunities for diverse civil society groups to engage and provide feedback on its HIV/AIDS policies, programs, and services (not including	☑ In joint annual program reviews				
Global Fund CCM civil society engagement requirements)?	☑ For policy development				
	✓ As members of technical working groups				
	✓ Involvement on government HIV/AIDS program evaluation teams				
	✓ Involvement in surveys/studies				
	Collecting and reporting on client feedback				

<b>3.3 Impact of Civil Society Engagement:</b> Does civil society engagement substantively impact policy and budget decisions related to HIV/AIDS?	A. Civil society does not actively engage, or civil society engagement does not impact policy and budget decisions related to HIV/AIDS.  B. Civil society's engagement impacts HIV/AIDS policy and budget decisions (check all that apply):  In advocacy In programmatic decision making In technical decision making In service delivery  In HIV/AIDS basket or national health financing decisions	3.3 Score:	0.00	In country source, i.e., reports indicating CSO engagement, policies or SOPs: National HIV Service Coverage Report for HIV in Swaziland July-Sept 2014	NERCHA leads this process through SHAPMOS Swaziland HIV/AIDS Program Monitoring System - meetings are held quarterly in each region. Nercha.gov.sz
3.4 Domestic Funding of Civil Society: To what extent are HIV/AIDS related Civil Society Organizations funded domestically (either from government, private sector, or self generated funds)?  (if exact or approximate overall percentage known, or the percentages from the various domestic sources, please note in Comments column)	A. No funding (0%) for HIV/AIDS related civil society organizations comes from domestic sources.  B. Minimal funding (approx. 1-9%) for HIV/AIDS related civil society organizations comes from domestic sources.  C. Some funding (approx. 10-49%) for HIV/AIDS related civil society organizations comes from domestic sources (not including Global Fund grants through government Principal Recipients).  D. Most funding (approx. 50-89%) for HIV/AIDS related civil society organizations comes from domestic sources (not including Global Fund grants through government Principal Recipients).  E. All or almost all funding (approx. 90%+) for HIV/AIDS related civil society organizations comes from domestic sources (not including Global Fund grants).	3.4 Score:	0.83		
<b>3.5 Civil Society Enabling Environment:</b> Is the legislative and regulatory framework conducive to Civil Society Organizations (CSOs) or not-for-profit organizations to engage in HIV service provision or health advocacy?	<ul> <li>♠ A. The legislative and regulatory framework is not conducive for engagement in HIV service provision or health advocacy</li> <li>B. The legislative and regulatory framework is conducive for engagement in HIV service delivery and health advocacy as follows (check all that apply):         <ul> <li>Significant tax deductions for business or individual contributions to not-for-profit CSOs</li> <li>Significant tax exemptions for not-for-profit CSOs</li> <li>Open competition among CSOs to provide government-funded services</li> <li>Freedom for CSOs to advocate for policy, legal and programmatic change</li> <li>There is a national public private partnership (PPP) technical working group or desk officer within the government (ministry of health, finance, or president's office) in which CSOs or non-profit organizations participate/engage.</li> </ul> </li> </ul>	3.5 Score:	0.00		No, it is not conducive to engagement because the freedom to engaged is met with resistance traditional and cultural systems.

is an active partner in the HIV/AIDS response thro needed, innovation, and as a key stakeholder to in mechanisms for the private sector to engage and	ocal private sector (both private health care providers and priva ugh service delivery provision when appropriate, advocacy effo nform the national HIV/AIDS response. There are supportive po to review and provide feedback regarding public programs, ser onse. The public uses the private sector for HIV service delivery	Data Source	Notes/Comments	
	A. There are no formal channels or opportunities      B. There are formal channels or opportunities, but private sector is called upon in an ad hoc manner to provide inputs and feedback	4.1 Score: 1.1	Federation of Swaziland Employees 1 (FSE); Swaziland Business Coalliation on HIV/AIDS ((SWABCHA); Ccouncil of Churchs (CC)	
	C. There are functional formal channels and opportunities for private sector engagement and feedback. Check all that apply:			
<b>4.1 Government Channels and Opportunities for Private Sector Engagement:</b> Does host country government have formal channels and opportunities for diverse private sector entities	✓ Corporate contributions, private philanthropy and giving  Joint (i.e. public-private) supervision and quality oversight of private facilities			
to engage and provide feedback on its HIV/AIDS policies, programs, and services?	Collection of service delivery and client satisfaction data from private providers			
	Tracking of private training institution HRH graduates and placements			
	Contributing to develop innovative solutions, both technology and systems innovation  For technical advisory on best practices and delivery solutions			

	A. Private sector does not actively engage, or private sector     engagement does not influence policy and budget decisions in HIV/AIDS.	4.2 Score: 0.00	
	O B. Private sector engagement influences HIV/AIDS policy and budget decisions in the following areas (check all that apply):		
	☐ In patient advocacy and human rights		
	☐ In programmatic decision making		
<b>4.2 Private Sector Partnership:</b> Do private sector partnerships with government result in	☐ In technical decision making		
stronger policy and budget decisions for HIV/AIDS programs?	☐ In service delivery for both public and private providers		
	☐ In HIV/AIDS basket or national health financing decisions		
	☐ In advancing innovative sustainable financing models		
	☐ In HRH development, placement, and retention strategies		
	☐ In building capacity of private training institutions		
	☐ In supply chain management of essential supplies and drugs		

				MSF gets tax exemption
	The legislative and regulatory framework makes the following provisions (check all that apply):	4.3 Score: 0	63	
		4.5 Score. 0	03	
	Systems are in place for service provision and/or research reporting by private sector facilities to the government.			
	Mechanisms exist to ensure that private providers receive,  understand and adhere to national guidelines/protocols for			
	ART.			
4.3.Land Francessals for Driveta Hackb Coston	Tax deductions for private health providers.			
<b>4.3 Legal Framework for Private Health Sector:</b> Does the legislative and regulatory framework				
make provisions for the needs of the private	Tax deductions for private training institutions training health workers.			
health sector (including hospitals, networks, and insurers)?				
ilisurers):	Open competition for private health providers to compete for government services.			
	General or HIV/AIDS-specific service agreement frameworks exist  between local government authorities/municipalities and private			
	providers at the sub-national unit (e.g. district) levels.			
	Freedom of private providers to advocate for policy, legal, and			
	Freedom of private providers to advocate for policy, legal, and regulatory frameworks.			
	Standardized processes for developing public-private partnerships			
	(PPP) and memorandums of understanding (MOUs) between public and private providers.			
	` '			
	The legislative and regulatory framework makes the following			
	provisions (check all that apply):	4.4 Score: 0	56	
	Tax deductions for health-related private businesses (i.e.			
	pharmacists, supply chain, etc.).			
	Control in a different control in a control			
	Systematic and timely process for private company registration and/or testing of new health products; drugs, diagnostics kits,			
4.4 Legal Framework for Private Businesses:	medical devices.			
Does the legislative and regulatory framework	Standardized processes for developing public-private partnerships  (PPP) and memorandums of understanding (MOUs) between local			
make provisions for the needs of private	government and private business.			
businesses (local or multinational corporations)?	Corporate Social Responsibility (CSR) tax policies (compulsory or			
	optional) contributing private corporate resources to the HIV/AIDS response.			
	·			
	Workplace policies support HIV-related services and/or benefits for employees.			
	— employees.			
	Existing forums between business community and government to			
	<ul> <li>engage in dialogue to support HIV/AIDS and public health programs.</li> </ul>			
	I			

<b>4.5 Private Health Sector Supply:</b> Does the host country government enable private health service provision for lower and middle-income HIV patients?	A. There are no enablers for private health service provision for lower and middle-income HIV patients.  B. The host country government enables private health service     provision for lower and middle-income patients in the following ways (check all that apply):      Private for-profit providers are eligible to procure HIV and/or ART commodities via public sector procurement channels and/or vertical programs.  The private sector scope of practice for physicians, nurses and	4.5 Score:	1.67	
4.6 Private Health Sector Demand: Is the percentage of people accessing HIV treatment services through the private sector similar to (or approaching) the percentage of those seeking other curative services through the private sector?	A. The percentage of people accessing HIV treatment services through the private sector is significantly lower than the percentage seeking other curative services through the private sector.  B. The percentage of people accessing HIV treatment services through the private sector is similar to (or approaching) the percentage seeking other curative services through the private sector due to the following factors (check all that apply):  HIV-related services/products are covered by national health insurance.  HIV-related services/products are covered by private or other health insurance.  Adequate risk pooling exists for HIV services.  Models currently exist for cost-recovery for ART.  HIV drugs are not subject to higher pharmaceutical mark-ups than other drugs in the market.	4.6 Score:	0.00	

5. Public Access to Information: Host government widely disseminates timely and reliable information on the implementation of HIV/AIDS policies and programs, including goals, progress and challenges towards achieving HIV/AIDS targets, as well as fiscal information (public revenues, budgets, expenditures, large contract awards, etc.) related to HIV/AIDS. Program and audit reports are published publically. Efforts are made to ensure public has access to data through print distribution, websites, radio or other methods of disseminating information.			Source of Data	Notes/Comments	
<b>5.1 Surveillance and Survey Transparency:</b> Does the host country government ensure that HIV/AIDS surveillance and survey data, or at least a summary report of data, and analyses are made available to stakeholders and general public in a timely way?	A. The host country government does not make HIV/AIDS surveillance and survey summary reports available to stakeholders and the general public, or they are made available 3 or more years after the date of collection.  B. The host country government makes HIV/AIDS surveillance and survey summary reports available to stakeholders and the general public within 1-3 years.  C. The host country government makes HIV/AIDS surveillance and survey summary reports available to stakeholders and the general public within the same year.	5.1 Score:	1.00		
<b>5.2 Expenditure Transparency:</b> Does the host country government make annual HIV/AIDS expenditure data, or at a minimum at least a summary of it, available to stakeholders and the public in a timely way?	A. The host country government does not make HIV/AIDS expenditure summary reports available to stakeholders and the general public or they are made available 3 or more years after the date of expenditures.  B. The host country government makes HIV/AIDS expenditure summary reports available to stakeholders and the general public or website within 1-3 years after date of expenditures.  C. The host country government makes HIV/AIDS expenditure summary reports available to stakeholders and the general public within 1 year after expenditures.	5.2 Score:	1.00		
5.3 Performance and Service Delivery Transparency: Does the host country government make annual HIV/AIDS program performance and service delivery data (or at a minimum of summary of it) available to stakeholders and the public in a timely way?	A. The host country government does not make HIV/AIDS program performance and service delivery summary reports available to stakeholders and the general public or they are made available 3 or more years after the date of programming.  B. The host country government makes HIV/AIDS program performance and service delivery summary reports available to stakeholders and the general public within 1-3 years after date of programming.  C. The host country government makes HIV/AIDS program performance and service delivery summary reports available to stakeholders and the general public within 1 year after date of programming.	5.3 Score:	2.00	M&E	

	A. Host country government does not make any HIV/AIDS procurements.	5.4 Score: 1.00		
<b>5.4 Procurement Transparency:</b> Does the host country government make government	B. Host country government makes HIV/AIDS procurements, but neither procurement tender nor award details are publicly available.			
HIV/AIDS procurements public in a timely way?	C. Host country government makes HIV/AIDS procurements, and tender, but not award, details are publicly available.			
	O D. Host Country government makes HIV/AIDS procurements, and both tender and award details available.			
	A. There is no government institution that is responsible for this function and no other groups provide education.	5.5 Score: 2.00	National Emergency Response Council on HIV and AIDS (NERCHA); Strategic National HIV/AIDS Plan (SNAP); public	
5.5 Institutionalized Education System:	O B. There is no government institution that is responsible for this function but at least one of the following provides education:		radio	
Is there a government agency that is explicitly responsible for educating the public about HIV?	☐ Civil society			
	☐ Media			
	Private sector			
	C. There is a government institution that is responsible for, and is providing, scientifically accurate information on HIV/AIDS.			
	Public Access to Inforn	nation Score: 7.00		

THIS CONCLUDES THE SET OF QUESTIONS ON DOMAIN A

### **Domain B. National Health System and Service Delivery**

What Success Looks Like: Host country institutions (inclusive of government, NGOs, civil society, and the private sector), the domestic workforce, and local health systems constitute the primary vehicles through which HIV/AIDS programs and services are managed and delivered. Optimally, national, sub-national and local governments have achieved high and appropriate coverage of a range of quality, life-saving prevention, treatment, and care services and interventions. There is a high demand for HIV/AIDS services, which are accessible and affordable to poor and vulnerable populations at risk of infection (i.e. key populations, discordant couples, exposed infants), are infected and/or are affected by the HIV/AIDS epidemic.

<b>6. Service Delivery:</b> The host country governmer access to and linkages between facility- and com	it at national, sub-national and facility levels facilitates planning and mana munity-based HIV services.	Data Source	Notes/Comments	
<b>6.1 Responsiveness of facility-based services to demand for HIV services:</b> Do public facilities respond to and generate demand for HIV services to meet local needs? (Check all that apply.)	Public facilities are able to tailor services to accommodate demand (e.g., modify or add hours/days of operations; add/second additional staff during periods of high patient influx; customize scope of HIV services offered; adapt organization/model of service deliver to patient flow)  Public facilities are able to situate services in proximity to high-HIV burden locations or populations (e.g., mobile clinics)  There is evidence that public facilities in high burden areas and/or serving high-burden populations generate demand for HIV services	6.1 Score: 0.74	Program data	Some facilities provide outreach services to communities/populations. Demand creation only happens at national level not at facility level. Early morning refills. Unique facility approach. Decentralization approach (partner lead but also facility leadership). Not facility to do demand creation. Not do outside of facility. The entire country is classified as high burden.
<b>6.2 Responsiveness of community-based HIV/AIDS services:</b> Has the host country standardized the design and implementation of community-based HIV services?	The host country has standardized the following design and implementation components of community-based HIV services through (check all that apply):  Formalized mechanisms of participation by communities, high-burden populations and/or civil society engagement in delivery or oversight of services  National guidelines detailing how to operationalize HIV services in communities  Providing official recognition to skilled human resources (e.g. community health workers) working and delivering HIV services in communities  Providing financial support for community-based services  Providing supply chain support for community-based services  Supporting linkages between facility- and community-based services through formalized bidirectional referral services (e.g., use of national reporting systems to refer and monitor referrals for completeness)	6.2 Score: 1.11	National Guidelines, Program Data, Linkages and Retention SOP, EHCP	Generalized epidemic hence uniform service provision across the country. Fully operational guidelines, but still a work in progress. Linkages need to be strengthened. Recgongized some cadres in the community but not recognized in the formal government systems (would like to recognize for further sustainability). Community-based ART service guidelines exist, but similar guidelines for other HIV service delivery are not operationalized (guidelines finalized but not launched). CHAI provided input on Supply Chain (last mile).
6.3 Domestic Financing of Service Delivery: To what extent do host country institutions (public, private, or voluntary sector) finance the delivery of HIV/AIDS services in high burden areas (i.e. excluding any external financial assistance from donors)?  (if exact or approximate percentage known, please note in Comments column)	A. Host country institutions provide no (0%) financing for delivery of HIV/AIDS services in high burden areas  B. Host country institutions provide minimal (approx. 1-9%) financing for delivery of HIV/AIDS services in high burden areas  C. Host country institutions provide some (approx. 10-49%) financing for delivery of HIV/AIDS services in high burden areas  D. Host country institutions provide most (approx. 50-89%) financing for delivery of HIV/AIDS services in high burden areas  E. Host country institutions provide all or almost all (approx. 90%+) financing for delivery of HIV/AIDS services in high burden areas	6.3 Score: 1.25	MOH Budget Estimates	Government funds mainly ARVs, HR, labs, infrastructure. Other comoodities at times are underfunded or stockouts (i.e. testkits)

<b>6.4 Domestic Provision of Service Delivery:</b> To what extent do host country institutions (public, private, or voluntary sector) deliver HIV/AIDS services in high burden areas without external technical assistance from donors?	A. HIV/AIDS services in high burden areas are primarily delivered by external agencies, organizations, or institutions.  B. Host country institutions deliver HIV/AIDS services in high burden areas but with substantial external technical assistance.  C. Host country institutions deliver HIV/AIDS services in high burden areas with some external technical assistance.  D. Host country institutions deliver HIV/AIDS services in high burden areas with minimal or no external technical assistance.	6.4 Score: 0.7	4	Delievery is happening, but some is subjective. Donors (PEPFAR, GF, UN, etc) are still key players in TA (training, supply chain, QA/QI). The GKOS does not procure condoms or lubricants which are essential commodities for key pops programming. Additionally, the GKOS does fund facilities to provide outreach programs to key populations.
6.5 Domestic Financing of Service Delivery for Key Populations: To what extent do host country institutions (public, private, or voluntary sector) finance the delivery of HIV/AIDS services to key populations in high burden areas (i.e. without external financial assistance from donors)?  (if exact or approximate percentage known, please note in Comments column)	A. Host country institutions provide no or minimal (0%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  B. Host country institutions provide minimal (approx. 1-9%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  C. Host country institutions provide some (approx. 10-49%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  D. Host country institutions provide most (approx. 50-89%) financing for delivery of HIV/AIDS services to key populations in high burden areas.  E. Host country institutions provide all or almost all (approx. 90%+) financing for delivery of HIV/AIDS services to key populations in high burden areas.	6.5 Score: 0.8	3	15-25% (service are present/integrated into the larger health system but access by Key Populations is still not utilized and further outreach and KP sensitive service providers and clinics are needed. There is non-discrimination training and sensitization, but discrimination still occurs. The GKOS does not procure condoms or lubricants which are essential commodities for key pops programming. Additionally, the GKOS does fund facilities to provide outreach programs to key populations.
6.6 Domestic Provision of Service Delivery for Key Populations: To what extent do host country institutions (public, private, or voluntary sector) deliver HIV/AIDS services to key populations in high burden areas without external technical assistance from donors?	A. HIV/AIDS services to key populations are primarily delivered by external agencies, organizations, or institutions.  B. Host country institutions deliver HIV/AIDS services to key populations but with substantial external technical assistance.  C. Host country institutions deliver HIV/AIDS services to key populations with some external technical assistance.  D. Host country institutions deliver HIV/AIDS services to key populations with minimal or no external technical assistance.	6.6 Score: 0.7	4	See note above. Technical Assistance for training and outreach are still important to ensure KP are accessing services and providers are sensitive to KP concerns and needs.
<b>6.7 National Service Delivery Capacity:</b> Do national health authorities have the capacity to effectively plan and manage HIV services in high HIV burden areas?	The national MOH (check all that apply):  Translates national policies/strategies into sub-national level HIV/AIDS strategic plan and response activities.  Uses epidemiologic and program data to measure effectiveness of sub-national level programs in delivering needed HIV/AIDS services in right locations.  Assesses current and future staffing needs based on HIV/AIDS program goals and budget realities for high burden locations.  Develops sub-national level budgets that allocate resources to high burden service delivery locations.  Effectively engages with civil society in program planning and evaluation of services.  Designs a staff performance management plan to assure that staff working at high burden sites maintain good clinical and technical skills, such as through training and/or mentorship.	6.7 Score: 0.7	SAM, EHCP, Staffing Norms	There are platforms CSOs engagement., e.g. CCM, TWG (participation but not meaningful engagement). Budgets (concern for under-budget according to needs - e.g. transport, critical services). There is a process for budget allocation but there needs better allocation. Process not top down and needs to be revisited to potential bottom up. Staffing analysis not done effectively to allocate HR to high burden facilities.

<b>6.8 Sub-national Service Delivery Capacity:</b> Do sub-national health authorities (i.e., district, provincial) have the capacity to effectively plan and manage HIV services sufficiently to achieve sustainable epidemic control?	Sub-national health authorities (check all that apply):  Translate national policies/strategies into sub-national level HIV/AIDS strategic plan and response activities.  Use epidemiologic and program data to measure effectiveness of sub-national level programs in delivering needed HIV/AIDS services in right locations.  Assess current and future staffing needs based on HIV/AIDS program goals and budget realities for high burden locations.  Develop sub-national level budgets that allocate resources to high burden service delivery locations.  Effectively engage with civil society in program planning and evaluation of services.  Design a staff performance management plan to assure that staff working at high burden sites maintain good clinical and technical skills, such as through training and/or mentorship.	6.8 Score: 0.3		There should be greater engagement at the sub-national level to ensure great input and use of data for decision-making.
	Service Delivery Score	6.5	3	
with national plans. Host country has sufficient r quality HIV/AIDS prevention, care and treatment compensates health workers providing HIV/AIDS	7. Human Resources for Health: HRH staffing decisions for those working on HIV/AIDS are based on use of HR data and are aligned with national plans. Host country has sufficient numbers and categories of competent health care workers and volunteers to provide quality HIV/AIDS prevention, care and treatment services in health facilities and in the community. Host country trains, deploys and compensates health workers providing HIV/AIDS services through local public and/or private resources and systems. Host country has a strategy or plan for transitioning staff funded by donors.		Data Source	Notes/Comments
<b>7.1 HRH Supply:</b> To what extent is the health worker supply adequate to enable the volume and quality of HIV/AIDS services needed for sustained epidemic control at the facility and/or comm site level?	Check all that apply:  The country's pre-service education institutions are producing an adequate supply and skills mix of health care providers  The country's health workers are adequately deployed to, or distributed within, facilities and communities with high HIV burden  The country has developed retention schemes that address health worker vacancy or attrition in high HIV burden areas  The country's pre-service education institutions are producing an adequate supply and appropriate skills mix of social service workers to deliver social services to vulnerable children	7.1 Score: 0.0	[no staffing norms report to inform staffing]. HRIS Report (mirror civil service), so constant updates running (as people hire, retire, and exit).	The mix of skills produced at pre-service education is not adequate. The distribution of HCWs is by need and burden of disease but the numbers may not be adequate. When we discuss staffing it is the entire health sector, not just HIV. HRIS Report identifies vacancies.
<b>7.2 HRH transition:</b> What is the status of transitioning PEPFAR and other donor supported HIV/AIDS health worker salaries to local financing/compensation?	A. There is no inventory or plan for transition of donor-supported health workers  B. There is an inventory of donor-supported health workers, but no official plan to transition these staff to local support  C. There is an inventory and plan for transition of donor-supported workers, but it has not yet been implemented  D. There is an inventory and plan for donor-supported workers to be transitioned, and staff are being transitioned according to this plan  E. No plan is necessary because all HIV/AIDS health worker salaries are already locally financed/compensated	7.2 Score: 1.0	PEPFAR staffing, HRH current staffing. Public Service Establishment Register.	The challenge is with the cadres that are not listed in the Public Service Establishment Register. HIV support positions are (PEPFAR) mainly in non-clinic cadres. So in-depth site assessment for HRH with PEPFAR 3.0 HR strategies in mind.

7.3 Domestic funding for HRH: What proportion of health worker (doctors, nurses, midwives, and CHW) salaries are supported with domestic public or private resources (i.e. excluding donor resources)?	<ul> <li>○ A. Host country institutions provide no (0%) health worker salaries</li> <li>○ B. Host country institutions provide minimal (approx. 1-9%) health worker salaries</li> <li>● C. Host country institutions provide some (approx. 10-49%) health worker salaries</li> <li>○ D. Host country institutions provide most (approx. 50-89%) health worker salaries</li> <li>○ E. Host country institutions provide all or almost all (approx. 90%+) health worker salaries</li> </ul>	7.3 Score: 1.67	Draft HRH Staffing Norms Report. Report on HRH reform or civil service reform: Government Establishment Circular # 4 2013	Government supports a majority of HCWs. Labs and Pharm are at least 60% donor supported. HRH Staffing Norms Report. MOH budget, major funding toward salary.
7.4 Pre-service: Do current pre-service education curricula for health workers providing HIV/AIDS services include HIV content that has been updated in last three years?	A. Pre-service education institutions do not have HIV content, or HIV content used by pre-service education institutions is out of date (not updated within 3 years)  B. Pre-service institutions have updated HIV/AIDS content within the last three years (check all that apply):  Updated content reflects national standards of practice for cadres offering HIV/AIDS-related services  Institutions maintain process for continuously updating content, including HIV/AIDS content  Updated curricula contain training related to stigma & discrimination of PLWHA  Institutions track student employment after graduation to inform planning	7.4 Score: 1.00	General Nursing Capacity Building (GNC) Program.	PEPFAR revised the pre-service for all schools. MI training for nurses and for other cadres.
7.5 In-service Training: To what extent does the host country government (through public, private, and/or voluntary sectors) plan and implement HIV/AIDS in-service training necessary to equip health workers for sustained epidemic control?  (if exact or approximate percentage known, please note in Comments column)	Check all that apply among A, B, C, D:  A. The host country government provides the following support for in-service training in the country (check ONE):  Host country government implements no (0%) HIV/AIDS related in-service training  Host country government implements minimal (approx. 1-9%) HIV/AIDS inservice training  Host country government implements some (approx. 10-49%) HIV/AIDS inservice training  Host country government implements most (approx. 50-89%) HIV/AIDS inservice training  Host country government implements all or almost all (approx. 90%+)  Host country government implements all or almost all (approx. 90%+)  Host country government has a national plan for institutionalizing (establishing capacity within local institutions to deliver) donor-supported inservice training in HIV/AIDS  C. The host country government requires continuing professional development, a form of in-service training, for re-licensure for key clinicians  D. The host country government maintains a database to track training for HIV/AIDS, and allocates training based on need (e.g. focusing on high burden)	7.5 Score: 1.33	Training Information Management System (TIMS)	Training database exist but is maintained by partners. Training Information Management System (TIMS) through URC Assist (PEPFAR funded). Major focus HIV training, but platform built for MOH to adapt and expand beyond HIV cadres.

7.6 HR Data Collection and Use: Does the country systematically collect health workforce data, such as through a Human Resource Information Systems (HRIS), for HIV/AIDS services and/or health workforce planning and management?	A. There is no HRIS in country and data on the health workforce is not collected systematically for planning and management  B. There is no HRIS in country, but some data is collected for planning and management  Registration and re-licensure data for key professionals is collected and used for planning and management  MOH health worker employee data (number, cadre, and location of employment) is collected and used	7.6 Score: 1.3:	HRIS 3	HRIS is functional.
	Routine assessments are conducted regarding health worker staffing at health facility and/or community sites  C. There is an HRIS (an interoperable system that captures at least regulatory and deployment data on health workers) in country:  The HRIS is primarily financed and managed by host country institutions			
	There is a national strategy or approach to interoperability for HRIS  The government produces HR data from the system at least annually  Host country institutions use HR data from the system for planning and management (e.g. health worker deployment)			
	Human Resources for Health Score	6.3	3	
distribution of quality products, including drugs, efficient HIV/AIDS prevention, diagnosis and trea	8. Commodity Security and Supply Chain: The National HIV/AIDS response ensures a secure, reliable and adequate supply and distribution of quality products, including drugs, lab and medical supplies, health items, and equipment required for effective and efficient HIV/AIDS prevention, diagnosis and treatment. Host country efficiently manages product selection, forecasting and supply planning, procurement, warehousing and inventory management, transportation, dispensing and waste management reducing costs while maintaining quality.			Notes/Comments
8.1 ARV Domestic Financing: What is the estimated percentage of ARV procurement funded by domestic sources? (Domestic sources includes public sector and private sector but excludes donor and out-of-pocket funds)  (if exact or approximate percentage known,	<ul> <li>○ A. This information is not known.</li> <li>○ B. No (0%) funding from domestic sources</li> <li>○ C. Minimal (approx. 1-9%) funding from domestic sources</li> <li>○ D. Some (approx. 10-49%) funded from domestic sources</li> <li>○ E. Most (approx. 50 – 89%) funded from domestic sources</li> </ul>	8.1 Score: 0.8:	MOH Annual Budget [2015], NASA [2015],	
please note in Comments column)	● F. All or almost all (approx. 90%+) funded from domestic sources			
8.2 Test Kit Domestic Financing: What is the	O A. This information is not known	8.2 Score: 0.4	MOH Annual Budget [2015]	No funding in GF grant for Test Kits (assumption MOH would pay, but cash
estimated percentage of HIV Rapid Test Kit procurement funded by domestic sources? (Domestic sources includes public sector and private sector but excludes donor and out-of- pocket funds)	○ B. No (0%) funding from domestic sources ○ C. Minimal (approx. 1-9%) funding from domestic sources  ● D. Some (approx. 10-49%) funded from domestic sources			flow issues and had impact on lab budget). Shortage of test kits. PEPFAR contributed and trying to get GF with cost saving on current for emergency procurement.
(if exact or approximate percentage known, please note in Comments column)	© E. Most (approx. 50-89%) funded from domestic sources  O F. All or almost all (approx. 90%+) funded from domestic sources			,

8.3 Condom Domestic Financing: What is the estimated percentage of condom procurement funded by domestic (not donor) sources? Note: The denominator should be the supply of free or subsidized condoms provided to public or private sector health facilities or community based programs.  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. This information is not known</li> <li>● B. No (0%) funding from domestic sources</li> <li>○ C. Minimal (approx. 1-9%) funding from domestic sources</li> <li>○ D. Some (approx. 10-49%) funded from domestic sources</li> <li>○ E. Most (approx. 50-89%) funded from domestic sources</li> <li>○ F. All or almost all (approx. 90%+) funded from domestic sources</li> </ul>	8.3 Score: 0.00		Condoms were purchased by USAID in 2015 for public distribution, there is an 'agreement' to continue this procurement until 2017/18. PEPFAR has prioritized condoms and provides all condoms and lubricants following UNFPA reclassification.
8.4 Supply Chain Plan: Does the country have an agreed-upon national supply chain plan that guides investments in the supply chain?	A. There is no plan or thoroughly annually reviewed supply chain standard operating procedure (SOP).  B. There is a plan/SOP that includes the following components (check all that apply):  Human resources  Training  Warehousing  Distribution  Reverse Logistics  Waste management  Information system  Procurement  Supply planning and supervision  Site supervision	8.4 Score: 1.4:	National Supply Chain Plan's SOP, 2012	The Supply Chain component is included in the Pharmaceutical Sector Strategic Plan, there are also SOPs and guidelines for all components of supply chain. Procurement is still an area that requires technical assistance.
8.5 Supply Chain Plan Financing: What is the estimated percentage of financing for the supply chain plan that is provided by domestic sources (i.e. excluding donor funds)?  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. This information is not available.</li> <li>○ B. No (0%) funding from domestic sources.</li> <li>○ C. Minimal (approx. 1-9%) funding from domestic sources.</li> <li>○ D. Some (approx. 10-49%) funding from domestic sources.</li> <li>● E. Most (approx. 50-89%) funding from domestic sources.</li> <li>○ F. All or almost all (approx. 90%+) funding from domestic sources.</li> </ul>	8.5 Score: 0.63	MOH Annual Budget [2015]	The system is partially funded by government - personnel (100%), warehousing, distribution fleet. The component that is no adequately funded is that which relates to technical assistance. Global Fund is also investing some resources in warehousing and distribution (buying vehicles)

<b>8.6 Stock</b> : Does the host country government manage processes and systems that ensure appropriate ARV stock levels?	Check all that apply:  The group making re-supply decisions for ARVs, have timely visibility into the ARV stock on hand at facilities  Facilities are stocked with ARVs according to plan (above the minimum and below the maximum stock level) 90% of the time  MOH or other host government personnel make re-supply decisions with minimal external assistance:  Decision makers are not seconded or implementing partner staff  Supply chain data are maintained within the Ministry of Health and not solely stored by donor-funded projects  Team that conducts analysis of facility data is at least 50% host government	8.6 Score: 0.49	National Supply Chain Plan's SOP, 2012	Facilities have struggled to maintain the recommended min-max of ARVs in the past year. The average has been ranging between 40 - 70%. This is due to interruptions in stock availability of some tracer items, storage space and human capacity. MSH SIAPS provides technical assistance to CMS
8.7 Assessment: Was an overall score of above 80% achieved on the SCMS National Supply Chain Assessment or top quartile for an equivalent assessment conducted within the last three years?	A. A comprehensive assessment has not been done  B. A comprehensive assessment has been done but the score was lower than 80% (for NSCA) or in the bottom three quartiles for the global average of other equivalent assessments	8.7 Score: 2.22	MSH Report	
(if exact or approximate percentage known, please note in Comments column)	C. A comprehensive assessment has been done and the score was higher than 80% (for NSCA) or in the top quartile for the assessment			
	Commodity Security and Supply Chain Score:	6.01		
	utionalized quality management systems, plans, workforce capacities and o ent methodologies are applied to managing and providing HIV/AIDS service	•	Data Source	Notes/Comments
	O A. The host country government does not have structures or resources to support site-level continuous quality improvement	9.1 Score: 1.33	Quality Management Strategic Plan, 2012	
	B. The host country government:			
9.1 Existence of a Quality Management (QM) System: Does the host country government support appropriate QM structures to support continuous quality improvement (QI) at national, sub-national and site levels?	Has structures with dedicated focal points or leaders (e.g., committee, focal person, working groups, teams) at the national level, sub-national level and in a majority of sites where HIV/AIDS care and services are offered that are supporting site-level continuous quality improvement			
	✓ Has a budget line item for the QM program     Supports a knowledge management platform (e.g., web site) and/or peer learning opportunities available to site QI participants to gain insights from other sites and interventions			

9.2 Quality Management/Quality Improvement (QM/QI) Plan: Is there a current (updated within the last 2 years) QM/QI plan? (The plan may be HIV program-specific or include HIV program-specific elements in a national health sector QM/QI plan.)	O A. There is no HIV/AIDS-related QM/QI strategy  O B. There is a QM/QI strategy that includes HIV/AIDS, but it is not current (updated within the last 2 years)  C. There is a current QM/QI strategy that includes HIV/AIDS program specific elements  ■ D. There is a current HIV/AIDS program specific QM/QI strategy	9.2 Score: 2	2.00	Quality Management Strategic Plan, 2012; National Quality Improvement Manual, 2014; National Health Sector Strategic Plan, 2015	
9.3 Performance Data Collection and Use for Improvement: Are HIV program performance measurement data systematically collected and analyzed to identify areas of patient care and services that can be improved through national decision making, policy, or priority setting?	A. HIV program performance measurement data are not used to identify areas of patient care and services that can be improved through national decision making, policy, or priority setting.  B. HIV program performance measurement data are used to identify areas of patient area and services that can be improved through national decision making, policy, or priority setting (check all that apply):  The national quality structure has a clinical data collection system from which local performance measurement data on prioritized measures are being collected, aggregated nationally, and analyzed for local and national improvement  There is a system for sharing data at the national, SNU, and local level, with evidence that data is used to identify quality gaps and initiate QI activities  There is documentation of results of QI activities and demonstration of national HIV program improvement	9.3 Score: 2	2.00	National HIV/AIDS Semi-Annual Review (NASAR); Regional HIV/AIDS Semi-Annual Reviews (RESAR) Trend Analysis; National Clinical Assessment Tools (based on the COHSASA document and regional certification). SIMS data.	QM Program has checklist within the National Clinical Assessment Tools.
9.4 Health worker capacity for QM/QI: Does the host country government ensure that the health workforce has capacities to apply modern quality improvement methods to HIV/AIDS care and services?	A. There is no training or recognition offered to build health workforce competency in QI.  B. There is health workforce competency-building in QI, including:  Pre-service institutions incorporate modern quality improvement methods in curricula  National in-service training (IST) curricula integrate quality improvement training for members of the health workforce (including managers) who provide or support HIV/AIDS services	9.4 Score: 1	1.00	National Strategic Plan, 2015	Academic Institutions for pre-service curricula. Improving trend. At the moment there is QI cycles, identified need to move towards capacity building quality systems development.

9.5 Existence of QI Implementation: Does the host country government QM system use proven systematic approaches for QI?	The national-level QM structure:  Provides oversight to ensure continuous quality improvement in HIV/AIDS care and services  Regularly convenes meetings that includes health services consumers  Routinely reviews national, sub-national and clinical outcome data to identify and prioritize areas for improvement  Sub-national QM structures:  Provide coordination and support to ensure continuous quality improvement in HIV/AIDS care and services  Regularly convene meetings that includes health services consumers  Routinely review national, sub-national and clinical outcome data to identify and prioritize areas for improvement  Site-level QM structures:  Undertake continuous quality improvement in HIV/AIDS care and services to identify and prioritize areas for improvement  Quality Management Score:	9.5 Score: 1.43		QMP program is fully functional and plans to do 40 QMP new projects annually throughout the country, with PEPFAR and UNICEF support. QMP needs further capacity bulding in staffing to implement requirements of the strategic plan (volume and scale)
10. Laboratory: The host country ensures adequequipment, reagents, quality) matches the service.	ate funds, policies, and regulations to ensure laboratory capacity (workford ces required for PLHIV.	ce,	Data Source	Notes/Comments
<b>10.1 Strategic Plan:</b> Does the host country have a national laboratory strategic plan?	○ A. There is no national laboratory strategic plan     ○ B. National laboratory strategic plan is under development     ○ C. National laboratory strategic plan has been developed, but not approved     ○ D. National laboratory strategic plan has been developed and approved     ○ E. National laboratory plan has been developed, approved, and costed	10.1 Score: 0.83	National Laboratory Streategic Plan	
10.2 Regulations to Monitor Quality of Laboratories and Point of Care Testing (POCT) Sites: To what extent does the host country have regulations in place to monitor the quality of its laboratories and POCT sites?  (if exact or approximate percentage known, please note in Comments column)	A. Regulations do not exist to monitor minimum quality of laboratories in the country.  B. Regulations exist, but are not implemented (0% of laboratories and POCT sites regulated).  C. Regulations exist, but are minimally implemented (approx 1-9% of laboratories and POCT sites regulated).  D. Regulations exist, but are partially implemented (approx. 10-49% of laboratories and POCT sites regulated).  E. Regulations exist and are mostly implemented (approx. 50-89% of laboratories and POCT sites regulated).  F. Regulations exist and are fully or almost fully implemented (approx. 90%+ of laboratories and POCT sites regulated).	10.2 Score: 0.83	HTC TWG minutes, 2015	Not entire network is covered for QI and not clear machines place and by whom. Visibility of device placement and POCT is limited. Huge gap in community based lab testing (rapid test in community) and falls in gray zone.

10.3 Capacity of Laboratory Workforce: Does the host country have an adequate number of qualified laboratory personnel (human resources [HR]) in the public sector, to sustain key functions to meet the needs of PLHIV for diagnosis, monitoring treatment and viral load suppression?	A. There are not adequate qualified laboratory personnel to achieve sustained epidemic control  B. There are adequate qualified laboratory personnel to perform the following key functions:  HIV diagnosis in laboratories and point-of-care settings  TB diagnosis in laboratories and point-of-care settings  CD4 testing in laboratories and point-of-care settings  Viral load testing in laboratories and point-of-care settings  Early Infant Diagnosis in laboratories  Malaria infections in laboratories and point-of-care settings  Microbiology in laboratories and point-of-care settings  Blood banking in laboratories and point-of-care settings  Opportunistic infections including Cryptococcal antigen in laboratories and point-of-care settings	10.3 Score: 1.30	VL Task force minutes (includes implementing partners), Crag TWG	Still in process of national scale-up of routine VL testing and antigen screening.
<b>10.4 Viral Load Infrastructure:</b> Does the host country have sufficient infrastructure to test for viral load to reach sustained epidemic control?	<ul> <li>A. There is not sufficient infrastructure to test for viral load.</li> <li>● B. There is sufficient infrastructure to test for viral load, including:</li> <li>☑ Sufficient viral load instruments and reagents</li> <li>☑ Appropriate maintenance agreements for instruments</li> <li>☐ Adequate specimen transport system and timely return of results</li> </ul>	10.4 Score: 1.11	VL Task Force Minutes	Added "timely return of results" to last checkbox
10.5 Domestic Funds for Laboratories: To what extent are laboratory services financed by domestic public or private resources (i.e. excluding external donor funding)?  (if exact or approximate percentage known, please note in Comments column)	<ul> <li>○ A. No (0%) laboratory services are financed by domestic resources.</li> <li>○ B. Minimal (approx. 1-9%) laboratory services are financed by domestic resources.</li> <li>● C. Some (approx. 10-49%) laboratory services are financed by domestic resources.</li> <li>○ D. Most (approx. 50-89%) laboratory services are financed by domestic resources.</li> <li>○ E. All or almost all (approx. 90%+) laboratory services are financed by domestic resources.</li> </ul>	10.5 Score: 1.67	Global Fund budget and MOH budget	Most of budget comes from MOH, PEPFAR, GF (GF supports more than 50% lab reagents, GF \$6m contribution and GKOS contribution is \$3m)
	Laboratory Score:	5.74		

THIS CONCLUDES THE SET OF QUESTIONS ON DOMAIN B

# **Domain C. Strategic Investments, Efficiency, and Sustainable Financing**

What Success Looks Like: Host country government is aware of the financial resources required to effectively and efficiently meet its national HIV/AIDS prevention, care and treatment targets. HCG actively seeks, solicits and or generates the necessary financial resources, ensures sufficient resource commitments, and uses data to strategically allocate funding and maximize investments.

·	country budgets for its HIV/AIDS response and makes adeque e national HIV/AIDS goals for epidemic control in line with i			Data Source	Notes/Comments
	A. There is no explicit funding for HIV/AIDS in the national budget.	11.1 Score: 2	22	NASA [2015]; Mid-term expenditure framework (MTEF) [year]; National budget estimates [2015]; Resource	MTEF is relatively new and includes targets/goals of HIV programs; some issue was raised how external resources
	B. There is explicit HIV/AIDS funding within the national budget.			mapping [2014]	are accounted in budgetcapital expenditure is more explicit than
11.1 Domestic Budget: To what extent does the	☑ The HIV/AIDS budget is program-based across ministries				recurrent off-budget spending; dissemination of budget numbers to
national budget explicitly account for the national HIV/AIDS response?	The budget includes or references indicators of progress toward national HIV/AIDS strategy goals				stakeholders remains an issue
	☑ The budget includes specific HIV/AIDS service delivery targets				
	National budget reflects all sources of funding for HIV, including from external donors				
	A. There are no HIV/AIDS goals/targets articulated in the national budget	11.2 Score: 1	.67	The Budget Framework Paper for MOH [2015] (submitted to the MOF) reports that 5 out of 7 (71.5%) were reached.	
	O B. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, but none (0%) were attained.				
11.2 Annual Targets: Did the most recent budget as executed achieve stated annual HIV/AIDS goals?	C. There are annual HIV/AIDS goals/targets articulated in the O most recent national budget, but very few (approx. 1-9%) were attained.				
(if exact or approximate percentage known, please note in Comments column)	D. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, and some (approx. 10-49%) were reached.				
	<ul> <li>E. There are annual HIV/AIDS goals/targets articulated in the         <ul> <li>most recent national budget, and most (approx. 50-89%) were reached.</li> </ul> </li> </ul>				
	F. There are annual HIV/AIDS goals/targets articulated in the most recent national budget, and all or almost all (approx. 90%+) were reached.				

11.3 Budget Execution: For the previous three years, what was the average execution rate for budgeted domestic HIV/AIDS resources (i.e. excluding any donor funds) at both the national and subnational level?	A. Information is not available      B. There is no national HIV/AIDS budget, or the execution rate was 0%.      C. 1-9%	11.3 Score: 2.22	Budget estimate book reports on execution (2015 it was 98% for MOH, and over 100% for HIV commodities;)	
(If subnational data does not exist or is not available, answer the question for the national level. Note level covered in the comments column)	<ul><li>○ D. 10-49%</li><li>○ E. 50-89%</li><li>● F. 90% or greater</li></ul>			
11.4 PLACEHOLDER for future indicator measuring country's financial ability to pay for its HIV response (will not be included in SID for COP 16)				
11.5 Domestic Spending: What percent of the	A. None (0%) is financed with domestic funding.	11.6 Score: 2.50	NASA [year]: 57% from public sector plus 2% from the private sector> 59%	
annual national HIV response is financed with domestic public and domestic private sector HIV funding (excluding out-of-pocket and donor resources)?	<ul><li>○ B. Very little (approx. 1-9%) is financed with domestic funding.</li><li>○ C. Some (approx. 10-49%) is financed with domestic funding.</li></ul>			
(if exact or approximate percentage known, please note in Comments column)	D. Most (approx. 50-89%) is financed with domestic funding.			
	© E. All or almost all (approx. 90%+) is financed with domestic funding  Domestic Resource Mobilization Score:	8.61		

health workforce, and economic data to inform HIN choose which high impact program services and intallocated, and what populations demonstrate the h	country analyzes and uses relevant HIV/AIDS epidemiologice I/AIDS investment decisions. For maximizing impact, data and terventions are to be implemented, where resources should highest need and should be targeted (i.e. the right thing at the teps are taken to improve HIV/AIDS outcomes within the avunes with fewer resources).	re used to be ne right place	Data Source	Notes/Comments
	A. The host country government does not use one of the mechanisms listed below to inform the allocation of their resources.  B. The host country government does use the following  mechanisms to inform the allocation of their resources (check all that apply):	12.1 Score: 1.4	HIV Annual Program Reports. 2013. Other include staffing norms from 3 Clinton Foundation.	PEPFAR through TWGs and partners engages in these discussions with MOH.
<b>12.1 Resource Allocation Process:</b> Does the partner country government utilize a recognized data-driven model to inform the allocation of	☐ Optima			
domestic (i.e. non-donor) public HIV resources?  (note: full score achieved by selecting one	✓ Spectrum (including EPP and Goals)			
checkbox)	AIDS Epidemic Model (AEM)			
	✓ Modes of Transmission (MOT) Model			
	Other recognized process or model (specify in notes column)			
	A. Information not available	12.2 Score: 0.0	MOH has a new activity-based budgeting process, but it does not yet make it publicly available or to stakeholders.	
12.2 High Impact Interventions: What percentage of site-level point of service HIV domestic public	O B. No (0%) site-level, point-of-service domestic HIV resources are allocated to the listed set of interventions.			
sector resources (excluding any donor funds) are being allocated to the following set of interventions: provision of ART, VMMC, PMTCT, HTC, condoms, and targeted prevention for key and priority populations?	O C. Minimal (approx. 1-9%) of site-level, point-of-service domestic HIV resources are allocated to the listed set of interventions.			
	O D. Some (approx. 10-49%) of site-level, point-of-service domestic HIV resources are allocated to the listed set of interventions.			
(if exact or approximate percentage known, please note in Comments column)	E. Most (approx. 50-89%) of site-level, point-of-service of domestic HIV resources are allocated to the listed set of interventions.			
	F. All or almost all (approx. 90%+) of site-level, point-of- Service domestic HIV resources are allocated to the listed set of interventions.			

12.3 Geographic Allocation: Of central	<ul> <li>A. Information not available.</li> <li>B. No resources (0%) are targeting the highest burden geographic areas.</li> </ul>	12.3 Score: 1.4	Epidemiological Profile	Swaziland's epidemiological profile suggests that all four regions must be priorized; the epidemic is homogeneously spread across all four regionsat above 20% HIV prevalence
government HIV-specific resources (excluding any donor funds) allocated to geographic subunits in the most recent year available, what percentage is being allocated in the highest burden	C. Minimal resources (approx. 1-9%) are targeting the highest burden geographic areas.			
geographic areas (i.e. districts that cumulatively account for 80% of PLHIV)?	O. Some resources (approx. 10-49%) are targeting the highest burden geographic areas.			
(if exact or approximate percentage known, please note in Comments column)	C E. Most resources (approx. 50-89%) are targeting the highest burden geographic areas.			
	F. All or almost all resources (approx. 90%+) are targeting the highest burden geographic areas.			
	A. There is no system for funding cycle reprogramming	Q3 Score: 1.4	Program data is monitored on a quarterly basis, per re-allocation procedures across Government of	
12.4 Data-Driven Reprogramming: Do host country government policies/systems allow for	B. There is a policy/system that allows for funding cycle reprogramming, but it is seldom used.		Kingdom of Swaziland	
reprograming domestic investments based on new or updated program data during the government funding cycle?	C. There is a system that allows for funding cycle reprogramming ond reprogramming is done as per the policy but not based on data			
	D. There is a policy/system that allows for funding cycle • reprogramming and reprogramming is done as per the policy and is based on data			
	A. The host country government does not use recent expenditure data or cost analysis to estimate unit costs	12.5 Score: 1.4	NASA [2015], MTEF [2015], Resource mapping [2014]	This process occurs through TWG when MOH seeks technical assistance from
	B. The host country government uses recent expenditure data or cost analysis to estimate unit costs for (check all that apply):			partners to inform budget request to the Ministry of Finance.
12.5 Unit Costs: Does the host country government use recent expenditure data or cost	✓ HIV Testing			
analysis (i.e. data from within the last three years) to estimate unit costs of HIV/AIDS services for	✓ Care and Support			
budgeting or planning purposes?	✓ ART			
(note: full score can be achieved without checking all disaggregate boxes).	✓ PMTCT			
	✓ VMMC			
	OVC Service Package			
	☐ Key population Interventions			

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			Costing tools have been improved	Task-shifting and three-month drug
	Check all that apply:		substantially (eg costs of VMMC, drug	delivery to patients; active case finding
	Improved operations or interventions based on the findings of cost-effectiveness or efficiency studies		procurement); MOH PS is leading	for TB patients (regional Global Fund
	cost-effectiveness or efficiency studies	12.6 Score: 1.4		grant); Option B-plus for PMTCT
			meetings and trainings, 2-supply chain, 3	1
	Reduced overhead costs by streamlining management		national referrals, 4-HRH, 5-transport, 6-	,
			subvented orgs (mission facilities/NGOs);	,
	Lowered unit costs by reducing fragmentation, i.e. pooled		NERCHA has been working on improving	1
	procurement, resource pooling, etc.		efficiency of its programs (eg re-	
			deploying staff); NERCHA has voluntary	,
	✓ Improved procurement competition		pooled procurements, discussion of	,
12.6 Improving Efficiency Has the partner			pooling for ART drugs is on-going; MoH	
<b>12.6 Improving Efficiency:</b> Has the partner country achieved any of the following efficiency	Integrated HIV/AIDS into national or subnational insurance		currently has lowest ART drugs prices(for	
, , , , , , , , , , , , , , , , , , , ,	schemes (private or public need not be within last three years)		select regimen) in region due to market	
improvements through actions taken within the			intelligence and improved relationships	
last three years?	Integrated HIV into primary care services with linkages to specialist		with suppliers; MoH provides free ART	
	care (need not be within last three years)		and TB treatment to its citizens through	
			a single payer system; integration of HIV	
	Integrated TB and HIV services, including ART initiation in TB		and TB has occurred (national treatment	
	✓ treatment settings and TB screening and treatment in HIV care		guidelines);	
	settings (need not be within last three years)		g,,	
	Integrated HIV and MCH services, including ART initiated and			
	maintained in eligible pregnant and postpartum women and in			
	infants at maternal and child health care settings (need not be within last three years)			
	Developed and implemented other new and more efficient models of HIV service delivery (specify in comments)			
	of HIV service delivery (specify in comments)			
	A Double of the second of the		Swaziland's tender pricing and MSF	
	A. Partner government did not pay for any ARVs using domestic resources in the previous year.	42.76	quarterly reports on drug pricing	
		12.7 Score: 1.4	13	
12.7 ARV Benchmark prices: How do the costs of	B. Average price paid for ARVs by the partner government in the			
ARVs (most common first line regimen) purchased	oprevious year was more than 50% greater than the international benchmark price for that regimen.			
in the previous year by the partner government	benefitiark price for trial regulation.			
using domestic resources compare to	C. Average price paid for ARVs by the partner government in the			
international benchmark prices for that year?	O previous year was 10-50% greater than the international			
international benchmark prices for that year:	benchmark price for that regimen.			
(Use the "factory cost" of purchased	D. A			
r · · ·	D. Average price paid for ARVs by the partner government in the previous year was 1-10% greater than the international			
commodities, excluding transport costs,	benchmark price for that regimen.			
distribution costs, etc.)				
	E. Average price paid for ARVs by the partner government in the			
	<ul> <li>previous year was below or equal to the international benchmark price for that regimen.</li> </ul>			
	- 1 · 1 · 1 · 1 · · · · · · · · ·		_	
	Technical and Allocative Efficiencies Score:	8.5	0/	

# **Domain D: Strategic Information**

What Success Looks Like: Using local and national systems, the host country government collects, analyzes and makes available timely, comprehensive, and quality HIV/AIDS data (including epidemiological, economic/financial, and performance data) that can be used to inform policy, program and funding decisions.

	country Government routinely collects, analyzes and makes available data on the HI's. HIV/AIDS epidemiological and health data include size estimates of key population did AIDS-related mortality rates.			Data Source	Notes/Comments
13.1 Who Leads General Population	A. No HIV/AIDS general population surveys or surveillance activities have been conducted within the past 5 years	13.1 Score:	0.48	DHS [2007], Swaziland HIV Incidents Measurement Survey (SHIMS) [2014], Multiple Indicator Cluster Survey (MICS)	Mostly lead by CSO and MOH, role of government increasing over time
Surveys & Surveillance: To what extent does the host country government lead	O B. Surveys & surveillance activities are primarily planned and implemented by external agencies, organizations or institutions			[2014], Violence Against Children Survey (VACS) [2014]	
and manage planning and implementation of the HIV/AIDS portfolio of general population epidemiological surveys and/or curvallance activities (consulation based)	© C. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with substantial technical assistance from external agencies				
surveillance activities (population-based household surveys, case reporting/clinical surveillance, drug resistance surveillance, etc.)?	O. D. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with some technical assistance from external agencies				
	E. Surveys & surveillance activities are planned and implemented by the host country  government/other domestic institution, with minimal or no technical assistance from external agencies				
	A. No HIV/AIDS key population surveys or surveillance activities have been conducted within the past 5 years	13.2 Score:	0.24	BSS [2011], Key Population Studies [2015]	Legal environment creates challenge for government to plan for key population studies
13.2 Who Leads Key Population Surveys & Surveillance: To what extent does the host country government lead & manage	B. Surveys & surveillance activities are primarily planned and implemented by external agencies, organizations or institutions				
planning and implementation of the HIV/AIDS portfolio of key population	C. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with substantial technical assistance from external agencies				
epidemiological surveys and/or behavioral surveillance activities (IBBS, size estimation studies, etc.)?	O. Surveys & surveillance activities are planned and implemented by the host country government/other domestic institution, with some technical assistance from external agencies				
	E. Surveys & surveillance activities are planned and implemented by the host country  government/other domestic institution, without minimal or no technical assistance from external agencies				
13.3 Who Finances General Population Surveys & Surveillance: To what extent	O A. No HIV/AIDS general population surveys or surveillance activities have been conducted within the past 5 years	13.3 Score:	0.83	DHS, SHIMS, MICS, VACS [year - noted above as well]	Substantial government financing for MICS and VACS, non-monetary contribution to national surveys such as
does the host country government fund the HIV/AIDS portfolio of general	O B. No financing (0%) is provided by the host country government				staff time, equipment, space.
population epidemiological surveys and/or surveillance activities (e.g., protocol development, printing of paper-based	C. Minimal financing (approx. 1-9%) is provided by the host country government				
tools, salaries and transportation for data collection, etc.)?	D. Some financing (approx. 10-49%) is provided by the host country government				
(if exact or approximate percentage	© E. Most financing (approx. 50-89%) is provided by the host country government				
known, please note in Comments column)	O F. All or almost all financing (90% +) is provided by the host country government				

	O A. No HIV/AIDS key population surveys or surveillance activities have been conducted within the past 5 years		PEPFAR [COP planning], UN [Annual plans]	PEPFAR and UN
13.4 Who Finances Key Populations Surveys & Surveillance: To what extent does the host country government fund	B. No financing (0%) is provided by the host country government	13.4 Score: 0.0	00	
the HIV/AIDS portfolio of key population epidemiological surveys and/or behavioral surveillance activities (e.g., protocol	O C. Minimal financing (approx. 1-9%) is provided by the host country government			
development, printing of paper-based tools, salaries and transportation for data collection, etc.)?	O D. Some financing (approx. 10-49%) is provided by the host country government			
(if exact or approximate percentage known, please note in Comments column)	O E. Most financing (approx. 50-89%) is provided by the host country government			
	○ F. All or almost all financing (approx. 90% +) is provided by the host country government			
	Check ALL boxes that apply below:  A. The host country government collects at least every 5 years HIV prevalence data disaggregated by:	13.5 Score: 0.7	SHIMS [2014], DHS [2007], HIV,TB,  Syphililis and behavioral issues in Prison Setings [2012]	Only military data not available publicly;
	☑ Age ☑ Sex			
13.5 Comprehensiveness of Prevalence and Incidence Data: To what extent does	Key populations (FSW, PWID, MSM/transgender)  Priority populations (e.g., military, prisoners, young women & girls, etc.)			
the host country government collect HIV prevalence and incidence data according to relevant disaggregations, populations and				
geographic units? (Note: Full score possible without selecting all disaggregates.)	$\hfill B$ . The host country government collects at least every 5 years HIV incidence disaggregated by:			
	☑ Age			
	☑ Sex			
	☐ Key populations (FSW, PWID, MSM/transgender)			
	Priority populations (e.g., military, prisoners, young women & girls, etc.)			
	Sub-national units			

	O A. The host country government does not collect/report viral load data or does not conduct viral load monitoring	13.6 Score:	0.36	National HIV Report 2014 does not report VL data	Lack of reporting for viral load data, VL testing not done routinely at clinics [are there plans to change that or collect the
	B. The host country government collects/reports viral load data (answer both subsections below):				data somehow?]
	According to the following disaggregates (check ALL that apply):				
13.6 Comprehensiveness of Viral Load  Data: To what extent does the host country	✓ Age				
government collect/report viral load data	✓ Sex				
according to relevant disaggregations and across all PLHIV?	Key populations (FSW, PWID, MSM/transgender)				
(if exact or approximate percentage	Priority populations (e.g., military, prisoners, young women & girls, etc.)				
known, please note in Comments column)	For what proportion of PLHIV (select ONE of the following):				
	✓ Less than 25%				
	☐ 25-50%				
	☐ 50-75%				
	More than 75%				
	A. The host country government does not conduct IBBS or size estimation studies for key populations (FSW, PWID, MSM) or priority populations (Military, etc.).			Prison Study [official title and year], BSS for Youth [year]	Military and prisoner data exist internally
		13.7 Score:	0.95		,
	B. The host country government conducts (answer both subsections below):				
	IBBS for (check ALL that apply):				
13.7 Comprehensiveness of Key and	✓ Female sex workers (FSW)				
<b>Priority Populations Data:</b> To what extent does the host country government conduct	✓ Men who have sex with men (MSM)/transgender				
IBBS and/or size estimation studies for key	People who inject drugs (PWID)				
and priority populations? (Note: Full score possible without selecting all	Priority populations (e.g., military, prisoners, young women & girls, etc.)				
disaggregates.)	Size estimation studies for (check ALL that apply):				
	✓ Female sex workers (FSW)				
	✓ Men who have sex with men (MSM)/transgender				
	People who inject drugs (PWID)				
	Priority populations (e.g., military, prisoners, young women & girls, etc.)				
13.8 Timeliness of Epi and Surveillance Data: To what extent is a timeline for the	O A. There is no national HIV surveillance and surveys strategy, or a national surveillance and surveys strategy exists but does not include specifics for HIV surveillance and surveys	13.8 Score:	0.48	DHS, SHIMS, MICS, VACS	There is a strategy for surveys. The strategy for surveillance is still being developed.
collection of epidemiologic and surveillance data outlined in a national HIV/AIDS surveillance and survey strategy	B. A national HIV surveillance and surveys strategy exists (or a national surveillance and surveys  strategy exists and includes specifics for HIV), but the strategy does not outline a timeline for data collection for all relevant population groups				developed.
(or a national surveillance and survey strategy with specifics for HIV)?	C. A national HIV surveillance and surveys strategy exists (or a national surveillance and surveys O strategy exists and includes specifics for HIV), and outlines a timeline for data collection for all relevant population groups				

13.9 Quality of Surveillance and Survey  Data: To what extent does the host country government define and implement	— surveillance data	13.9 Score:	0.95	DHS, SHIMS, MICS, VACS	Most national surveys have external validation process
policies, procedures and governance structures that assure quality of HIV/AIDS surveillance and survey data?	A national, approved surveys & surveillance strategy is in place, which outlines standards, policies and procedures for data quality assurance  Standard national procedures & protocols exist for reviewing surveys & surveillance  data for quality and sharing feedback with appropriate staff responsible for data collection				
	An in-country internal review board (IRB) exists and reviews reviews all protocols.				
	Epidemiological and Health Data Score:		5.00		
	nt collects, tracks and analyzes and makes available financial data related to HIV/AIC enditures from all financing sources, costing, and economic evaluation, efficiency ar			Data Source	Notes/Comments
	A. No tracking of public HIV/AIDS expenditures has occurred within the past 5 years  B. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA,	14.1 Score:	1.25	NASA reports, NHA report	NERCHA leads NASA and MOH leads NHA with technical assistance from UN
14.1 Who Leads Collection of Expenditure Data: To what extent does the host country	<ul> <li>NHA), but planning and implementation is primarily led by external agencies, organizations, or institutions</li> </ul>				
government lead & manage a national expenditure tracking system to collect HIV/AIDS expenditure data?	C. Collection of public HTV/AIDS expenditure data occurs using a standard tool (i.e. NASA, NHA)  and planning and implementation is led by the host country government, with substantial external technical assistance				
	D. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA, NHA)  and planning and implementation is led by the host country government, with some external technical assistance				
	E. Collection of public HIV/AIDS expenditure data occurs using a standard tool (i.e. NASA,     NHA), and planning and implementation is led by the host country government, with minimal or     no external technical assistance				
14.2 Who Finances Collection of	A. No HIV/AIDS expenditure tracking has occurred within the past 5 years	14.2 Score:	1.67	NASA reports, NHA report	UN
<b>Expenditure Data:</b> To what extent does the host country government finance the	O B. No financing (0%) is provided by the host country government				
collection of HIV/AIDS expenditure data (e.g., printing of paper-based tools, salaries and transportation for data collection, etc.)?	O C. Minimal financing (approx. 1-9%) is provided by the host country government				
	D. Some financing (approx. 10-49%) is provided by the host country government				
(if exact or approximate percentage known, please note in Comments column)	O E. Most financing (approx. 50-89%) is provided by the host country government				
	F. All or almost all financing (90% +) is provided by the host country government				

14.3 Comprehensiveness of Expenditure Data: To what extent does the host country government collect HIV/AIDS public sector expenditures according to funding source, expenditure type, program and geographic area?	O A. No HIV/AIDS expenditure tracking has occurred within the past 5 years	14.3 Score:	1.25	NASA reports, NHA report	
	B. HIV/AIDS expenditure data are collected (check all that apply):				
	By source of financing, such as domestic public, domestic private, out-of-pocket, Global Fund, PEPFAR, others				
	$\ensuremath{{\ensuremath{\bigcap}}}$ By expenditures per program area, such as prevention, care, treatment, health systems strengthening				
	By type of expenditure, such as training, overhead, vehicles, supplies, commodities/reagents, personnel				
	☐ Sub-nationally				
	O A. No HIV/AIDS expenditure data are collected	14.4 Score:	0.83	NASA reports, NHA report	Plan for NASA is every 2 years, on
	O B. HIV/AIDS expenditure data are collected irregularly, and more than 3 years ago				average it's every 3 years.
<b>14.4 Timeliness of Expenditure Data:</b> To what extent are expenditure data collected	● C. HIV/AIDS expenditure data were collected at least once in the past 3 years				
in a timely way to inform program planning and budgeting decisions?  14.5 Economic Studies: Does the host country government conduct health economic studies or analyses for HIV/AIDS?	O D. HIV/AIDS expenditure data are collected annually but represent more than one year of expenditures				
	$\ensuremath{O}$ E. HIV/AIDS expenditure data are collected annually and represent only one year of expenditures				
	$\ensuremath{O}$ A. The host country government does not conduct health economic studies or analyses for $\ensuremath{HIV/AIDS}$	14.5 Score:	0.42	Extended National Multisectoral HIV and AIDS Framework (eNSF) costing,	
	B. The host country government conducts (check all that apply):			National Multisectorial Operational Plan (NOP) for HIV costing	
	✓ Costing				
	Economic evaluation (e.g., cost-effectiveness analysis and cost-benefit analysis)				
	$\Box$ Efficiency analysis (e.g., efficiency of service delivery by public and private sector, resource allocation)				
	Market demand analysis				
Financial/Expenditure Data Score:			5.42		
	ly collects, analyzes and makes available HIV/AIDS service delivery data. Service deli coverage of key interventions, results against targets, and the continuum of care are and retention.			Data Source	Notes/Comments
	O A. No system exists for routine collection of HIV/AIDS service delivery data	15.1 Score:	1.33	HMIS	
15.1 Who Leads Collection of Service Delivery Data: To what extent is the routine collection of HIV/AIDS service delivery data institutionalized in an information system and managed and operated by the host country government?	B. Multiple unharmonized or parallel information systems exist that are managed and O operated separately by various government entities, local institutions and/or external agencies/institutions				
	C. One information system, or a harmonized set of complementary information O systems, exists and is primarily managed and operated by an external agency/institution				
	D. One information system, or a harmonized set of complementary information systems, exists and is managed and operated by the host country government with technical assistance from external agency/institution				
	E. One information system, or a harmonized set of complementary information systems, exists and is managed and operated by the host country government				

			<u> </u>	PEPFAR, GF	PEPFAR, GF
15.2 Who Finances Collection of Service Delivery Data: To what extent does the host country government finance the routine collection of HIV/AIDS service delivery data (e.g., salaries of data clerks/M&E staff, printing & distribution of paper-based tools, electronic reporting system maintenance, data quality supervision, etc.)?	A. No routine collection of HIV/AIDS service delivery data exists	15.2 Score: 2	2.50	, 🗸	
	O B. No financing (0%) is provided by the host country government				
	O C. Minimal financing (approx. 1-9%) is provided by the host country government				
	O D. Some financing (approx. 10-49%) is provided by the host country government				
	● E. Most financing (approx. 50-89%) is provided by the host country government				
(if exact or approximate percentage known, please note in Comments column)	O F. All or almost all financing (90% +) is provided by the host country government				
				National HIV Semi-Annual Review	
	Check ALL boxes that apply below:	15.3 Score: 1		(NaHSAR), Regional HIV Semi-Annual	
	✓ A. The host country government routinely collects & reports service delivery data for:			Review (ReHSAR), Routine data quality management (RDQM)	
	☑ HIV Testing				
	☑ PMTCT				
	✓ Adult Care and Support				
	☑ Adult Treatment				
15.3 Comprehensiveness of Service  Delivery Data: To what extent does the	☑ Pediatric Care and Support				
host country government collect HIV/AIDS service delivery data by population, program and geographic area? (Note: Full score possible without selecting all disaggregates.)	☑ Orphans and Vulnerable Children				
	☑ Voluntary Medical Male Circumcision				
	☑ HIV Prevention				
	☐ AIDS-related mortality				
	☑ B. Service delivery data are being collected:				
	By key population (FSW, PWID, MSM/transgender)				
	By priority population (e.g., military, prisoners, young women & girls, etc.)				
	☑ By age & sex				
	From all facility sites (public, private, faith-based, etc.)				
	From all community sites (public, private, faith-based, etc.)				
15.4 Timeliness of Service Delivery Data: To what extent are HIV/AIDS service delivery data collected in a timely way to inform analysis of program performance?	O A. The host country government does not routinely collect/report HIV/AIDS service delivery data	15.4 Score: 1	33	Routine data quality management meeting/reviews (RDQM) through HMIS	
	O B. The host country government collects & reports service delivery data annually	15.4 50010.			
	○ C. The host country government collects & reports service delivery data semi-annually				
	D. The host country government collects & reports service delivery data at least quarterly				

15.5 Analysis of Service Delivery Data: To what extent does the host country government routinely analyze service delivery data to measure program performance (i.e., continuum of care cascade, coverage, retention, AIDS-related mortality rates)?	A. The host country government does not routinely analyze service delivery data to measure program performance	15.5 Score:	0.50	ReSHAR, NaSHAR	
	B. Service delivery data are being analyzed to measure program performance in the following ways (check all that apply):				
	Continuum of care cascade for each identified priority population (e.g., military, prisoners, young women & girls, etc.), including HIV testing, linkage to care, treatment, adherence and retention				
	Continuum of care cascade for each relevant key population (FSW, PWID, MSM/transgender), including HIV testing, linkage to care, treatment, adherence and retention				
	Results against targets				
	☑ Coverage of key treatment & prevention services (ART, PMTCT, VMMC, etc.)				
	☐ Site-specific yield for HIV testing (HTC and PMTCT)				
	☐ AIDS-related mortality rates				
	✓ Variations in performance by sub-national unit				
	☐ Creation of maps to facilitate geographic analysis				
15.6 Quality of Service Delivery Data: To what extent does the host country government define and implement policies, procedures and governance structures that assure quality of HIV/AIDS service delivery data?	A. No governance structures, procedures or policies designed to assure service delivery data quality exist/could be documented.	15.6 Score:	0.80	NaHSAR, ReHSAR, RDQA	
	B. The following structures, procedures or policies exist to assure quality of service delivery data (check all that apply):				
	$\hfill \square$ A national, approved data quality strategy is in place, which outlines standards, policies and procedures for HIV/AIDS data quality assurance				
	A national protocol exists for routine (at least annual) Data Quality Audits/Assessments of       key HIV program indicators, which are led and implemented by the host country       government				
	Standard national procedures & protocols exist for routine data quality checks at the point of data entry				
	$\hfill\Box$ Data quality reports are published and shared with relevant ministries/government entities & partner organizations				
	The host country government leads routine (at least annual) data review meetings at national & subnational levels to review data quality issues and outline improvement plans				
	Performance Data Score:		7.80		

THIS CONCLUDES THE SET OF QUESTIONS ON DOMAIN D