TANZANIA

Country Operational Plan

(COP) 2017

Strategic Direction Summary

March 2, 2017



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1.0 Goal Statement

Working collaboratively across U.S. Government agencies, the Government of the United Republic of Tanzania (GOT), implementing partners (IPs), multilateral representatives, and civil society representatives, the U.S. President's Emergency Plan for AIDS Relief in Tanzania (PEPFAR/T) has developed a Country Operational Plan (COP) to achieve sustained epidemic control in Tanzania by scaling up coverage in the 81 councils with the highest HIV burden, out of a total of 178 councils in Tanzania. Based on a review of council boundaries, updated epidemiologic data, and the results and program data from FY 2016, the interagency team decreased from the 84 priority councils included in COP 2016 to a focus on 81 councils.

For COP 2017, seven councils achieved the new PEPFAR designation of "attained" whereby coverage has already reached 81% or more in both male and female populations across all age groups. In addition, approximately 78% of the 1.4 million persons living with HIV (PLHIV) live in 81 Scale-Up Councils where PEPFAR/T seeks to reach 80% coverage of all PLHIV on antiretroviral therapy (ART) by 2017. The remaining 90 Sustained Councils will continue to be supported by PEPFAR through passive enrollment of clients.

Within the Scale-Up Councils, IPs will focus on implementing "Test and Start" through sitelevel targets in areas of highest HIV burden among general, key, and priority populations. PEPFAR/T will continue supporting a standard package of prevention, care, treatment, and support for beneficiaries in all council types with greater focus on demand creation for services in Scale-Up Councils. In addition, PEPFAR/T's combination prevention activities focus on key populations (Female Sex Workers, Men who Have Sex with Men, and Injecting Drug Users), adolescent girls and young women (AGYW), and sexual partners of PLHIV.

This COP, however, comes at a time of uncertainty with regards to key populations, as the GOT took actions in late 2016 and early 2017 to prevent what it termed the "spread of homosexuality". Important resources, such as community-based drop-in-centers, are now restricted. The newly revised GOT Key Populations guidelines will in large part determine how effective PEPFAR interventions will be for the KPs, especially MSM.

Planned interventions for all populations include partner notification and treatment, index clientbased testing of families, siblings, and social networks through incentivized peer referrals, condom use, targeted testing of TB suspects, and patients with sexually transmitted infection (STI). These interventions aim to optimize identification of PLHIV, linkages to services, uptake of ART, retention, and adherence. PEPFAR/T will also continue to support core services for orphans and vulnerable children (OVC) in Scale-Up Councils.

In 2016, the GOT undertook substantial policy revisions to achieve the UNAIDS 90-90-90 goals by 2020 and move Tanzania closer to epidemic control. In October 2016, after review of the 2015 WHO guidelines and available funding, the Ministry of Health, Community Development, Gender, Elderly and Children (MOHCDGEC) adopted Test and Start nationwide. In addition, the service delivery model (SDM) will be revised and adjusted to standardize and increase the length of time between visits and facilitate access to refill medications in the community for stable patients, which may help decongest clinics and allow more patients to be placed on

treatment. Eligibility criteria for the various SDMs are based on the clinical characteristics of the patient (stable and unstable and the presence of co-morbidities) and the type of client population (i.e. adults vs. children; pregnant and breast feeding women; and key populations).

In March 2016, MOHCDGEC signed the Task Sharing policy, which is now being finalized through the development of an implementation plan, which is expected to be approved in May 2017. This draft plan includes provisions for training of nurses with appropriate curricula to dispense ARVs and for trained community health care workers to perform rapid HIV testing. A pre- and in-service training package for nurse-initiated and managed ART was presented to the MOHCDGEC for review in April of 2017. PEPFAR/T continues to work closely with MOHCDGEC and the President's Office of Regional Administration and Local Government (PORALG) to operationalize the Task Sharing policy and to identify and implement other efficiencies, such as community ARV delivery. In addition, to address the third 90, MOHCDGEC, PORALG, and PEPFAR/T began scale-up of routine service throughout the country.

Recognizing the need to scale-up access to HIV/AIDS care and treatment, as well as reduce dependency on PEPFAR and the Global Fund to Fight AIDS, Tuberculosis, and Malaria (GFATM) to finance the national response, the GOT appointed the AIDS Trust Fund (ATF) board and disbursed funds to the ATF in 2016. The GOT also finalized the Health Financing Strategy (HFS), including a scale up of the Community Health Fund to an additional 51 local government authorities. Ongoing policy discussions with national HIV stakeholders will complement continued consultations and advocacy for increased Domestic Resource Mobilization (DRM) from both public and private sector resources. Furthermore, PEPFAR/T has been working with the GOT to allocate sufficient resources to support the cost of commodity distribution of ARVs. PEPFAR/T is collaborating with GFATM and other donors to advocate that the GOT utilize the ATF and other domestic resources to support key strategic priorities, including commodities, to ensure more patients are enrolled on ART. In COP 2017, PEPFAR/T is also projecting the three-year commodity requirements that will be needed to align with the GFATM funding request for 2018-2020. PEPFAR/T will also continue to work with the GOT to develop a plan to phase out U.S. Government-to-Government (G2G) activities and salary support across all mechanisms and transition to GOT financial support. This is evidenced by the reduced above-site G2G funding level of approximately \$5.4 million in COP 2017.

PEPFAR/T will continue to work with the GOT in 2017 to transition out of PEPFAR direct service delivery support provided to all sites serving fewer than 10 ART or PMTCT patients on treatment per year.

2.0 Epidemic, Response, and Program Context

2.1 Summary Statistics, Disease Burden, and Epidemic Profile

According to UNAIDS,¹ adult HIV prevalence in Tanzania is estimated at 4.7% for 2015, with regional HIV prevalence ranging from 0.2% (Kaskazini Unguja, Zanzibar) to 15.4% (Njombe)². UNAIDS estimates indicate a total of 1.4 million Tanzanians living with HIV in 2015, out of a total population of 51,254,746. An estimated 54,000 new infections and 36,000 AIDS-related deaths occur in Tanzania annually.

Since 2004, PEPFAR/T has worked closely with the GOT, GFATM, United Nations (UN) Agencies, and other donors to respond to the HIV epidemic. Tanzania has made significant strides in reducing prevalence, incidence, and AIDS-related mortality. However, more geographically targeted and population-focused interventions aimed at achieving universal access to ART in priority areas will be required to attain epidemic control.

Like many low-income countries in sub-Saharan Africa, Tanzania grapples with weak health infrastructure, poor quality data, shortages of health and social workers, high levels of HIV-related stigma, and cumbersome government procurement systems. PEPFAR/T supports the GOT in implementing the Third National Multi-Sectoral Framework on HIV and AIDS (NMSF III) and the Health Sector HIV Strategic Plan (HSHSP III 2013-2017), which closely correspond to the UNAIDS Fast Track Strategy, so that, by 2020, Tanzania will have tested 90% of all PLHIV, placed 90% of those testing positive on continuous ART, and have 90% of those on ART virally suppressed. This will be achieved by geographically prioritizing care, treatment, and prevention services in the councils with the highest burden and by focusing on core, evidence-based interventions.

| | Table 2.1.1 Key National Demographic and Epidemiological Data | | | | | | | | | | | |
|------------------------------|---|--------------------|----------------------|-------------------------------|------------|----|------------|----|------------|----|--|--|
| | Total | | <15 | | | | 15+ | | | | Come Vor | |
| | | | Female | | Male | | Female | | Male | | Source, Year | |
| | Ν | % | Ν | % | Ν | % | Ν | % | Ν | % | | |
| Total Population | 50,144,176 | 100 | 11,003, 956 | 22 | 11,011,580 | 22 | 14,727,329 | 29 | 13,401,311 | 27 | National Bureau of Statistics Estimation, 2016 | |
| Prevalence (%) (15-49) | | 4.69 (201 5) | | | | | 5.6 | | 3.7 | | UNAIDS Spectrum Estimates, 2015 | |
| AIDS Deaths (per year) | 35,659 (2015) | NA | 5,105 (bo female) | 5,105 (both male and female) | | 14 | 11,279 | 32 | 19,275 | 54 | UNAIDS Spectrum Estimates, 2015 | |
| PLHIV | 1,385,785 (2015) | NA | 91,353 (l female) | 91,353 (both male and female) | | 7 | 776,355 | 56 | 518,071 | 37 | UNAIDS Spectrum Estimates, 2015 (not rounded) | |
| Incidence Rate (Yr) | NA | 0.21 (15- 49 | | | | | | | | | UNAIDS Spectrum Estimates, 2015 | |

¹ http://aidsinfo.unaids.org/

² Tanzania 2011-12 HIV/AIDS Malaria Indicator Survey

| | | years old) | | | | | | | | | |
|--|---|---------------|---------------------|--------|----------|----|--------|----|---------|----|---|
| New Infections (Yr) | 54,255 | NA | 6,482 (t female) | ooth n | nale and | 12 | 27,487 | 51 | 20,286 | 37 | UNAIDS Spectrum Estimates, 2015 |
| Annual births | 1,911,313 | NA | | | NA | | | | NA | | UNAIDS Spectrum Estimates, 2015 |
| % of pregnant women with at least one ANC visit | 5,519 | 96% | | | NA | | | | NA | | 2010 Tanzania DHS |
| Pregnant women needing ARVs | 85,886 [75,000 – 95,000] | | | | NA | | | | NA | | UNAIDS Spectrum Estimates, 2015 |
| OVC (2015) | 3,305,429 | | | | | | | | | | 2016 Estimated Population of MVC and OVC, 9-17 years population projection from NBS |
| Orphans (maternal, paternal, double) due to AIDS (2014) | 810,000 [550,000- 1,800,000] (2014) | | | | | | | | | | UNAIDS, AIDS info, 2016 |
| Notified TB cases (yr) | 62,180 (2015) TB prevalence 295/ 100.000 | | | | | | | | | | Global Tuberculosis Report, 2016 TB Prevalence survey report Sept 2013 |
| % of TB cases that are HIV infected | 20,117 | | | | | | | | | | Global Tuberculosis Report, 2016 |
| % of males circumcised | 519,437 | | NA | | 268,233 | 52 | NA | | 251,204 | 48 | PEPFAR Tanzania Annual Program Results (APR) for FY 2016 |
| Estimated Population Size of MSM* | 49,700 | NA | NA | | | | NA | | | | Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014 |
| MSM HIV Prevalence | NA | 25 | NA | | | | NA | | | | Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014 |

| Estimated Population Size of FSW | 155,450 | NA | | NA | | NA | Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014 |
|--|-----------|------|--|----|--|----|--|
| FSW HIV Prevalence | NA | 26 | | NA | | NA | Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014 |
| Estimated population size of PWID | 30,000 | NA | | | | | Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014 |
| PWID HIV Prevalence | NA | 36 | | | | | Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014 |
| Adolescent Girls and Young Women ² | 4,782,006 | 2.74 | | NA | | NA | Calculations based on NBS (2014) projections and THMIS (2012) |
| Military Community ⁴ | 61,632 | | | | | | Calculations based PEPFAR program data and partner information, FY 2013 |

| | | Tab | le 2.1.2 90-90-9 | 90 cascade: HI | V diagnosis, ti | eatment and vi | iral suppression | (12 months) | | |
|-------------------------------------|---|------------------------------|------------------------|--------------------|-------------------------------|------------------|----------------------|---------------------------------|----------------------------|-------------------------------|
| | | | | | HIV Treat | nent and Viral | Suppression | HIV Testing and Linkage to ART | | |
| | Total Populatio n Size Estimate ¹ | HIV Prev (15-49 years) | Total PLHIV | PLHIV Diagnosed | On ART | ART Coverage | Viral Suppression | Tested for HIV | Diagnosed HIV Positive | Initiated on ART |
| | (#) | (%) | (#) | (#) | (#) | (#) | 12 Months | (#) | (#) | (#) |
| Total population | 50,144,17 6 | 4.69 ² | 1,385,779 ² | Not available | 784,995 ⁴ | 57% | 64,448 | 6,259,167 ⁴ | 270,169 ⁴ | 189,065 ⁴ |
| Population less than 15 years | 22,015,53 6 | Not available | 91,353 ² | Not available | 50,8914 | 56% | 5, 326 | 1,1696654 | 18,849 ⁴ | 13,562 ⁴ |
| 15-24 year olds | 9,556,835 | Not available | 136,251 ² | Not available | 734,104 ⁴ (15+) | 57% (15+) | Not available | 5,089,502 ⁴ (15+) | 251,320 ⁴ (15+) | 175,503 ⁴ (15+) |
| 25+ year olds | 18,571,80 5 | Not available | 1,158,175 ² | Not available | Not available | Not available | Not available | Not available | Not available | Not available |
| Pregnant Women | 1,321,141 6 | 5.6 ⁵ | 85,886 ² | Not available | 67,466 ² | 78% ⁷ | Not available | 984,708 ⁴ | 48,479 ⁴ | 54,4044 |
| | | | | | | | | | | |
| MSM | 49,700 ⁸ | 25 ⁸ | Not available | Not available | Not available | Not available | Not available | Not available | Not available | Not available |
| FSW | 155,450 ⁸ | 26 ⁸ | Not available | Not available | Not available | Not available | Not available | Not available | Not available | Not available |
| PWID | 30,000 ⁸ | 36 ⁸ | Not available | Not available | Not available | Not available | Not available | Not available | Not available | Not available |
| Priority Pop (AGYW) | 4,782,006 9 | 2.74 ⁹ | 131,027 9 | Not available | Not available | Not available | Not available | Not available | Not available | Not available |

¹ National Bureau of Statistics Estimation, 2016.

² AIDS Info/UNAIDS National Spectrum Estimates, 2016

³THMIS 2011-2012

⁴PEPFAR Program Data, 2016, COP 2017 Datapack

⁵ANC Surveillance, 2011

⁶ANC Attendee data 2016

⁷75% of PW on ART

⁸ Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014

⁹Calculations based PEPFAR program data and partner information, FY 2013

It is important to note that these differences in HIV prevalence between urban (7.2%) and rural (4.3%) areas. Gender disparities are also significant between male prevalence (3.7%) and the nearly double prevalence among females of reproductive age (6.2%), with girls acquiring HIV at a younger age.³ The PEPFAR-funded 2016-2017 Tanzania HIV Impact Survey (THIS) will provide updated prevalence and incidence estimates, as well as information about CD4 counts, viral load suppression, and adherence measured by plasma drug levels. Key populations (KPs) also play a critical role in HIV transmission dynamics. Data indicate that injection drug use, specifically heroin use, is on the rise in urban Tanzania and Zanzibar. Studies in Dar es Salaam estimate that HIV prevalence is 36% among people who inject drugs, 26% among sex workers, and 25% for men who have sex with men.⁴ Services to KPs, especially MSM, are currently strained due to the recent and ongoing GOT actions to close community-based programs due to stated concerns of "promoting homosexuality."

Figure 2.1.3 shows national and PEPFAR trends for individuals current on ART from 2010-2016. The number of clients on ART has steadily increased over time; a large portion of support for individuals on ART is attributable to PEPFAR. Of the 1.4 million PLHIV in Tanzania, 784,995 were reported to be currently on ART by the end of FY16.

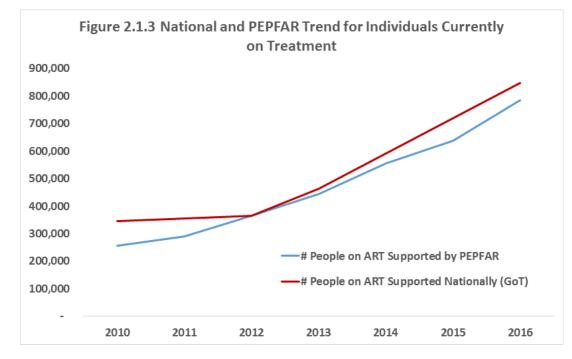


Figure 2.1.3 Tanzania National and PEPFAR Trend for Individuals Currently on Treatment

2.2 Investment Profile

Tanzania's national HIV program is donor dependent. PEPFAR and the GFATM are the two largest donors, contributing 98.8% of all public financing, according to the 2013-2014 Public Expenditure Review (2015) for HIV and AIDS. Moreover, the share of health sector (all areas of

³ Tanzania 2011-12 HIV/AIDS Malaria Indicator Survey

⁴ Consensus estimates on Key Populations Size HIV Prevalence in Tanzania, July 2014.

health) budget as a proportion of the total GOT budget has significantly declined from 10% in 2006/7 to approximately 7% in 2016/17. Donors to Tanzania's AIDS response are largely limited to PEPFAR and GFATM, with the UN and World Bank providing relatively small additional funding. There are currently no other bilateral donors anticipated in FY 2018.

PEPFAR/T is currently working with the GOT to effectively implement its funding allocation for ART and to the ATF. This collaboration will continue through FY 2018 as part of the ongoing strategy to address increased domestic resource mobilization for the national response to HIV and AIDS. As part of the funding request to the GFATM, the GOT will need to continue to meet expenditure targets for the health sector. Health financing activities in PEPFAR/T's above-site budget include working with the GOT to meet the growing financial needs of the HIV program.

The indicative allocation for HIV/AIDS from the GFATM for implementation in Tanzania from 2018-2020 is \$408,487,081, inclusive of cross-cutting support for resilient and sustainable systems for health (~10%-15%). Out of this amount, it is estimated that approximately \$75 million per year will support HIV commodities: ARV medicines, rapid test kits (RTKs), and laboratory reagents. Tanzania will submit this funding request to the GFATM on May 23, 2017, the details of which are being harmonized with the PEPFAR COP 2017, and the GOT budgeting processes.

PEPFAR/T plans to increase the funding portfolio for COP 2017, with an additional \$30,000,000 in performance funding to reach a total planning level of \$482,859,944 and \$43,355,098 in additional central voluntary medical male circumcision (VMMC) funds. PEPFAR, together with the anticipated funding from the GFATM, will cover the majority of funding needs for commodity procurement through FY 2018, complemented by a \$4.6 million contribution from the GOT, as well as the GOT's continued commitment to financing the cost of logistics in country. The GOT supports health worker salaries and other personnel emoluments for the delivery of HIV services, totaling approximately \$28.5 million annually. Based on a 2016 study of current practice in HIV service delivery, 47% of worker's time is devoted to HTS, 27% to ART, and 24% to laboratory.

Recognizing the funding limitations in the context of a growing HIV care and treatment program, Tanzania's national strategic plans and funding proposal for HIV and AIDS have followed the UNAIDS investment approach, which prioritizes particular activities, populations, and geographies for maximum impact. The NMSF III, for example, prioritizes investments by intervention category, while the GFATM HIV/TB Concept Note prioritizes prevention activities for key and priority populations in the top ten high prevalence regions. PEPFAR/T support prioritizes high-impact service delivery in the 84 Scale-Up Councils. Even in the context of prioritization for highest impact, as the number of PLHIV on treatment continues to grow, DRM will need to increase substantially to reach the Fast Track Goal of 90-90-90 by 2020. PEPFAR/T has reviewed a scale-up plan with MOHCDGEC to achieve the Fast Track Goal and will continue to plan with the GOT, including PORALG, and GFATM to determine resource needs based on this scale-up plan. In addition, PEPFAR/T is ensuring that the 90-90-90 goals are reached for specific sex and major age disaggregation bands of targeted populations.

| Program AreaTotal Expenditure% PEPFAR% GFAT | F 0/ | |
|---|-------------|---------|
| | И % | % Other |
| | GOT* | : |

| Clinical care, treatment and support | \$227,787,733 | 53.8% | 42.8% | 3.4% | 0.1% |
|--|---------------|-------|-------|-------|-------|
| Community-based care, treatment and support | \$30,048,113 | 100% | 0% | 0% | 0% |
| PMTCT | \$40,377,176 | 98.9% | 0.4% | 0.7% | 0% |
| HTS | \$53,127,748 | 68.7% | 6.1% | 25.2% | 0% |
| VMMC | \$23,232,838 | 100% | 0% | 0% | 0% |
| Priority population prevention | \$19,306,802 | 78.5% | 9.5% | 0% | 12% |
| Key population prevention | \$10,893,941 | 60.5% | 39.5% | 0% | 0% |
| OVC | \$34,111,392 | 90.2% | 0% | 0% | 9.8% |
| Laboratory | \$22,140,454 | 69.2% | 0% | 30.8% | 0% |
| SI, Surveys and Surveillance | \$12,210,139 | 97.1% | 2.9% | 0% | 0% |
| HSS | \$12,427,378 | 27.6% | 44.8% | 0% | 27.6% |
| Other | \$18,473, 399 | 21% | 77% | 2% | 0% |
| Total | \$504,137,112 | 67% | 25% | 6% | 2% |

*GOT data from Tanzania's Annual Report to the Global Fund on Willingness to Pay and doesn't capture infrastructure and human resource contributions at the intervention levels as defined by the COP.

| Table 2.2.2 Procurement Profile for H | Kev Commodities in FY | Oct 2015-Sep2016 (USD) |
|---------------------------------------|-----------------------|------------------------|
| | | |

| Commodity Category | Total Expenditure | % PEPFAR | % GF | % Host Country | Other |
|-------------------------|----------------------|--------------|---------------|----------------|-------|
| ARVs | 178,378,733. | 51,713,213 | 117,431,937 | 9,233,581 | - |
| Rapid test kits | 24,266,256 | 12,368,393 | 10,401,106 | 1,496,756 | - |
| Other drugs | - | - | - | - | - |
| Lab reagents (CD4) | 19,911,933 | 499,660 | 18,395,467 | 1,016,805 | - |
| Condoms | 1,139,400 | 324,000 | 756,000 | 59,400 | - |
| Viral Load commodities | 112,492 | - | 106,848 | 5,644 | - |
| VMMC kits | 4,778,060 | 4,778,060 | - | - | - |
| MAT | 106,500 | 106,500 | - | - | - |
| Other commodities(HEID) | 3,731,064 | 1,674,345 | 1,810,385 | 246,334 | - |
| Total | \$227,539,878 | \$66,579,611 | \$148,901,743 | \$12,058,520 | - |

*Commodity costs include associated storage and distribution expenditures

| Table 2.2.3 U.S. Government Non-PEPI | AR Funded Investments and Integration |
|--------------------------------------|--|
|--------------------------------------|--|

| Funding Source | Total U.S. Government Non-PEPFAR Resources | Non-PEPFAR Resources Co- Funding PEPFAR IMs | # Co- Funded IMs | PEPFAR COP Co- Funding Contributio n | Objectives |
|---------------------------------|---|--|---------------------|--|--|
| USAID MCH | \$14,135,00 | \$11,017,319 | 6 | \$73,676,863 | Maternal and Child Health |
| USAID TB | \$7,500,000 | \$4,106,282 | 8 | \$81,297,635 | TB control |
| USAID Malaria | \$46,000,000 | \$7,237,670 | 7 | \$73,714,766 | Malaria control |
| Family Planning | \$26,400,000 | \$11,278,846 | 9 | \$89,733,065 | Family planning |
| NIH | 0 | 0 | 0 | | 110 various studies in Tanzania Global Health |
| CDC (Global Health Security) | \$4,600,000 | 0 | 0 | \$5,749,484 | Siobal Health Security, Malaria, FELTP |
| Peace Corps | \$ 2,790,147 | \$ 2,790,147 | 1 | \$113,000 | Community health |
| Total | \$101,425,147 | \$36,430,264 | 32 | \$324,275,813 | |

| Funding Source | Total PEPFAR Non-COP Resources | Total Non- PEPFAR Resources | Total Non-COP Co-funding PEPFAR IMs | # Co- Funded IMs | PEPFAR COP Co- Funding Contribution | Objectives |
|--------------------|---|-----------------------------------|--|------------------------|--|---|
| DREAMS Innovation | 4,662,292 | \$0 | \$4,662,292 | 1 | \$0 | New innovations in vAGYW prevention, care, and treatment |
| VMMC Central Funds | \$46, 000,611 | \$0 | \$46,000,611 | 6 | \$17,557,394 | Increase VMMC Coverage |
| Other PPP | | | | | | |
| Total | \$50,662,903 | \$0 | \$50,662,903 | 7 | \$17,557,394 | |

Table 2.2.4 PEPFAR Non-COP Resources, Central Initiatives, PPP, HOP

2.3 National Sustainability Profile

The Sustainability Index and Dashboard (SID) was last completed through a combination of desk reviews, individual consultations with MOHCDGEC (including technical working group meetings) and Tanzania AIDS Commission (TACAIDS) staff, , the Joint UN HIV Programme Working Group, and civil society engagement meetings during the period of January – March 2016. The final SID review took place in conjunction with a meeting of external stakeholders on March 16, 2016, during which a breakout session recommended activities for COP 2016 to address the identified sustainability weaknesses. The sustainability domains scoring in the red category range included Service Delivery, Laboratory, Domestic Resource Mobilization (DRM), and Technical/Allocative Efficiencies. The 2016 SID remains the guiding analytical document for assessing above-site level budgeting priorities in COP 2017.

To address the weaknesses in service delivery, PEPFAR/T is supporting the finalization of the operational plan for the Task Sharing policy, in conjunction with a differentiated HIV SDM. This will help decongest facilities and improve the quality of HIV clinical services. COP 2017 supports the realization of greater technical and allocative efficiencies in the existing HIV services delivery model, through implementation of the new WHO guidelines for the management of stable HIV patients. To decongest clinics and ensure that more patients can be seen with existing numbers of facilities and health care workers, PEPFAR/T is working with MOHCDGEC and PORALG to implement a new SDM in which stable patients will no longer be required to visit facilities on a monthly basis. Tanzania is working towards adopting other new SDM in alignment with WHO and as per the proposed revised National Guidelines for the management of HIV in stable patients such that ARV medicines will be available for pick-up in quantities of two or three months and clinical evaluations will be reduced to once every six months. In addition, ARV pick-up locations will be decentralized to be available closer to patients at dispensaries or other identified and approved community sites.

PEPFAR/T funding for health care workers (HCW) supports epidemic control through ensuring appropriate levels of human resources across the HIV care continuum, particularly at the community level in Scale-Up Councils. However, to ensure that Tanzania can sustainably meet the needs of the HIV/AIDS response, PEPFAR/T continues to work with the GOT to plan a phased transition of salary support from PEPFAR/T funded positions to the GOT. Next steps will also be driven by pending GOT guidelines for serving KPs, particularly at the community

level. A second Health Worker Salary Inventory for clinical, managerial, and community health workers was conducted in 2016. The findings from the inventory will inform the implementation of the transition plan from PEPFAR/T to the GOT, which will happen during COP 2017.

The availability and accessibility of life-saving ARVs is the cornerstone of epidemic control. While the GFATM and PEPFAR/T collectively procure commodities, PEPFAR/T also provides technical assistance (TA) to strengthening supply chain performance management in facilities providing HIV services, as well as national level institutions. Prior support has produced a significant increase in the availability of products at the Medical Stores Department (MSD), councils, and facilities. Moving forward, PEPFAR/T continues to support restructuring the supply chain system design that will enhance supply chain data analytics to both improve performance and streamline distribution. PEPFAR/T will also assist the Pharmaceutical Services Unit to work with performance metrics, to be used to hold MSD and facilities accountable to a minimum standard of service.

PEPFAR/T is currently working to accelerate access to high quality viral load monitoring, and will continue this positive trajectory in COP 2017. PEPFAR/T will continue to expand incountry laboratory capacity for viral load (VL) testing and establish an efficient sample transport and results' return systems. This will include a functional tracking system for sample transport. PEPFAR/T will also focus on implementation of a centralized laboratory database and interconnectivity networks through feeder viral load laboratories as well as the maintenance of infrastructure, equipment, and utilities. PEPFAR/T will assess the cost effectiveness of sample transport, results feedback, and viral load test unit cost in order to look for program efficiencies. Additional emphasis will be placed on ensuring an uninterrupted supply of viral load commodities to prevent stock-outs. Early warning indicators for stock-outs and backlogs are currently being developed along with rapid response plans and protocols to minimize stock-out emergencies and mitigate the effect of commodity shortages on program activities.

PEPFAR/T will also continue VL scale-up with further development, refinement and use of VL monitoring and evaluation (M&E) tools. PEPFAR/T will support quarterly meetings for the VL National Technical Working group to provide a regular forum that includes the GOT and implementing partners to discuss VL scale-up progress and review activities. Currently, TX_PLVS is an annual indicator, but PEPFAR/T will encourage systematic review on a quarterly basis to enable closer monitoring of the third 90. PEPFAR/T will continue to expand the ECHO (digital video-conferencing and distance learning network) program to build health care providers' technical capacity as well as improving the laboratory-clinical interface, and the timely return of results to patients. PEPFAR/T will also continue with investment and optimization of dedicated staff for VL testing and (through implementing clinical partners) establish and enhance clinical processes and structures to support scale up of VL testing. PEPFAR/T will work with GOT to standardize and disseminate Standard Operation Procedures for VL laboratories, sample transport hub networks, and for clinical management of VL results.

To address the current (COP 2016) problem of VL testing laboratories having huge backlogs of sample, as of April 2017 PEPFAR TZ has developed 30, 60, and 90 action plans to clear the VL sample backlog which includes prioritization of patient populations (Pregnant/Breast-feeding

women, Children, Patients' Suspected Failing on ART) for VL testing and establishing facility level quotas for routine monitoring based on how many plasma samples each regional laboratory could potentially process at 90% laboratory efficiency. The focus will be to ensure accuracy, reliability, and timeliness of VL testing and return of results to patients, including use of VL scorecard, high VL tracking logbook, and web-based dashboard.

Recognizing the need to scale up access to HIV/AIDS care and treatment, as well reduce the dependency on PEPFAR/T and the GFATM to finance the national response, the GOT has taken steps to promote DRM and financial sustainability; though significant increases in local investment remain essential. As noted earlier, the ATF and HFS are two examples. The focus of the HFS is to scale up health insurance coverage, strengthen value for money, and increase engagement of the private and informal sectors. PEPFAR/T also convened a diverse group of development partners to advocate that the GOT allocate sufficient funds for commodities, as well as pay off the arrears owed to MSD. This effort was ultimately successful; the GOT budgeted approximately \$4.6 million for ART, \$32.1 million to MSD to pay off arrears, and \$16.1 million to fund annual supply chain management costs. PEPFAR/T continues to advocate that the GOT allocate sufficient funds to ensure future debts to MSD are not incurred.

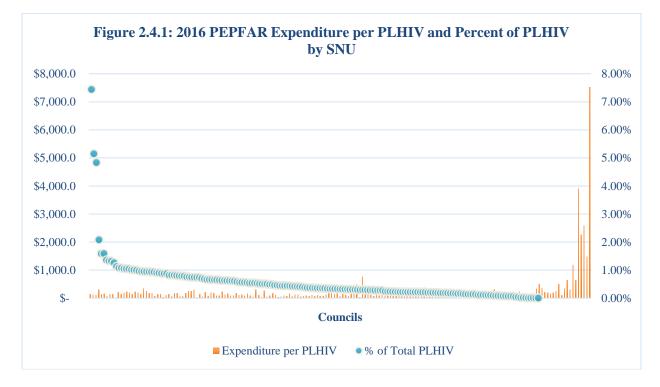
PEPFAR/T was selected for PEPFAR's Sustainable Financing Initiative and has also prioritized DRM activities in COP 2017. PEPFAR/T prioritization of DRM entails support from the highest levels within the U.S. Mission in Tanzania and is the focus of an interagency communications strategy on health diplomacy. Specifically, health diplomacy activities include targeted communication of key messages and analyses on DRM to specific groups of stakeholders who are influential in mobilizing domestic resources. These include senior GOT decision-makers in Parliament, media, and national thought leaders, as well as visiting U.S. Congressional delegations, and Tanzanian civil society.

To address deficiencies in Tanzania's technical and allocative efficiencies, as identified through the SID process, PEPFAR/T is supporting the acceleration of Tanzania's adoption of the new WHO Service Delivery Guidelines. During the course of COP 2016 implementation, PEPFAR/T and GOT teams started to work together to address the policy, infrastructure, and human resources challenges of fully adopting these guidelines. Once fully adopted, the guidelines will serve to significantly decongest clinics and optimize the efficient delivery of HIV services. The focus for COP 2017 is to support GOT to operationalize distribution of ARVs through dispensaries that are closer to affected communities to ensure stable patients have access to quality ART services. New service delivery models will be implemented in alignment with the revised National Guidelines for the management of HIV.

Since the beginning of PEPFAR/T, the program has worked to strengthen government institutions, which are required for a sustained epidemic response. The focus in COP 2017 has been to continue to ensure a more coordinated and efficient funding approach to government institutions.

2.4 Alignment of PEPFAR Investments Geographically to Disease Burden

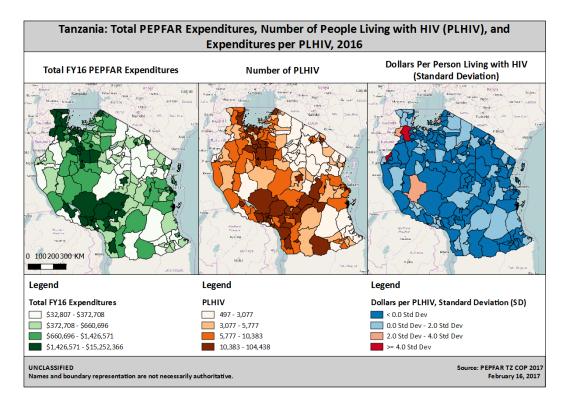
At the start of FY 2017, Tanzania has 178 Councils or Sub-National Administrative Units (SNUs). The 2016 PEPFAR/T expenditure per PLHIV and percent PLHIV by SNU is presented in Figure 1.4.1. Figure 1.4.1 illustrates that spending per PLHIV across councils varied from \$7 to \$7,526 with an average of \$145 per PLHIV. Some of this extreme variation can be explained by the variance in the size of the programs. Seven out of ten SNUs with the highest average expenditure per PLHIV come from Zanzibar. Zanzibar's SNUs, which have the lowest prevalence and burden of HIV in the country, have expenditures per PLHIV ranging from \$168 per PLHIV in Mjini up to \$7,526 in Kaskazini A. Excluding Zanzibar, spending in the councils varied from \$7 to \$764 per PLHIV. The FY 2016 expenditure data reflects the COP 2016 geographic prioritization and program pivot.



To further facilitate understanding of PEPFAR/T investments, alignment with HIV burden, and program efficiencies by SNU, PEPFAR/T used questions from COP 2017 guidance to review unit expenditure (UE). All outlier UEs were removed before setting implementing mechanism (IM) level budgets. In COP 2016, PEPFAR/T completed a detailed outlier analysis process and developed mitigation strategies implemented through quarterly program monitoring and partner management. By identifying high cost drivers for outlier IMs, the team actively worked with partners to derive efficiency gains through reduced spending where appropriate.

To maximize efficiency, given the rationalized landscape by partner and SNU and programmatic context, PEPFAR/T used FY 2016 IM SNU UE to set IM level budgets for partners in COP 2017. In COP 2016, PEPFAR/T used a flat line national UE for all partners. This method did not account for IM and SNU cost variations. For COP 2017, PEPFAR/T looked at the upper and lower UEs for each IM as a maximum and minimum, then examined the FY 2016 reported IM-SNU UE for all IM-SNUs between the two limits. A mechanism program UE was then calculated using a weighted average of the SNU-IM UEs for each partner. For new partners, a

mechanism UE was created using a weighted average for all partners who provided that service in the SNUs the new partners were taking over. Minor adjustments were also made to account for program context, e.g., various environmental factors in the councils where partners operate, where necessary. Applied UEs excluded commodities, program management, and strategic information, which were budgeted in a separate sheet. KP and PMTCT indicators used COP 2016 UEs after TWG consensus. UEs for HIV testing services (HTS) and community-based counseling and testing services (CBCTS) were recalculated due to a reported FY 2016 achievement issues. The recalculated UEs used were the reported FY 2016 expenditure divided by COP 2015 target. PEPFAR/T will implement a routine monitoring strategy to ensure partners are able to implement programs effectively to achieve targets within their budget allocation.



2.5 Stakeholder Engagement

Engagement with external stakeholders to develop COP 2017 began in January 2017 with discussions involving the National AIDS Control Program (NACP), TACAIDS, UNAIDS, WHO, and GFATM. Discussion focused on the templates, tools, and processes that would be used in the COP submission, with particular attention to the inputs required to complete the Data Pack, PBAC and commodities calculator. At that time, PEPFAR/T and the GOT identified focal points for harmonizing three key data streams in planning:

- 1. Epidemiological estimates (estimated PLHIV by council)
- 2. Programmatic estimates (Current on Treatment by Facility PEPFAR and non-PEPFAR supported sites)
- 3. Commodities estimates (financial gap analysis for procuring ARVs and lab supplies)

From January 24th – 27th, PEPFAR/T held a COP 2017 planning workshop to complete the first draft of the COP tools and reach consensus on the underlying assumptions. Representatives from the GOT, bilateral and multilateral development partners, and civil society were integrated with the PEPFAR/T and headquarter technical teams throughout this process. Particular attention was also paid to harmonizing the COP planning process with the development of the GFATM funding requests. In particular, the USG representative to the GFATM in Geneva and the GFATM Senior Fund Portfolio Manager met with the Minister of MOHCDGEC and worked with the COP planning team to ensure a common approach and data set informed both the PEPFAR and GFATM requests.

Subsequent to the COP planning workshop, feedback with external stakeholders was conducted through email communications and in-person consultations. PEPFAR shared COP guidance and tools with over 150 civil society organizations (CSOs) based throughout the country. They were provided an opportunity to share feedback electronically. In addition, dedicated meetings were held with the GOT and separately with civil society organizations, coordinated through the Non-State Actors' (NSA) constituencies of the GFATM Country Coordinating Mechanism. The NSA group also selected the representatives to the COP approval meeting, scheduled for April 19-21 in Johannesburg, South Africa. After COP 2017 is finalized and approved, PEPFAR/T will convene a follow-up meeting with an anticipated attendance of 100 CSOs, at least half of which are based outside of Dar es Salaam. This meeting will bring CSOs together with PEPFAR-funded partners to ensure that COP 2017 implementation is informed by active and ongoing feedback with PLHIV and other key civil society actors.

3.0 Geographic and Population Prioritization

Tanzania's seven Attained Councils represent 3% of the national HIV burden. The 81 Scale-Up Councils represent 78% of the national HIV burden. PEPFAR/T is currently operational in all 178 councils in the country, with a passive enrollment approach in 90 Sustained Councils. PEPFAR/T has realigned its investments to better correspond with the epidemiology, and has prioritized investments to increase ART coverage and to address the unmet need to achieve epidemic control in the highest burden councils. PEPFAR/T reviewed epidemiologic data and burden of disease at the council level, including total number of PLHIV and unmet need for ART. PEPFAR/T also took into consideration the location of key population hot spots. Given the need to balance the joint goals of accelerating the elimination of mother-to-child transmission of HIV and attaining sustained epidemic control in Scale-Up Councils, PEPFAR/T also prioritized diagnosis and ART initiation for HIV-positive pregnant women. COP 2017 builds on the pivot planned in COPs 2015 and 2016, where efforts were focused on the highest-burden councils to get maximum impact per dollar.

| Table 3.1 Current Status of ART Saturation | | | | | |
|--|---|------------------------------------|--------------------------------|--------------------------------|--|
| Prioritization Area | Total PLHIV/% of all PLHIV for COP 2017† | # Current on ART (FY 2016)*† | # of SNU COP 2016 (FY 2017) | # of SNU COP 2017 (FY 2018) | |
| Attained | 35,773 | 39,506 | - | 7 | |
| Scale-up Saturation | 1,085,648 | 579,223 | 40 | 81 | |
| Scale-up Aggressive | - | - | 44 | - | |
| Sustained | 264,364 | 149,727 | 94 | 90 | |
| Central Support | - | - | - | - | |

*Excludes _Military SNU

†Using COP 2017 SNU prioritization

4.0 Program Activities for Epidemic Control in Scale-up, Attained, and Sustained Locations and Populations

4.1 Targets for Scale-Up, Attained, and Sustained Locations and Populations

Scale-up Locations and Populations

Based on initial geographic and population prioritization decisions for COP 2017, PEPFAR/T used the Data Pack to set FY 2018 treatment targets. Using council level PLHIV estimates based on PMTCT program data, PEPFAR/T selected councils with the largest HIV burden (81) in which to focus attention to reach epidemic control. These 81 Scale-Up to Saturation Councils were identified as having sufficient coverage to reach 80% ART coverage by FY 2018, taking into account expected loss to follow up (LTFU) for newly initiating ART patients. For the seven Attained Councils and the remaining 90 Sustained Councils, PEPFAR/T set targets based on passive enrollment.

In FY 2018, PEPFAR/T aims to enroll 359,541 new patients on treatment with the goal of supporting 1,246,143 patients on ART by APR 2018. This represents an increase in national coverage to nearly 90% and contributes to the 95% adult and 80% children ART coverage targets by 2017 in the HSHSP III. Based on these targets, the prioritized Scale-Up to Saturation Councils should at least reach 80% coverage of PLHIV by APR 2018. To reach these targets, PEPFAR/T employed a cascade approach to setting HIV testing targets and considered several critical program streams to most efficiently identify HIV-positive individuals and effectively link them to care and treatment. Given the high burden of TB/HIV co-infection in Tanzania, high rates of TB-related mortality in PLHIV, and the accessibility of these patients through existing PEPFAR-supported care programs and TB clinics, PEPFAR/T has committed to increasing the number of TB/HIV co-infected patients on ART in the next year. Tanzania will also begin offering routine HIV testing for TB suspects, increase testing with STI patients, and scale up the partner referral plus approach and network testing.

Given the need to balance the joint goals of accelerating the elimination of mother-to-child transmission of HIV and attaining sustained epidemic control in Scale-Up Councils, PEPFAR/T is continuing to prioritize diagnosis and ART initiation for HIV-positive pregnant women and lactating mothers. PEPFAR/T aims to reach 95% of pregnant women with HTC and initiate 95% of HIV-positive women on ART. The package for PMTCT will be the same for Scale-Up, Attained, and Sustained Councils. PEPFAR/T will continue to support the provision of care and treatment to a diminishing cohort of pregnant women currently enrolled on ART at PMTCT sites through FY 2018. The goal for early infant diagnosis (EID) is to reach 95% of HIV-exposed infants with HIV testing by 12 months and initiate 80% of eligible infants on treatment. The emphasis will be to increase viral load suppression rates to achieve at least 90% suppression among all PLHIV on treatment.

| Entry Streams for ART Enrollment | Tested for HIV (APR FY 2018) HTS TST | Newly Identified Positive (APR FY 2018) HTS TST POS | Newly initiated on ART (APR FY 2018) <i>TX_NEW</i> |
|-------------------------------------|--|--|--|
| Adults | | | |
| TB Patients | 37,996 | 18,352 | 18,854 |
| Pregnant Women | 1,231,081 | 35,877 | 31,214 |
| VMMC clients | 255,229 | 5,671 | Not Available |
| Key populations | Not Available | Not Available | Not Available |
| Priority Populations | Not Available | Not Available | Not Available |
| Other Testing | 4,125,154 | 307,638 | 210,381 |
| Previously diagnosed and/or in care | Not Available | Not Available | Not Available |
| Total Adults | 5,649,460 | 367,538 | 260,449 |
| Pediatrics (<15) | | | |
| HIV Exposed Infants | 42,900 | 1,101 | 1,101 |
| Other pediatric testing | 1,251,033 | 23,875 | 16,554 |
| Previously diagnosed and/or in care | Not Available | Not Available | Not Available |
| Total Pediatrics | 1,293,933 | 24,976 | 17,655 |

| SNU | Population size estimate (SNUs): 10- 29yrs | Target - VMMC_CI RC (FY17) | Current coverage (end of FY2017) | Target - VMMC_CI RC (FY18); 10-29yrs | EIMC (FY18): <1 yr | Expected coverage: 10 29yrs (end o FY2018) |
|---------------|---|----------------------------------|--|---|--------------------------|---|
| Bariadi DC | 54,975 | 0 | 30% | 23,981 | 0 | 80% |
| Biharamulo DC | 64,215 | 0 | 25% | 22,196 | 0 | 80% |
| Bukoba DC | 57,642 | 21,687 | 68% | 817 | 0 | 80% |
| Bukoba MC | 28,883 | 0 | 119% | 9,628 | 490 | 152% |
| Bukombe DC | 46,788 | 0 | 96% | 5,835 | 992 | 109% |
| Busega DC | 41,156 | 15,574 | 106% | 0 | 807 | 106% |
| Chato DC | 75,156 | 21,442 | 62% | 11,045 | 0 | 80% |
| Chunya DC | 59,860 | 10,444 | 88% | 4,485 | 1,087 | 95% |
| Geita DC | 147,117 | 19,757 | 38% | 52,213 | 0 | 80% |
| Geita TC | 21,777 | 0 | 163% | 7,802 | 0 | 198% |
| Igunga DC | 79,824 | 22,577 | 88% | 5,541 | 1,637 | 95% |
| Ileje DC | 24,947 | 0 | 49% | 4,795 | 0 | 80% |
| Ilemela MC | 75,719 | 9,618 | 32% | 5,599 | 0 | 80% |
| Iramba DC | 47,273 | 0 | 44% | 17,018 | 0 | 80% |

| Iringa DC | 52,589 | 6,348 | 111% | 0 | 797 | 111% |
|--------------------|---------|--------|------|--------|-------|------|
| Iringa MC | 36,647 | 5,179 | 80% | 2,044 | 0 | 85% |
| Itilima DC | 59,974 | 0 | 30% | 26,050 | 0 | 80% |
| Kahama TC | 52,112 | 18,546 | 102% | 12,672 | 921 | 126% |
| Kalambo DC | 40,494 | 0 | 45% | 10,095 | 0 | 70% |
| Kaliua DC | 82,111 | 27,423 | 73% | 5,836 | 0 | 80% |
| Karagwe DC | 69,236 | 13,906 | 41% | 8,900 | 0 | 80% |
| Kibondo DC | 52,224 | 0 | 38% | 21,934 | 0 | 80% |
| Kigoma Ujiji MC | 48,471 | 0 | 38% | 20,358 | 0 | 80% |
| Kilolo DC | 45,729 | 4,928 | 91% | 1,994 | 649 | 95% |
| Kilombero DC | 83,456 | 0 | 44% | 30,044 | 0 | 80% |
| Kishapu DC | 55,812 | 20,206 | 100% | 0 | 1,040 | 100% |
| Kwimba DC | 81,571 | 22,731 | 51% | 3,201 | 0 | 80% |
| Kyela DC | 46,046 | 22,983 | 85% | 4,444 | 703 | 95% |
| Kyerwa DC | 65,268 | 0 | 15% | 29,106 | 0 | 80% |
| Ludewa DC | 27,495 | 0 | 111% | 2,245 | 412 | 119% |
| Magu DC | 60,666 | 6,946 | 61% | 3,168 | 0 | 80% |
| Makambako TC | 20,454 | 10,262 | 81% | 2,840 | 278 | 95% |
| Makete DC | 19,775 | 0 | 99% | 1,462 | 247 | 107% |
| Maswa DC | 70,459 | 25,758 | 114% | 0 | 1,349 | 114% |
| Mbarali DC | 59,916 | 15,158 | 55% | 5,003 | 0 | 80% |
| Mbeya City Council | 89,729 | 35,586 | 83% | 10,884 | 1,189 | 95% |
| Mbeya DC | 62,558 | 0 | 210% | 0 | 1,001 | 210% |
| Mbinga DC | 74,838 | 2,302 | 78% | 1,497 | 0 | 80% |
| Mbongwe DC | 40,482 | 0 | 37% | 16,730 | 0 | 80% |
| Mbozi DC | 95,193 | 16,342 | 53% | 8,060 | 0 | 80% |
| Meatu DC | 58,610 | 0 | 30% | 19,308 | 0 | 80% |
| Missenyi DC | 42,103 | 9,234 | 39% | 6,659 | 0 | 80% |
| Misungwi DC | 70,979 | 16,785 | 41% | 4,845 | 0 | 80% |
| Mlele DC | 9,895 | 0 | 89% | 31,619 | 0 | 408% |
| Momba DC | 35,883 | 0 | 118% | 0 | 894 | 118% |
| Mpanda DC | 35,597 | 0 | 72% | 7,815 | 0 | 94% |
| Mpanda TC | 21,910 | 3,859 | 66% | 1,687 | 0 | 80% |
| Msalala DC | 51,497 | 20,000 | 39% | 21,197 | 0 | 80% |
| Mufindi DC | 55,744 | 0 | 113% | 741 | 834 | 114% |
| Muleba DC | 110,306 | 12,618 | 84% | 11,633 | 1,891 | 95% |
| Musoma DC | 34,821 | 0 | 44% | 12,535 | 0 | 80% |
| Mvomero DC | 62,074 | 0 | 44% | 22,347 | 0 | 80% |
| Namtumbo DC | 40,293 | 0 | 0% | 32,234 | 0 | 80% |
| Ngara DC | 61,423 | 0 | 12% | 32,097 | 0 | 80% |
| Njombe DC | 17,504 | 0 | 250% | 5,835 | 253 | 284% |
| Njombe TC | 29,132 | 7,149 | 88% | 2,115 | 331 | 95% |
| Nkasi DC | 54,974 | 9,901 | 79% | 2,174 | 0 | 83% |
| Nyamagana MC | 81,736 | 11,115 | 26% | 7,627 | 0 | 80% |

| Total/Average | 4,363,804 | 672,563 | 68% | 866,552 | 23,196 | 98% |
|-----------------|-----------|---------|------|---------|--------|------|
| Wanging'ombe DC | 32,650 | 13,165 | 84% | 3,731 | 459 | 95% |
| Uyui DC | 81,008 | 28,898 | 73% | 5,291 | 0 | 80% |
| Ushetu DC | 55,788 | 17,454 | 32% | 12,672 | 0 | 80% |
| Jrambo DC | 41,243 | 0 | 105% | 1,609 | 0 | 109% |
| Jkerewe DC | 68,829 | 0 | 21% | 13,713 | 0 | 80% |
| Tunduru DC | 57,800 | 12,029 | 21% | 34,211 | 0 | 80% |
| Tunduma TC | 21,240 | 5,399 | 67% | 1,097 | 0 | 80% |
| Tarime DC | 52,926 | 0 | 44% | 19,053 | 0 | 80% |
| Tabora MC | 51,510 | 13,518 | 72% | 4,118 | 0 | 80% |
| Sumbawanga MC | 46,674 | 7,419 | 79% | 1,178 | 0 | 81% |
| Sumbawanga DC | 59,663 | 19,958 | 120% | 0 | 1,390 | 120% |
| Songea MC | 44,383 | 10,347 | 23% | 25,160 | 0 | 80% |
| Songea DC | 35,726 | 13,482 | 38% | 15,099 | 0 | 80% |
| Singida DC | 45,309 | 0 | 44% | 16,311 | 0 | 80% |
| Sikonge DC | 37,144 | 0 | 73% | 3,823 | 0 | 83% |
| Shinyanga MC | 36,064 | 3,364 | 109% | 692 | 520 | 111% |
| Shinyanga DC | 66,626 | 20,325 | 83% | 3,831 | 1,351 | 89% |
| Sengerema DC | 137,373 | 9,078 | 52% | 5,029 | 0 | 80% |
| Rungwe DC | 55,227 | 9,997 | 55% | 11,465 | 0 | 80% |
| Nzega DC | 83,716 | 21,766 | 91% | 3,626 | 1,672 | 95% |
| Nyasa DC | 28,876 | 0 | 0% | 23,101 | 0 | 80% |
| Nyang'hwale DC | 30,910 | 0 | 0% | 24,728 | 0 | 80% |

Table 4.1.3 Target Populations for Prevention Interventions to Facilitate Epidemic Control

| Target Populations MSM | Population Size Estimate (Scale-up SNUs) 20,802 | Coverage Goal (in FY 2017) 65% | FY 2018 Target 12,926 |
|----------------------------------|---|--------------------------------------|--------------------------|
| FSW | 107,604 | 85% | 89,479 |
| AGYW | 245,599 | 85% | 171,919 |
| PWID | 6,365 | 70% | 5,107 |

| | Table 4.1.4 Targe | ts for OVC and Link | ages to HIV Services | |
|-----|-------------------|---|---|---|
| SNU | Categorization | Estimated # of Orphans and Vulnerable Children | Target # of active OVC (FY 2018 Target) OVC_SERV | Target # of active beneficiaries receiving support from PEPFAR OVC programs whose HIV status is known in program files (FY 2018 Target) OVC |

| Kinondoni MC | ScaleUp Sat | 129,071 | 75,894 | 60,715 |
|---------------------|-------------|---------|--------|--------|
| Temeke MC | ScaleUp Sat | 108,607 | 39,034 | |
| Ilala MC | ScaleUp Sat | 94,486 | 42,330 | 31,227 |
| Geita DC | ScaleUp Sat | 79,171 | 48,434 | 33,864 |
| Mbeya City | ScaleUp Sat | 47,725 | 21,017 | 38,748 |
| Council Mbozi DC | ScaleUp Sat | 43,002 | 22,152 | 16,814 |
| Sengerema DC | ScaleUp Sat | 39,436 | 26,148 | 17,722 |
| Igunga DC | ScaleUp Sat | 38,013 | 15,113 | 20,918 |
| Uyui DC | ScaleUp Sat | 37,602 | 2,492 | 12,090 |
| Kaliua DC | ScaleUp Sat | 37,050 | 2,456 | 1,994 |
| Chato DC | ScaleUp Sat | 35,633 | 2,362 | 1,964 |
| Kilosa DC | ScaleUp Sat | 34,581 | 2,292 | 1,889 |
| Bunda DC | ScaleUp Sat | 32,990 | 5,442 | 1,833 |
| Mbinga DC | ScaleUp Sat | 31,039 | 19,548 | 4,353 |
| Kilombero DC | ScaleUp Sat | 30,255 | 5,986 | 15,639 |
| | | | | 4,789 |
| Shinyanga DC | ScaleUp Sat | 30,177 | 8,541 | 6,833 |
| Morogoro MC | ScaleUp Sat | 30,139 | 21,494 | 17,195 |
| Mufindi DC | ScaleUp Sat | 30,051 | 7,965 | 6,372 |
| Mbarali DC | ScaleUp Sat | 29,719 | 12,278 | 9,822 |
| Rungwe DC | ScaleUp Sat | 29,632 | 9,992 | 7,993 |
| Lushoto DC | Attained | 29,485 | - | - |
| Moshi DC | ScaleUp Sat | 28,713 | 24,263 | 19,411 |
| Muleba DC | ScaleUp Sat | 28,705 | 9,510 | 7,608 |
| Mbeya DC | ScaleUp Sat | 28,656 | 13,007 | 10,406 |
| Chunya DC | ScaleUp Sat | 28,566 | 7,571 | |
| Nyamagana MC | Attained | 28,269 | 13,584 | 6,057 |
| Iringa DC | ScaleUp Sat | 28,023 | 8,638 | 10,867 |
| Ilemela MC | ScaleUp Sat | 27,038 | 4,638 | 6,910 |
| Songea MC | ScaleUp Sat | 26,020 | 10,541 | 3,710 |
| | | | | 8,432 |

| Tabora MC | ScaleUp Sat | 25,357 | 23,950 | |
|------------------------|-------------|--------|--------|--------|
| Msalala DC | ScaleUp Sat | 24,831 | 24,811 | 19,160 |
| Kishapu DC | Attained | 24,717 | 2,293 | 19,849 |
| Dodoma MC | ScaleUp Sat | 24,464 | 9,726 | 1,835 |
| Kwimba DC | ScaleUp Sat | 24,104 | 2,604 | 7,781 |
| Rorya DC | ScaleUp Sat | 24,083 | 3,396 | 2,083 |
| Kahama TC | ScaleUp Sat | 23,932 | 14,499 | 2,717 |
| Bagamoyo DC | ScaleUp Sat | 23,787 | 6,824 | 11,599 |
| | | | | 5,459 |
| Kilolo DC | ScaleUp Sat | 23,628 | 8,586 | 6,869 |
| Nzega DC | ScaleUp Sat | 23,391 | 19,895 | 15,916 |
| Maswa DC | ScaleUp Sat | 22,998 | 1,525 | 1,220 |
| Arusha City Council | ScaleUp Sat | 22,955 | 5,949 | 4,759 |
| Mvomero DC | ScaleUp Sat | 22,809 | 2,262 | 1,810 |
| Iringa MC | ScaleUp Sat | 22,574 | 11,967 | 9,574 |
| Nkasi DC | ScaleUp Sat | 22,456 | 3,249 | |
| Bukombe DC | ScaleUp Sat | 22,213 | 1,471 | 2,600 |
| Sumbawanga | ScaleUp Sat | 22,036 | 12,848 | 1,177 |
| DC Wanging'ombe | ScaleUp Sat | 21,287 | 4,333 | 10,278 |
| DC Manyoni DC | ScaleUp Sat | 20,912 | 3,223 | 3,466 |
| Kyela DC | ScaleUp Sat | 20,817 | 11,334 | 2,578 |
| Njombe TC | ScaleUp Sat | 20,664 | 7,232 | 9,068 |
| Misungwi DC | ScaleUp Sat | 20,492 | 2,639 | 5,786 |
| | | 20,492 | | 2,111 |
| Uvinza DC | ScaleUp Sat | | 601 | 480 |
| Tanga City Council | ScaleUp Sat | 19,282 | 6,420 | 5,136 |
| Momba DC | ScaleUp Sat | 19,174 | 725 | 580 |
| Ushetu DC | ScaleUp Sat | 19,061 | 26,194 | 20,955 |
| Ludewa DC | ScaleUp Sat | 18,711 | 5,015 | 4,012 |
| Rufiji DC | ScaleUp Sat | 18,576 | 5,701 | 4,561 |
| Karagwe DC | ScaleUp Sat | 18,012 | 3,017 | |
| Sumbawanga | ScaleUp Sat | 17,990 | 9,344 | 2,414 |
| MC Magu DC | ScaleUp Sat | 17,780 | 2,062 | 7,475 |
| | | | | 1,650 |

| | Total | 2,239,917 | 807,913 | 646,331 |
|-----------------------|-------------|-----------|---------|---|
| Nsimbo DC | ScaleUp Sat | - | - | |
| _Military Tanzania | Mil | - | 1,680 | 1,344 |
| Chake Chake | Attained | 4,793 | - | 544 |
| Mjini | ScaleUp Sat | 6,175 | 680 | 544 |
| Handeni TC | Attained | 7,372 | - | 1,804 |
| Mpanda TC | ScaleUp Sat | 8,541 | 2,330 | 1,864 |
| Bukoba MC | ScaleUp Sat | 9,618 | - | |
| Muheza DC | Attained | 10,398 | - | ــــــــــــــــــــــــــــــــــــــ |
| Missenyi DC | ScaleUp Sat | 10,575 | 2,555 | 2,044 |
| Meru DC | ScaleUp Sat | 10,777 | - | J,0 1 |
| Njombe DC | ScaleUp Sat | 11,995 | 7,305 | 5,84 |
| Newala DC | ScaleUp Sat | 12,121 | 850 | 68 |
| Makete DC | ScaleUp Sat | 12,141 | 5,949 | 4,75 |
| Nyasa DC | ScaleUp Sat | 12,376 | 1,043 | 83 |
| Kibaha TC | ScaleUp Sat | 13,080 | 8,411 | 6,72 |
| Tunduma TC | ScaleUp Sat | 13,195 | 1,847 | 1,47 |
| Tunduru DC | ScaleUp Sat | 13,195 | 2,016 | 1,61 |
| Arusha DC | ScaleUp Sat | 13,790 | 2,542 | 2,03 |
| Busega DC | ScaleUp Sat | 14,114 | 141 | 11 |
| Kibondo DC | ScaleUp Sat | 14,461 | 622 | 49 |
| Songea DC | ScaleUp Sat | 14,695 | 4,948 | 3,95 |
| Bukoba DC | ScaleUp Sat | 15,223 | 6,657 | 5,32 |
| Masasi DC | ScaleUp Sat | 15,524 | 966 | 77 |
| Iramba DC | ScaleUp Sat | 15,651 | 2,071 | 1,65 |
| Kigoma Ujiji MC | ScaleUp Sat | 16,618 | 7,067 | 5,65 |
| Makambako TC | ScaleUp Sat | 16,659 | - | |
| Moshi MC | Attained | 16,926 | - | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Shinyanga MC | ScaleUp Sat | 16,965 | 12,227 | 9,78 |
| Mkuranga DC | ScaleUp Sat | 17,594 | 9,587 | 7,67 |

4.2 Priority Population Prevention

Activities addressing key and priority populations are implemented consistently regardless of whether a council is classified as Scale-Up, Sustained, or Attained. As noted above and described below, GOT policy shifts may impact these activities significantly. PEPFAR/T has set targets for key and priority populations in selected Attained and Sustained Councils with known hotspots. These councils account for 16% of the KP_PREV targets in COP 2017. In Scale-Up Councils, PEPFAR/T targets key and priority populations, including sex workers (SW), men who have sex with men and transgender women (MSM/TG), persons who inject drugs (PWID), AGYW, and at-risk individuals in these sexual networks. To accelerate epidemic control, and informed by available data, PEPFAR/T will implement programs for key and vulnerable populations on HTS, condom provision and promotion, ART, PMTCT, and targeted community prevention interventions, including addressing gender norms and gender-based violence. Additionally, within the context of DREAMS, through structural interventions, social asset building, and economic strengthening, interventions are layered to ensure that vAGYW are reached with multiple and appropriate interventions to reduce their HIV risk.

Linkage and retention to ART remains the main area of focus for those identified as living with HIV, with the ultimate goal of achieving and sustaining viral suppression. Priority population prevention complements the PEPFAR/T clinical portfolio targeting hotspots with concentrations of key and priority populations to facilitate effective epidemic control in the country. The portfolio has set targets in select Scale-Up Councils where there are existing hotspots.

The policy environment for KP programming in Tanzania has been unstable since June 2016, with the GOT banning essential components of HIV prevention interventions, such as distribution of water-based lubricant and peer outreach for MSM. Concurrent raids on organizations suspected of promoting MSM and apprehending individuals suspected to be MSM or sex workers have driven many of KP into seclusion. Program data tracking quarterly performance trends have reflected this impact showing a dramatic drop in numbers of people reached, along with a corresponding decline in positive testing yield, which reflects failure to reach the highest risk individuals. The evolving situation is driven by socio-cultural, legal, and political factors against homosexuality. MOHCDGEC is responding by revising the national guidelines for health and HIV interventions among key and vulnerable populations. These are due for release in February 2017, though they have been delayed multiple times. Proposed targets for key and priority populations in COP 2017 were developed in consultation with stakeholders, including civil society, PEPFAR/T IPs, UN, GFATM, and the GOT, with the understanding that the revised guidelines will be grounded in evidence-based public health programming.

Project data from IPs indicate that 125,950 (168% of the target) KPs were reached with core intervention packages during FY 2016. For those KPs reached, 108,284 (86%) were tested for HIV during the implementation period, 7,153 (7%) were identified positive, and 3,870 (54%) were linked to ART. Recognizing the importance of identifying and linking KP living with HIV, PEPFAR/T worked with partners to improve positive testing yield to 12% in FY 2016 Q3; however, gains were reversed due to the aforementioned political issues and unfavorable policy environment. Interventions that have shown success in increasing yield among KP include: peer-

driven interventions, such as sexual and social network-based testing; incentivized referral and testing; as well as outreach services that include HTS and ART.

Given the FY 2016 performance, updated data on population estimates and information on hotspots, PEPFAR/T developed more ambitious targets in COP 2017 aiming for saturation and expansion to additional hotspots. This includes plans to rollout pre-exposure prophylaxis (PrEP) in 11 Scale-Up Councils, targeting female sex workers. PEPFAR/T will also explore the use of self-testing in demonstration projects to reach KPs, partners and other at-risk populations in selected geographic areas for key and priority populations in two locations. In addition to routine technical assistance as part of managing IMs and program engagement, PEPFAR/T will apply the new partner management model to monitor performance along the HIV prevention-treatment cascade each quarter at site, SNU, and IM levels, with immediate remediation where performance is below expectation.

PEPFAR/T will use enhanced strategic information (SI) methods to monitor coverage of services for key and priority populations through continuous mapping and enhanced monitoring and evaluation, which will provide localized population estimates and service data for sub-populations. The PEPFAR/T team is working with the GOT to safely roll out the national KP M&E system and unique identifier system that will facilitate case-based monitoring to allow confidential tracking of beneficiaries across the continuum of HIV prevention and care services without jeopardizing their anonymity and, ultimately, their safety. In COP 2017, PEPFAR/T will support the GOT to adopt the total market approach for condoms, including complementary support to meet the needs beyond GFATM support for the procurement of supplemental supply of male and female condoms, for both socially marketed and free public sector condoms. Support for condom programming will remain national in scope, yet condom promotion activities will be limited to Scale-Up Councils where targets are set for comprehensive prevention interventions.

The PEPFAR/T team will continue to advise the GOT on key and priority population policies with a guide to ensure safe and appropriate access to services for key populations that adhere to international standards.

The DREAMS program is also a large piece of PEPFAR/T's key and priority population portfolio. DREAMS delivers a comprehensive set of evidence-based biomedical, behavioral, and structural interventions which have been proven to reduce the risk of HIV amongst vulnerable adolescent girls and young women (vAGYW). The DREAMS Tanzania implementation model in Tanzania leverages the capacity of three key partner types; OVC, Community Prevention and Clinical/Facility to ensure young women are identified and supported across services between the community and facility within 3 regions and 7 priority councils (Temeke, Kahama TC, Shinyanga MC, Ushetu, Msalala, Kyela and Mbeya CC). This year, with the additive funds DREAMS will go deeper, by expanding coverage (wards) within the same SNUs to reach 80% coverage meaning that by the end of the implementation year, these councils will have fully saturated the target population. The primary beneficiaries for DREAMS Tanzania are split into 3 distinct age categories; 10-14 OVC in-school, 15-19 sexually active and 20-24 engaged in compensated sex. For COP 2017, DREAMS will continue to target

vAGYW and their sex partners, however also more broadly there will be enhanced focus on reaching and improving access to services for both men and women under 30.

The modality for identification of vAGYW is differentiated between the 10-14 and the 15-24 age-groups. For age 10-14, girls are identified through the OVC partner and the schools that are reached are located in areas where there is a high OVC burden. While this is not the primary target for DREAMS they are a critical impact group if the goal is to change the trajectory of the epidemic. It is for this reason that for this sub-population, the DREAMS focus is on keeping OVC girls in school, accessing basic SRH education and providing their families with skills and links to support systems from the expanded OVC package which strengthen the family. In 2016, primary and secondary schools were mandated by law to be free and therefore the program shifted its focus to supporting the 'hidden' costs of education such as uniforms and testing fees which remain financial barriers.

The identification of vAGYW age 15-24 are supported through a variety of community based entry points (CBHTC, economic strengthening, vAGYW Resource Centers, etc). A locally developed Vulnerable Adolescent and Young Woman's index (vAGYW index) determines eligibility based on HIV risk behavior. In COP 2017, both prevention partners will be using this tool as it has been piloted and adapted. Once a girl completes the screening and if eligible is then enrolled into the program. The economic strengthening platform has been a key draw for sustained participation because young women are immediately connected with their peers centered on economic activity. This platform is also the vehicle to deliver the layering of programing including parenting education, financial literacy and entrepreneurial skills. In COP 2016 as per the initial DREAMS guidance, cash transfers were administered in select wards. In COP 2017, PEPFAR/T will place a stronger emphasis on economic empowerment through skills building, business assistance, and access to acceleration funds within the savings groups to facilitate sustained financial independence of the young women.

Also within the community, vAGYW are reached through targeted community-based HIV testing and counselling (routes based on hot spots), which includes FP provision and screening for STIs, TB and GBV. PEPFAR/T aims to ensure that of girls 100% (55,036) who receive BCC through Stepping Stones (PP_PREV) will also receive, at a minimum, two other interventions including HTC (HTC_TST) and gender norms change through SASA! (GEND_NORM).

At the facility, DREAMS works to improve adolescent friendly health services. Within each SNU, DREAMS facilities have been identified based upon a core set of criteria which included existing adolescent utilization data, the availability of comprehensive set of a range of relevant health services including (HIV, FP & GBV) and the presence of ACT to ensure the ease of the transition of HIV+ adolescents into care. A rapid assessment of adolescent-friendly health services (AFHS) within these facilities provided Partners and GOT counterparts with a baseline for improving the friendliness and quality of services. In addition to the provision of commodities and tools, clinic providers are trained on minimum standards for AFHS and GBV and to ensure quality and supportive supervision is conducted with Regional Health Management Teams (RHMT) and CHMTs. This year DREAMS AFHS facilities will also be supported to extend clinic hours to times that are convenient for young adults under 30 and men, as well as to have peer navigators within the facility to make services more 'friendly' to the target population.

In order to reach male sex partners, and more broadly men under 30, DREAMS leverages the testing and VMMC programs to deliver a tailored package composed of community based gender transformative education, targeted outreach through BCC SMS messages, and links to HTC, VMMC. The targeting is informed by the Characterization of Male Sex Partners Strategy which guides the testing and prevention partners how and where partners reach out to men.

The following tables below reflect the distinct core packages for the DREAMS target population. There are nuances in the 15-24 where while it may be the same intervention, the groups are distinct and separated by age.

| Sub-Pop | Intervention |
|-----------------------------|---|
| Age 10-14 (OVC in | Post-Violence Care |
| school) | School-Based HIV & Violence Prevention |
| | HTC (Clinic) |
| | Education Support |
| | Parenting/Caregiver Programs (targeting their parents) |
| | Social Asset Building |
| Sub-Pop | Intervention |
| Age 15-19 | HIV Testing & Counseling (Community) |
| (Out of | HIV Testing & Counseling (Clinic) |
| School) | Condom Promotion & Provision |
| Age 20-24 (Transactional | Post-Violence Care (Clinic) |
| sex) | Increase Contraceptive Method Mix |
| | Comm Mob & Norms Change- SBCC |
| | Comm. Mob & Norms Change- Community- SASA! |
| | Parenting/Caregiver Programs for parents of adolescents (15-19) & young |
| | mothers (15-24) Economic Strengthening (age specific) |
| | Characterization of Male Partners |

DREAMS unit expenditures are based on a combined set of non-traditional additive interventions. It is for this reason that there are additive costs to the UE.

4.3 Voluntary Medical Male Circumcision (VMMC)

The male circumcision rate in Tanzania in 2011-2012 was 72% nationally, with regional estimates ranging from 30% to 99% (THMIS 2011/2012). The Tanzania National HIV Prevention Strategy (2009/2010) and the National Country Operational Plan for VMMC highlights VMMC as a priority intervention in key geographic locations to prevent new HIV

infections. Specifically, PEPFAR/T prioritizes VMMC in councils with low MC coverage and high HIV prevalence, including all DREAMS councils. Overall, it is anticipated that by the end of FY 2017, PEPFAR/T will have supported 2,732,041 VMMCs in the 10-29 year age band and that the cumulative number of VMMCs performed with PEPFAR support is expected to be 3,622,209 by October 2018.

While VMMC is capable of reducing HIV acquisition among males of all ages, results vary by age group in terms of immediacy and magnitude of HIV incidence reduction. PEPFAR-supported VMMC prioritizes age groups that yield both the highest magnitude and most immediate reduction in HIV incidence. Following an intensive modeling exercise in FY 2016, Tanzania data indicate that a focus on 10-29 year old males will obtain maximal impact for both short- and long-term impact. This focus was also supported by follow-up modeling that recommended three scenarios to optimize VMMC and ART in Scale-Up and Sustained Councils (Avenir Health, 2016).

The COP 2017 strategy is to maintain high coverage among 10-29 years in councils where circumcision coverage already exceeds 80% and achieve 80% coverage in councils where circumcision coverage is lower. In FY 2018, the program will expand into eight new councils (Iramba DC; Singida DC; Kilombero DC; Mvomero DC; Kibondo DC; Kigoma Ujiji MC; Tarime DC; and Musoma DC) for a target of 159,601 VMMCs. These are councils with low MC coverage that have migratory occupations, which attract young men and are known to be HIV transmission hotspots. Given substantial passive demand among males in the 10-19 year age cohort, all demand activities in COP 2017 will exclusively focus on reaching males aged 20-29. Overall, scale up of VMMC will continue in FY 2018 to reach and maintain saturation in all strategic councils (i.e. 2 Attained, 57 Scale-up to Saturation, and 19 Sustained), targeting 890,168 boys and men. These details are summarized in Table 4.1.2.

Modeling indicates that PEPFAR/T has already reached VMMC coverage of \geq 80% in the majority of councils across the priority age groups, and this will increase coverage of \geq 80% to all councils by end of FY 2018. Based on the level of program maturity, plans for COP 2017 will also focus on the transition process towards sustainability. This will involve site-level capacity building, GOT engagement, and support for the implementation of VMMC sustainability models informed by in-country experience (Jhpiego, FY 2016), as well as expanding EIMC (COP 2017 target is 23,196 EIMCs). The COP 2017 VMMC budget is informed by the unit cost of \$74.24, informed by following considerations: \$47.00 for service delivery; \$15.24 for commodities; \$5.00 for demand creation and \$2.00 to support waste management. In FY 2018, quality VMMC services will be ensured by a strategic partner management process that includes SIMS, quality improvement technical assistance, as well as ministry-led external quality assurance (EQA) assessments.

4.4 Preventing Mother-to-Child Transmission (PMTCT) of HIV

Implementation of PMTCT activities are consistent regardless of whether a council is categorized as Scale-Up, Attained, or Sustained. Tanzania has been implementing the PMTCT Option B+ approach by providing lifelong ART to HIV-positive pregnant and breastfeeding women since October 2013. Since the introduction of Option B+ there have been no recent policy changes that impact the program. As of APR 2016, 4.9% (48,479) of pregnant women

who were tested at ANC clinics were found to be HIV-positive. Through PMTCT, PEPFAR/T identified and reported 54,404 HIV-positive women receiving ART. Efforts are underway to investigate and document reasons for these findings.

Approximately 76% of HIV-exposed infants were tested through the EID program. Of these, 984 (2.7%) were identified as HIV-positive by the age of 12 months. Data from the Site Improvement and Monitoring System (SIMS) visits indicates low rates of linkage to HIV care and treatment of HIV-positive infants.

In order to achieve the UNAIDS goals of eliminating mother to child transmission (MTCT) and epidemic control in Tanzania, PEPFAR/T has set ambitious PMTCT targets for Scale-Up Councils in COP 2017, with the goal of reaching 95% of pregnant women with HTS and initiate 95% of HIV-positive women on ART. PEPFAR/T is working with MOHCDGEC to revise the testing policy and introduce verification tests for women who test HIV-positive. Also, the policy will introduce repeat HIV testing in the third trimester for all pregnant women who tested negative in first trimester.

The package for PMTCT will be the same for Scale-Up, Attained, and Sustained Councils. PEPFAR/T will continue to support the provision of care and treatment to a diminishing cohort of pregnant women currently enrolled on ART at PMTCT sites through FY 2018 as patients are treated in a PMTCT sites. The goal for early infant diagnosis (EID) is to reach 95% of HIV-exposed infants with HIV testing by 12 months. Among the infants tested by 12 months, 80% will be tested by 2 months of age. The goal is to initiate 100% of eligible infants on ART treatment.

In COP 2017, PEPFAR/T has allocated resources to continue supporting PMTCT services to sites with at least ten HIV-positive women receiving services in the last twelve months. PEPFAR/T IPs will support Option B+ in HIV-positive pregnant and breastfeeding women in all settings, including adolescents, sex workers, and 18-30 year olds. IPs will target Scale-Up Councils for increased community outreach to: encourage antenatal care and HIV testing and treatment; ensure quality assurance (QA) in rapid testing; rely on mentor mothers for pregnant and breastfeeding women identified as HIV-positive to encourage adherence to ART and retention in care; monitor retention of pregnant and lactating mothers at 3, 6, 12, 24 months of starting ART by mother child-pair cohort; and increase testing at delivery and during breastfeeding to identify women who acquire HIV infection during this period.

To improve monitoring of HIV-exposed infants, PEPFAR/T is supporting the national program to implement mother-child pair follow-up appointments until the child is 18 months of age. Strategies to improve follow-up and retention will also include scaling up m-Health and web based PMTCT and EID reporting and tracking of mother infant pairs, increasing and improving a hub and spoke specimen delivery system approach to support EID and receipt of timely results, and building on EID and VL platforms by using VL to track outcomes in HIV-positive pregnant women, breastfeeding women, and infants. The program will provide friendlier PMTCT services for AGYW and deploy the Partnership for HIV Free Survival (PHS) that uses quality improvement (QI) methodologies to improve retention. Further support will include provision of infant ARV prophylaxis, CTX prophylaxis, and Isoniazid preventative therapy (IPT), if indicated. Supporting routine infant care, such as monitoring of growth and development and

infant feeding counseling, will also be of focus with an emphasis on improving routine monitoring and using program data to improve PMTCT program and performance and quality.

4.5 HIV Testing Services (HTS)

According to the Tanzania HIV/AIDS and Malaria Indicator Survey (THMIS, 2012), approximately 47% of men and 62% of women in Tanzania had ever been tested for HIV. In APR 2016, PEPFAR/T supported testing for 6,259,167 individuals and diagnosed 270,169 PLHIV. The average testing yield in APR 2016 ranged from 4.3% for PITC and community based testing to 31.5% in TB clinics. The HIV testing yield result for community-based testing in FY 2016 was 3.7% and 5.2% in facilities. The HIV testing yield varied across different service delivery points, with the highest yield observed for index clients at care and treatment clinics (CTCs) at 40%, followed by those attending TB clinics at 33.5%, and the lowest at mobile outreach at 3%. The outpatient department contributed 48% of the total HIV-positive people identified and mobile testing approaches resulted in a yield of 4.5%.

Program data indicate gender and age disparities in accessing HTS services. Facility HTS remains poorly accessible to adolescents, men, and key and priority populations. In addition, PITC implementation is largely limited to outpatient, TB, and PMTCT clinics, with limited coverage in other service delivery points. Community testing strategies have struggled to reach high risk populations, achieving only 3.7% yield in APR 2016 results despite efforts to focus on key and priority populations.

To improve the efficiency of PEPFAR/T-supported HTS activities, PEPFAR/T aims to continue supporting both PITC and CBHTC through mobile and outreach activities targeting hotspots and high risk and harder to reach populations. The program will use evidence-based, high yield strategies to identify PLHIV and link them to care and treatment services.

PEPFAR/T will continue to support GOT to implement six high yield HIV testing approaches in COP 2017: 1) partner notification plus; 2) targeted PITC to TB suspects; 3) targeted PITC among STI clients; 4) incentivized peer network testing; 5) increasing friendly services for men; and targeted OVC testing.

PEPFAR/T Improved Testing Strategies

- 1. <u>Partner Notification Plus:</u> IP efforts will focus on the sexual partner(s) and family members of PLHIV in both key and priority populations. In FY 2017, PEPFAR/T will work with facility and community-based partners to implement this model in Scale-Up Councils. A dedicated case manager will be added to clinical teams to manage partner referrals, handle facilitated disclosure, as well as enhance HIV linkage efforts.
- 2. <u>Targeted PITC to TB Suspects:</u> PEPFAR/T will work in collaboration NACP and the National TB and Leprosy Program (NTLP) to intensify HIV diagnosis for TB suspects in both outpatient department (OPD) and inpatient department (IPD) settings. PEPFAR/T will assist MOHCDGEC and PORALG to monitor the implementation of a site-level standardized process for tracking testing for TB suspects and their integration into HIV treatment services. Facility-based partners will be engaged to implement these strategies.
- 3. <u>Targeted PITC Among STI Clients:</u> COP 2017 will implement routine HIV testing for all STI patients attending outpatient facilities or specialized STI clinics where they exist.
- 4. <u>Incentivized Peer Network Testing:</u> Peer network testing targeting KP has been conducted by some IPs. COP 2017 will use program data from these KP programs from FY 2016 to implement incentivized peer testing strategies among key and priority populations, including STI patients and their sexual networks.
- 5. <u>Increasing friendly HTS services for men:</u> These services include: extending testing hours to weekends and evenings hours; integrating mobile testing with other health services such as hypertension, diabetes, and prostate screening to incentivize and reduce stigma associated with HIV testing; using community mobilizers to promote testing where men congregate (e.g. work place and sporting events); and placing a CTC staff member such as a nurse or medical officer on the outreach testing team to fast track the enrollment of men identified as HIV-positive into HIV treatment services.
- 6. **Targeted OVC Testing:** In COP 2017, the OVC program will continue rolling out the HTC eligibility screening tool, building on successes from FY 2017. This will ensure prioritization of CLHIV, ALHIV children exposed to HIV, and children of PLHIV at both clinical and facility levels.

These targeted approaches to HTS will be applied in both facility and community settings with a focus on locations reporting high HIV prevalence rates and low rates of HTS and ART coverage, as well as in concentrated hotspots. PEPFAR/T will engage MOHCDGEC, PORALG, and IPs in the design, implementation, and monitoring of these strategies, developing council-specific plans to achieve increased yield. PEPFAR/T will work with teams to support and monitor the implementation of these strategies through the partner management model and joint supportive supervision.

PEPFAR/T will also focus HTS services toward most at risk OVC (including vAGYW) who will be identified through several channels including social service providers who cater to children and families already affected or at high risk of HIV. Social welfare officers, Most Vulnerable

Children's Committees (MVCC), post-rape care centers, children's homes and institutions, and programs for street children will serve as important conduits. FSW and AGYW who test HIV-positive will be encouraged to bring in their children for testing. vAGYW are also aggressively targeted for testing through DREAMS activities.

The national HTS reporting tools will be modified to include these new testing strategies so that data can be tracked and used to inform program management and improvement. PEPFAR/T, in collaboration with MOHCDGEC and PORALG, is anticipating that the roll out of these new reporting tools will start in mid-2017 and will be fully completed by 2018. In addition, PEPFAR/T will strengthen partner management efforts by conducting reviews with all IPs to track their progress towards meeting all targets, with a special focus on testing, yield, and new ART patient targets to support the national Test and Start policy. Performance plans will be developed for partners who are not on track to meet their targets. These plans will include strategies for better targeting of services to increase the yield and coverage of HTS.

PEPFAR/T will also provide support to the GOT to improve the overall quality of the HTS program. This includes providing TA on strengthening linkages from HTS to ART programs for individuals diagnosed as HIV-positive in support of the Test and Start policies, as well as linkage to male circumcision and other prevention services for individuals testing HIV-negative.

Finally, PEPFAR/T will support a number of above-site activities to improve HTS. This includes supporting the MOHCDGEC to develop a standardized and coordinated QA system for HTS, with a focus on improving quality control for HIV testing performed by health care providers and trained lay counselors. PEPFAR/T will also work with MOHCDGEC and other stakeholders to address policy barriers and create an enabling environment that will ensure PEPFAR/T support is fully aligned with national priorities and the 2015 WHO HTS recommendations.

Currently, HIV self-testing has not yet been incorporated into the HIV testing policy in Tanzania, and the age of consent for HIV testing is 18 years old. PEPFAR/T will engage MOHCDGEC, PORALG, TACAIDS, and other key stakeholders from ministries and lawmakers (via the Parliamentarians Against AIDS group) in a series of policy/advocacy dialogues around these two key policy issues with the goal of identifying concrete steps that can be taken to endorse the adoption of supportive policy frameworks including updating the National HTS guidelines. Specifically, PEPFAR/T will continue to advocate with GOT to lower the age of consent in order to increase HTS access among AGYW. Age of consent is part of the national HIV and AIDS law, and the MOHCDGEC wants to amend the entire law to address age of consent and other related issues. Building on implementing partner technical assistance provided in FY 2017, the law will be amended and PEPFAR/T will work to help ensure parliamentary approval.

Specific strategies for improving linkage to care will include:

- Co-locating services (HTS and ART provided in the same room or under the same roof);
- Intensified post-test counseling to emphasize the importance of seeking early treatment;
- Use of expert patients or peer navigators to physically escort newly diagnosed PLHIV to the CTC;

- Use of a mobile phone texting platform to provide additional post-test counseling messages to newly diagnosed PLHIV and remind them to enroll in care;
- Use of community health workers or appropriately trained lay counselors to follow up with clients who fail to self-enroll within 30 days of an HIV diagnosis;
- Introducing a QI strategy with all HTS partners to encourage them to use their program data to improve linkage to care rates;
- Supporting NACP to develop unique identification code to facilitate tracking of patients across health services; and
- Scaling-up best practices from operational research, including the Behavioral Combination Prevention Evaluation (BCPE) – Linkages and Case Management models that foster patient centered clinical management to improve linkages to care and retention.

4.6 Facility and Community-Based Care and Support

PEPFAR/T will support the implementation of evidence-based approaches to optimize linkage and adherence to ART to promote viral suppression. At the facility level, with a continued focus on Test and Start, PEPFAR/T will work with the GOT to ensure that all patients in care are initiated on treatment. PEPFAR/T will work with GOT to roll out differentiated service models to maximize efficiencies and to ensure alignment with the revised National Guidelines for the management of HIV. The new service delivery model will include: optimized ARV regimens geared toward early identification of patients who may need enhanced medication adherence counseling and/or optimized second line ARV regimens in order to achieve viral load suppression in pursuit of the third 90, decentralized ARV pick-ups at community dispensaries, multi-month prescriptions, and clinical visits every three to six months for stable patients.

These services will not differ between Attained, Scale-Up, and Sustained Councils and will include regular clinical and laboratory monitoring and VL monitoring as per the VL roll out strategy with gradual phase out of CD4 monitoring until roll out reaches all facilities. Other services include screening for active TB and provision of CTX prophylaxis for those who are eligible.⁵ Additionally, in COP 2017, PEPFAR/T will continue to support cervical cancer services at the existing PEPFAR-supported health facilities. Through clinical implementing partners cervical cancer screening services will be maintained, and women in need of referrals for advanced investigations or management will be supported.

To increase access to quality, sustainable HIV service delivery, PEPFAR/T is leveraging the 2016 Task Sharing policy by increasing the use of PLHIV and peer support groups to better link clients to care and retain them on treatment. Focus will be given to strengthening the system to establish unique identifier codes (UIC) for all PLHIV to enable the program to track patients throughout the cascade. Support will be provided to organize clinics in a way that they can accommodate men's special needs in an effort to increase men's enrolment, *e.g.*, tailored clinic hours on evenings or weekends (while addressing concerns that may arise regarding clinic congestion), fast tracking men, and linking newly identified HIV-positive men with peer networks of expert HIV-positive men for immediate support and follow up. In addition, PEPFAR/T will increase efforts to provide tailored services to adolescents and young adults less

⁵ CTX procurement is planned to be supported by GOT through the essential medicines budget.

than 30 years of age such as child- and adolescent-friendly clinics and mobile outreach to colleges in order to increase the reach of the program.

PEPFAR/T will also re-evaluate and re-allocate PEPFAR/T HRH investments to maximize meaningful support to highest burden councils and highest volume sites. The strategic shift to focus on evidence-based strategies in Scale-Up Councils, which includes strengthening bidirectional referrals and linkage for new clients and improving retention and adherence of existing clients in high volume sites, will continue in COP 2017.

Approaches in Scale-Up Councils will focus on community services and will roll out use of trained lay counselor testing at the community level to ensure access to quality, sustainable community based HIV services. IPs will train community support groups or volunteers to support adherence to ART and TB medication, identification and referral of PLHIV, TB suspects and GBV victims, commodities monitoring and management at the community level, and to strengthen social–economic support among other relevant services. To increase civil society participation in the national HIV response IPs will support quarterly CSO meetings at regional levels. In Scale-Up Councils PEPFAR/T will monitor this work through partner meetings, supportive supervision visits, quarterly data reviews, and close monitoring and remediation through SIMS. This work, however, could be affected by the revised KP guidelines and by how GOT follows through on efforts to limit community-based services.

For Scale-Up Councils in COP 2017, PEPFAR/T has reformed community care programming to focus primarily on the initial 12 months from when an individual has been identified positive to ensure that they are actively linked (ALTC) to treatment programs and retained on ART. For Attained and Sustained Councils, PEPFAR /T facility partners will implement community care interventions focused primarily on ensuring that all individuals who have been identified as HIV-positive are linked to treatment programs and retained on ART. Across all councils, with the continued roll out of Test and Start, all new HIV-positive patients will continue to immediately be initiated into ART programs. However, Test and Start alone cannot be relied upon to increase retention. To improve retention, PEPFAR/T will implement the evidenced-based approaches outlined in the table below:

| | Scale-up | Sustained & Attained |
|---|----------|----------------------|
| Appointment and tracking registers with emphasis on early tracking | | |
| of missed appointments, block appointments (through the Promise to | | |
| Come Initiative); | Х | Х |
| Link all new patients to available CHW/HBC providers | Х | |
| Use of mHealth (SMS reminders) to follow up clients | Х | X |
| Promotion of patient peer support groups to enhance medication adherence, retention and disclosure | Х | X |
| Roll out of family-centered care clinics and family days (same appointment for family) | Х | X |

| Tailored adherence and retention activities for adolescents and young adults under 30 yrs, men, pregnant women and key populations | Х | Х |
|---|---|---|
| Community mobilization and empowerment activities that will ensure that ART services are available at the lowest level of health facility possible and increase health literacy to address stigma, discrimination, and violence. | Х | |
| CHW/HBC provider to track and re-engage those lost to follow-up (LTFU) | Х | |

Implementation of interventions to strengthen effective retention will improve follow up of PLHIV health status, including VL or CD4 results. This will complement ongoing efforts to improve the central database of clients, which will enable the program to determine the number and percentage of patients who receive VL or CD4 count, and EID at national and subnational levels.

4.7 Tuberculosis (TB)/ HIV

TB/HIV activities are implemented consistently across scale-up, sustained, and attained councils. The TB program will continue to scale up TB/HIV collaboration to ensure HIV testing among TB patients and patients with suspected TB. PEPFAR/T will target HIV testing to patients with suspected TB found in outpatient and inpatient departments. Facility-based implementing partners will also work with MOHCDGEC to develop site-level standardized procedures to monitor and track testing of patients with suspected TB. The TB program will also update the M&E system to capture clients with chronic cough through a cough registry. Both baseline and follow-on data will be collected and analyzed. All those found to be co-infected with HIV and TB will be initiated on ART and TB treatment promptly. Additionally, the program will strengthen TB Infection Control measures in all facilities by paying attention to the practical, administrative, environmental, and personal protection activities to curb the spread of TB. This will include cough etiquette and use of N95 masks. In addition, special attention will be directed towards the suitability of the spaces used as TB and HIV clinics.

TB screening among PLHIV will continue to be implemented to the last mile of the diagnostic cascade and those found eligible for IPT will be initiated. In Tanzania, the policy that allows the provision of Isoniazid Preventive Therapy (IPT) to PLHIV was adopted in 2013. The policy recommends the use of Isoniazid as prophylaxis for six (6) months for all PLHIV (including children 12 months and older, or less than 12 months with a known TB contact) in whom active TB has been excluded. However, to date, IPT uptake has not been implemented to scale. Currently only 512 health facilities out of 1600 provide IPT, of which only 2% of the eligible PLHIV were put on IPT at the 512 facilities in 2015 (NACP Annual Report, 2015). Isoniazid is procured through the Global Fund. Barriers to scale up include procurement and logistics challenges. Ongoing efforts to address these barriers in FY 2017 include robust scale up of IPT to all eligible PLHIV and to all HF providing care services. PEPFAR/T will work with GOT and IPs to ensure the proper procurement and distribution in line with the ARV commodities.

Data for reporting on tuberculosis prevention will be collected in care settings using IPT registers and the CTC2 database to capture the regimen, duration, completion rate outcome, adverse events and associated test results. PEPFAR partners will provide additional training to staff expected to provide IPT and to support implementation and ensure adequate reporting. PEPFAR/T will monitor implementing partners quarterly for progress.

TB/HIV services have been scaled up in all regional and district hospitals and in a majority of lower facilities. PEPFAR/T will continue to support supportive supervision and mentoring to health care workers on HIV testing with a goal of 100% HIV testing among all patients diagnosed with TB. PEPFAR will also support HIV testing among presumptive TB patients as a high yield intervention, as well as support scale-up of integrated provision of ART in TB clinics to ensure 100% ART initiation among HIV-positive TB patients.

Tanzania has finalized TB guidelines which include the roll out and a sustainability plan for molecular technology; the Gene Xpert MTB/RIF which will enhance TB case diagnosis as well as detection of multidrug resistant (MTB/RIF) TB patients. In COP 2017, PEPFAR/T will continue to support the calibration of 15 Gene Xpert machines, replacement of modules when the need arises as well as the procurement of cartridges for the 50 Gene Xpert machines procured by PEPFAR/T implementing partners and other sources of funding, including the GFATM. Tanzania currently has a total of 73 machines. In COP 2017, PEPFAR will support MOHCDGEC and PORALG to strengthen and conduct quality assurance activities in TB clinics and to strengthen HIV testing.

4.8 Adult Treatment

In FY 2017, the PEPFAR/T adult ART program continues to realign its approach to support the attainment of the UNAIDS 90-90-90 targets. In COP 2017, PEPFAR/T will continue to focus its demand creation efforts in Scale-Up Councils with Attained and Sustained Councils focusing primarily on passive enrollment.

On October 1st 2016, the GOT issued a circular allowing heath care providers to implement Test and Start policy national-wide. The review of treatment guidelines to incorporate the Test and Start policy is underway. This will increase the number of clients who are eligible and in need of care and treatment services, hence providing wider ART coverage. PEPFAR implementing partners will focus on rapid adoption and implementation of the revised policy within all levels health care facilities. The current guidelines under revision will include several revised chapters including: (i) SDM; (ii) HIV testing; (iii) multi-month drug prescription; and (iv) optimized ARV regimens. These optimized regimens include introduction and use of newer, more efficacious regimens that include the 2nd generation NNRTIs (Etravirine –ETV), the 2ndgeneration PI (Duranavir-DRV) and integrase inhibitor (Dolutegravir-DTG, Raltegravir-RAL) especially as they become available as FDC. These measures are designed to mitigate health system challenges resulting from increased demand for services. In collaboration with MOHCDGEC and PORALG, the program is determined to continue to work with other stakeholders to adopt a model of service delivery where stable patients (i.e. on ART for >6 months with good adherence, no drug toxicities and no opportunistic infections) receive ARV refills quarterly, and have clinical consultations twice per year. PEPFAR/T will support MOHCDGEC and implementing partners to roll out, monitor, and track its implementation. PEPFAR/T will continue to support the GOT in moving towards and scaling up same day ART initiation for newly diagnosed PLHIV through wide use of roving ART initiation teams.

The revised guidelines will also advise on the recommended number of clinic visits for stable, unstable, and new patients; drug refills; and clinical monitoring schedule. PEPFAR/T will continue to work with GOT to support ARV refill distribution points at designated village dispensaries, located in closer proximity to beneficiaries. PEPFAR/T plans to continue to explore promising models from other countries with GOT and other stakeholders. Adoption of differentiated SDM should allow the absorption of the expected patient increases and help to decongest high volume clinics. It is also expected to improve the quality of services provided.

PEPFAR/T expects to increase linkage and retention rates in COP 2017 from 72% (linkage) and 70% (for retention) to 85% for both. To increase linkage and retention PEPFAR/T will implement and track Test and Start and ART initiation through roving ART initiation teams, which has strong support from the MOHCDGEC. Additionally family centered care; identifying, documenting and sharing retention best implementation practices for scale up, standardization, and monitoring of SNU and IM-level retention cascade analyses by gender and age will also be implemented. PEPFAR/T will support expansion of web-based ECHO learning platform (Lab, TB, and HIV/TB) for clinical capacity building of health care providers in Scale-Up Councils.

In order to address low male enrolment (above 30 years difficult to reach men), IPs will support facilities to implement specialized Fast Track Services for men during regular clinics hours, which will include a case management model for men as well as flexible hours and a Saturday clinic, all the while addressing any issues related to potential clinic congestion. IPs will also use PMTCT clinics as ARV pick up points for men, peer support groups, and care and treatment outreach services for men (facility-HCW led) to increase coverage.

Additionally at the community level, IPs will use soccer and other sports- and youth-centered social events for advocacy for HIV testing, adherence to medication, and retention. The community programs will also adopt and implement programs to change harmful gender norms and provide male-friendly HIV services, such as the *Men as Partners program* conducted in South Africa. PEPFAR/T will also work with the MOHCDGEC and PORALG to spearhead a National Male Involvement Strategy.

PEPFAR/T will also employ strategies to increase enrollment of young adults (under 30 years) and adolescents. PEPFAR/T will collaborate with the Ministry of Education and TACAIDS to engage schools to implement strategies to facilitate ART adherence and retention for clients in this age group. IPs will use clinic hours that cater to children/adolescents in school, e.g. Saturday/evening hours (while still addressing any issues that may arise around clinic congestion) and will evaluate how children in boarding school currently access ART and what the challenges may be to adherence/retention. IPs will also strengthen AGYW specific activities at the facility by extending or allocating specific hours to attend PP (OVC and adolescents) and scaling up adolescent clubs and friendly services.

Widespread use of viral load testing and monitoring will help to improve adherence and better identify and serve stable patients. Therefore PEPFAR/T will strengthen clinical management and monitoring of PLHIV, and enhanced medication adherence counseling. PEPFAR/T will also increase the timeliness of VL testing and return of VL results to patients and their use by clinicians to improve client management. Moreover, effective community engagement, adherence to treatment, and quality of clinical care will be emphasized. These efforts will include new reporting systems, data quality improvement, and better use of data to improve programming at all levels and across the cascade using the continuous quality improvement approaches.

Successful implementation of these innovative and evidence-based approaches will enable PEPFAR/T to support GOT to initiate 359,541 new adults on ART and support a total of 1,246,143 patients currently on treatment by APR 2018. The targeted net new on ART in FY 2018 is 172,656 in Scale-Up Councils and 31,272 in Sustained Councils. All pre-ART adult patients are expected to be on ART following full adoption of Test and Start.

4.9 Pediatric Treatment

PEPFAR/T aims to initiate 22,601 new children on treatment (TX_NEW) in FY 2018, 17,655 (78%) will be from Scale-up SNUs, and 3,791 in Attained and Sustained Councils. Active pediatric enrolment will contribute to a positive program growth. In total, PEPFAR/T aims at having 80,758 children on ART nationally, with 60,492; 17,965; and 2,301 clients in Scale-up, Attained and Sustained; and Military SNUs respectively.

PEPFAR/T strategic aim in COP 2017 is to maintain the high ART coverage in Attained councils and minimize demand creation activities for HTS, linkage, and enrollment in Sustained Councils. This will allow "passive" identification and enrolment of pediatrics into ART. The program will continue supporting the roll out the updated pediatric guidelines with Test and Start and innovative SDM. Tanzania is committed to ensuring ART treatment for children, with pediatric Test and Start being in place since May 2015. Since the introduction of the ACT Initiative in October 2014, the number of children on ART has increase from 38,848 to 50,891 (APR 2016), representing the ART coverage of 53% (vs the adult ART treatment coverage of 69%). PEPFAR/T's COP 2017 vision is to eliminate HIV treatment coverage disparities between adults and children to achieve universal pediatric ART.

In COP 2017, PEPFAR/Tanzania team will support service delivery packages in alignment with the national treatment guidelines to ensure quality. To accelerate the pediatric identification and enrollment, targeted and efficient case finding will utilize a mix of approaches including: 1) operationalization of the OPD HTC eligibility screening tool using a piloted screening tool for pediatric testing within the community setting; 2) demand creation for HTS and ART; 3) community HTS and case review for high-risk OVC in alignment with the risk assessment guidance; 4) active case finding will include targeting children of female sex workers and other key populations; and 5) active identification through both community and facility PITC/index/sibling testing, including HTS in TB/HIV, malnutrition, and in-patient wards. This will also include implementing targeted pediatric testing in private health facilities in which routine reporting will be strengthened to ensure active referral and ART for HIV-infected

children. The program will support the enhanced partner monitoring process with standard documentation and tracking of family index testing and an M&E system to ensure IPs reporting on HTS coverage and yield by entry point to ensure 100% coverage for index case testing and high yield entry points. These activities will be coupled with enhanced linkage and referral, including escorts and peer referrals. PEPFAR/T will also work with IPs and local government authorities (LGAs) to maximize availability of trained service providers through extended time and flexible service delivery shifts to accommodate in-school children, adolescents, and youth.

The pediatric service delivery model (in the to-be-finalized national Care and Treatment guidelines) includes a family-centered approach with same-day appointments, flexible hours, and weekend clinics to accommodate children and adolescents attending schools, with consideration for longer refills for children in boarding schools. When fully implemented the SDM policy will allow reaching more children and addressing the low pediatric retention. PEPFAR/T will also support the improved tracking and clinical monitoring of those on ART to include expanding the pediatric clinical mentoring to low-performing high volume sites, improved TB diagnosis and tracking of TB treatment outcomes for children on ART, and VL monitoring with clinical monitoring checklists and SOP.

Based on the program review, analysis of LTFU data indicated that of the children that were classified as LTFU, a majority (74%), were aging out, 14% were transferred out, 11% were true LTFU, and 0.1% had died. As part of enhanced partner management, PEPFAR/T will continue the systematic LTFU program review with IPs to document LTFU outcomes and roll-out SOPs to influence site-level practices and inform the "*Back-to-Care*" retention campaigns. Routine review is also being integrated into routine QI activities.

The current national ART guidelines recommend use of Lopinavir and Ritonavir (Lpv/R) oral pellet-based regimens as the first line regimen for children less than 3yrs. PEPFAR/T will work with MOHCDGEC to optimize the pediatric ARV formulary to increase the number of children using the Kaletra based regimen. Furthermore, the program will support enhanced mentorship to HCWs to accelerate use of the Kaletra based regimen to improve viral suppression.

In COP 2017, systems and activities supported through the ACT Initiative will be sustained with COP and additional ACT funds. ACT will also leverage DREAMS interventions to ensure linkage of HIV-infected AGYW. The program will also strengthen involvement of CSOs in supporting children, adolescents, and vulnerable children groups.

4.10 Orphans and Vulnerable Children (OVC)

Tanzania has an estimated 3,330,254 million OVC affected by HIV/AIDS (Measure Evaluation, 2016). Issuance of the National Action Plan to End Violence against Women and Children 2017-2022, progress on lowering the age of consent from 18 to 15 years, and implementation of shared confidentiality policy will have positive effects on OVC programming in Tanzania. In COP 2017, PEPFAR/T will serve 573,941 OVC under 18 years of age (17% of estimated OVC in the country) in Scale-Up Councils and will also reach 228,956 caregivers and adolescents above 18 years. PEPFAR/T OVC program will continue to support the GOT to implement the comprehensive OVC package in two of the seven Attained Councils. In those two Attained

Councils, the program will support 11,341 OVC \leq 18 years, which represents 71.4% of the total OVC (15,877) in those councils.

PEPFAR/T will ensure that approximately 450,080 (80%) of OVC will report their HIV status to implementing partners. The status can be positive, negative, or unknown. This step is the starting point for the OVC HTC cascade. Those OVC who are known positive will not need an HIV test, but will be further reviewed with regards to treatment status and additional clinical actions will be taken as necessary. Those OVC who are HIV-negative, and have minimal HIV risks based on the use of the OVC HIV Risk Assessment tool, will not be referred for an HIV test. Those who are negative but are determined to have HIV risk, will be referred for a HIV test. For those whose HIV status is unknown, the IP will take necessary steps with OVC caregivers such as encouraging caregivers to know or disclose the HIV status of the OVC. Only those OVC who are at risk of HIV infection will receive an HIV test, which is consistent with the PEPFAR HTS approach to targeted HIV testing for those most at risk.

OVC targeting will prioritize CLHIV, ALHIV, children exposed to HIV, and children of PLHIV. PEPFAR/T will accomplish this through routine facility-based identification and assessment, in collaboration with clinical IPs. Community-based identification will prioritize orphans, children, and adolescents highly vulnerable to HIV infection. Service packages will be tailored according to OVC sub-population profile as well as their age and stage of development. In COP 2017, the program applied the UE of \$47.86, compared to \$41.27 in COP 2016 accounting for a comprehensive service package for children and their caregivers, delivered through individual case management.

To prevent new infections among the AGYW and improve the pediatric continuum of care, PEPFAR/T will ensure that OVC interventions continue to be integrated in ACT (clinical) and DREAMS (community) service delivery platforms. This will also include a strategy for linking HIV-positive children to treatment as well as to OVC services across KP, clinical, and OVC partners. Linkage strategies include: same day enrollment, bi-directional tracking, use of mHealth, escorted referrals, and collaborative QI initiatives. The program will ensure the implementation of Memoranda of Understanding between clinical and OVC IPs as a best practice that fosters coordination, accountability, and shared confidentiality for effective case management of CLHIV, ALHIV, and HIV-exposed children. The OVC program is starting to use the HIV risk assessment tool in FY 2017 and will continue to implement it in COP 2017. PEPFAR/T expects that these approaches will maximize human and financial resources and pediatric case finding through the OVC platform.

HIV-inclusive case management will improve the pediatric clinical cascade through the implementation of a bi-directional referral mechanism that increases health and social service access, improves linkages to care and treatment, and improves monitoring to reduce LTFU. Improving the care and development of CLHIV, ALHIV, and exposed children will be a program priority. PEPFAR/T will integrate early childhood development into HIV/PMTCT platforms (e.g. skills-building among mentor mother groups) in order to improve developmental milestone screening, monitoring, and early stimulation with the aim of reducing developmental delays of CLHIV and exposed children. Interventions to improve the retention of ALHIV will

include peer support/adherence clubs, adherence monitoring via case management, and collaboration with clinical IPs to increase access to ART via flexible clinic hours to improve retention among adolescents enrolled in school (while addressing concerns that may arise regarding clinic congestion). In addition, the Whole School Approach will improve HIV-friendly schools. Monthly HIV case conferencing by multi-sectoral teams will be facilitated by CTC focal points and case managers to address comprehensive barriers to adherence and increase access to holistic services.

The OVC program will also expand prevention activities targeting adolescent girls, age 10-17 years. Key interventions will include educational subsidies, HURU (sanitary) kits, positive parenting, sexual and gender-based violence prevention and response, comprehensive ASRH education, access to contraceptive methods, and condom promotion. The OVC implementing partners will collaborate with demand creation programs to increase uptake of HIV services among ALHIV. Caregiver strengthening will continue to be a critical component of the service package. Core interventions will include positive parenting (with a focus on skills-building in care and development of young children and adolescents), household economic strengthening (savings groups, financial education, and money management skills-building), preventing and responding to GBV, disclosure support (of caregiver and pediatric HIV status), and adherence monitoring for children, adolescents, and their parents/caregivers.

Other key COP 2017 OVC activities will include operationalizing the National Action Plan to End Violence against Women and Children (including training of community case managers, capacity strengthening of village and district protection committees, and positive parenting on violence prevention and response). PEPFAR/T will also support pre- and in-service training for community case managers for expanded implementation of HIV-inclusive case management. In addition program models that address HIV risk avoidance and reduction and strengthening the continuum of care for children living and working on the street and children in mining communities will be refined. This will include robust IP management, continuous program monitoring, quality assurance and improvement, learning, adaptation and operational research to advance the evidence base on HIV risk and reduction among these underserved OVC subpopulations.

4.11 Addressing COP 2017 Technical Considerations

Through addressing the COP 2017 Technical Considerations, PEPFAR/T will improve program implementation and impact. The four key technical considerations will be applied specifically to the Tanzanian context in pursuit of epidemic control.

Increased Focus on Prevention and Care Services for Under-30 Year Olds

To increase the identification of at-risk and HIV positive young people under 30 years of age, PEPFAR/T is supporting tailored outreach services, escorted linkage, and quality improvement at the point of care. PEPFAR/T recognizes that improved identification of young people at risk for contracting HIV in order to deliver targeted HIV prevention services requires greater involvement of youth serving organizations and young people. These partners and beneficiaries will be instrumental during COP 2017 implementation in program design for mobile outreach

services to colleges and training institutions, social network HIV testing, and in scaling up PrEP availability for young people in high-risk sub-populations.

Through the DREAMS program, PEPFAR/T will continue to employ the Population Council's Girl Roster and the Sauti program's Vulnerability Index to identify vulnerable AGYW to dramatically increase service coverage. Improvements in care and treatment services for young people under 30 similarly will require ongoing engagement with civil society. Some steps to improve services are well known and will continue to be implemented, such as increasing the flexibility of facilities in their hours of operation, sensitizing service providers to the unique needs of young people, and providing escorted referrals to services (e.g. post-GBV care, ART). In addition, PEPFAR/T will work with TACAIDS and the Ministry of Education and Vocational Training (MoEVT) to evaluate the particular challenges facing boarding school students in remaining adherent to treatment and in accessing clinical care services.

Increased Testing Yield and Improving Testing Modalities

To improve the modalities of HIV testing and increase the yield in identifying HIV positive clients, PEPFAR/T will continue to employ strategies from COP 2016, including the targeting and coverage of PITC, focusing on TB suspects in OPD and IPD settings, and on STI clients in OPD and in specialized STI clinic settings. In addition, PEPFAR/T and IPs will continue to work closely on developing council-specific plans to increase testing yield, based on the demographics of the HIV burden and the geography of HIV testing service availability.

In the context of counselling HIV positive clients, the PEPFAR/T strategy for COP 2017 also includes expansion of the Partner Notification Plus model, wherein dedicated case managers work with clients to provide referrals for testing to the sexual partners of ART clients. These case managers also facilitate the disclosure process and work to enhance the linkage into services. As a new intervention in COP 2017, Peace Corps volunteers will be involved in implementing evidence based, innovative testing modalities and linkage strategies, working within their communities and partnering with local organizations. In addition, COP 2017 includes expansion of the incentivized peer testing model, which collects referrals for key and vulnerable populations into testing services. Finally, COP 2017 will also employ a new approach working more closely with the families of key populations, particularly to refer their children into testing services.

Improved Retention and Viral Suppression

In COP 2017, PEPFAR/T will continue to monitor and improve patient retention in ART services, while scaling up routine viral load monitoring. In keeping with COP 2017's focus on improved cascade analysis using age and sex disaggregates, retention likewise will be monitored at 6, 12, and 24 months post-treatment initiation among these demographic groups. Retention will also be tracked by SNU and IM, as part of enhanced partner management.

While expanding access to VL services, PEPFAR/T will continue to evaluate the effectiveness of current initiatives aimed at AGYW in the DREAM program, at pediatric VL under ACT, and at creating conducive environments for improving retention among men, such as the use of PMTCT

clinics as ARV pick-up points for men and promoting ARV adherence at sports and social events. PEPFAR/T will also continue using the web-based VL dashboard to monitor Turn-Around-Time (TAT) of VL results and other data to take appropriate corrective actions.

Support a Sustainable, Quality Service Delivery Model

During the current implementation of COP 2016, PEPFAR/T is working closely with the GOT and partners to ensure that the approved SDM strategies are widely and effectively implemented. This includes reduced clinical visits for stable patients from monthly to 6-monthly and for ARV pick-ups from monthly to once per 2-3 months. The expansion of ARV pick-up sites to lower level dispensaries are also being planned for implementation in the current fiscal year. During COP 2017 implementation, the aggressive scale-up of these models to remaining sites and their support for effective work will be prioritized. Moving from adoption of these new models into routine quality monitoring will support the sustainability of these services over the long term.

4.12 Commodities

PEPFAR/T contributes to the total country needs for ART, RTK, EID, and VL commodities by providing commodities to the central medical stores for distribution. The GFATM and GOT also contribute to this total need. Products are distributed geographically based on historical consumption. Additionally, VMMC commodities will be fully supported through a combination of COP 2017 and Central funds and provided directly to IPs providing VMMC services.

The GFATM concept note is currently under development. PEPFAR/T assumed a minimum of \$75 million to contribute to these commodities. Should this assumption hold true and given the COP 2017 planned investments no commodity shortage is expected for FY 2018.

4.13 Collaboration, Integration, and Monitoring

At the start of FY 2017, PEPFAR/T implementing agencies had completed the process of geographical alignment to ensure that one agency partner was responsible for the entire clinical cascade of services in each region of Tanzania. Within each region, transition plans are currently being implemented as PEPFAR/T withdraws support from low volume facilities to ensure that GOT assumes full responsibility for services and reporting. This process will have been completed before the implementation of COP 2017.

Alignment between PEPFAR/T and the GFATM with respect to the procurement of HIV commodities has been effective for several years and both PEPFAR/T and the GFATM work with the GOT from a common, national supply plan. With respect to the implementation of community services, including those targeting key populations, there has been a great deal of work to date in geographically aligning PEPFAR/T and GFATM supported partners. The HIV/TB funding request for the years 2018-2020 will be designed from the vantage of the COP 2017 community, priority and key population services plan to ensure that geographical alignment is built into the design from the outset.

For effective monitoring of IP performance, PEPFAR/T continues to monitor the clinical cascade by disaggregated population demographics, by SNU, and by IM. Remediation with IPs

performing below target expectations is increasing in frequency, particularly in high-burden areas. These intensified efforts are designed to ensure successful target achievements by APR 2017. IMs that fail to reach to expectations and to improve in response to remediation plans will be reevaluated during FY 2018, with budgetary consequences.

Cross cutting health systems interventions in COP 2017 continue to address policy implementation of Test and Start and rollout of SDM, as well as the sustainability barriers identified in the SID, including service delivery efficiency and quality, domestic resource mobilization, and laboratory capacity. Ongoing improvements in the rollout of the differentiated SDM will continue throughout the implementation of COP 2017, with the GOT, GFATM, and PEPFAR/T all reviewing the same disaggregated cascade analyses and agreeing on joint solutions to reach the UNAIDS Fast-Track Goals while realizing additional budget efficiencies.

To address human resource deficiencies, COP 2017 includes funding for HR mentors to be deployed in 13 targeted regions to boost recruitment and reach a target of 75% of HRH positions filled. Policy work to finalize the curriculum and SOPs for the Community Health Worker cadre will also help to alleviate the workload for outreach visits by facility-based staff.

Above-site level activities to strengthen laboratory services also include quality assurance for rapid testing at PMTCT sites and training of 212 laboratory staff and 20 trainer-or-trainers to reach a laboratory accreditation target of 80% for all PEPFAR/T supported labs.

Finally, PEPFAR/T will continue to work in a collaborative manner with MOHCDGEC and PORALG through the existing GOT platforms to ensure COP 2017 implementation reflects all relevant policies and guidelines regarding HIV/AIDS programming.

5.0 Program Activities for Epidemic Control in Attained and Sustained Locations and Populations

5.1 Targets for Attained and Sustained Locations and Populations

Attained Councils are SNUs that have achieved at least 80% coverage of ART among all PLHIV by the end of FY 2017. The emphasis for these Attained Councils is to sustain high coverage levels and increase viral load suppression rates to achieve at least 90% suppression rate in all PLHIV on treatment. Sustained Councils are those SNUs that have a lesser HIV burden and where fewer than 20% of all PLHIV reside. In COP 2017, treatment targets in Sustained and Attained Councils consider a passive growth of 19.4%.

PEPFAR/T calculated the expected volume of patients needing the standard package of services in these areas by council and overall (Table 5.1.1). PEPFAR/T derived the expected number tested through PMTCT sites based on the assumption that these sites would continue in FY 2018 to test 95% of pregnant women and link 95% of those identified HIV-positive to treatment, per standard of care and national guidelines; however, PEPFAR/T has discontinued support to testing in no- and low- yield sites. Further, these estimates assume a reduction in the number of women presenting to PEPFAR/T-supported sites, both due to discontinuation of active demand generation in these areas and transition of PMTCT services at antenatal clinic (ANC) sites to GOT support in FY 2018 due to PEPFAR/T's transition of support away from low volume sites.

| Attained Support Volume by Group | | Expected result APR 17 | Expected result APR 18 |
|----------------------------------|----------|------------------------|------------------------|
| HIV testing (all populations) | HTS | 140,054 | 189,723 |
| HIV positives (all populations) | HTS_POS | 5,346 | 16,063 |
| Treatment new | TX_NEW | 4,185 | 13,455 |
| Current on ART | TX_CURR | 41,644 | 49,722 |
| OVC | OVC_SERV | 14,248 | 15,877 |
| Key populations | KP_PREV | 1,588 | 3,841 |

Table 5.1.1 Expected Beneficiary Volume Receiving Minimum Package of Services in Attained Councils*

*Calculations for targets for clinical services should be based on maintaining 80% ART coverage levels in the Attained Councils. [Current Retention + (Passive HTC_POS * Linkage)]/PLHIV = 80% ART Coverage.

| Table 5.1.2 Expected Beneficiary Volume Receiving Minimum Package of Services in Sustained Councils | | | | | |
|---|-----------------|------------------------|------------------------|--|--|
| Sustained Support Volume by Gr | oup | Expected result APR 17 | Expected result APR 18 | | |
| HIV testing in PMTCT sites | PMTCT_STAT | 478,927 | 325,676 | | |
| HTS (only sustained ART sites in FY 2017) | HTC_TST/HTS_POS | 23,884 | 54,415 | | |
| Current on ART | TX_CURR | 161,197 | 192,469 | | |
| OVC | OVC_SERV | 39,309 | 0 | | |

5.2 Establishing Service Packages to Meet Targets in Attained and Sustained Districts

In Attained Councils, aggressive demand creation will not be supported for the general population; however, in selected Attained and Sustained Councils, with key population hot spots, PEPFAR/T will provide targeted outreach, prevention, testing (including VL), and clinical

services for key populations since these populations may not have 80% ART coverage. In COP 2017, PEPFAR/T will work with IPs in Sustained Councils by employing facility-based, focused testing strategies; intensified PITC focusing on in-patient wards, STI, TB and presumptive TB clients; family testing in HIV clinics, ANC, and pediatrics; as well as family members of index clients.

To address linkage to care and treatment services, PEPFAR/T, in collaboration with the GOT, will implement strategies such as the use of expert patients or peer navigators to physically escort newly diagnosed PLHIV to the CTC; use a mobile phone texting platform to provide additional post-test counseling messages to newly diagnosed PLHIV to remind them to enroll in care; expanded weekend and evening hours (while addressing concerns that may arise regarding clinic congestion); and adolescent clubs for AGYW.

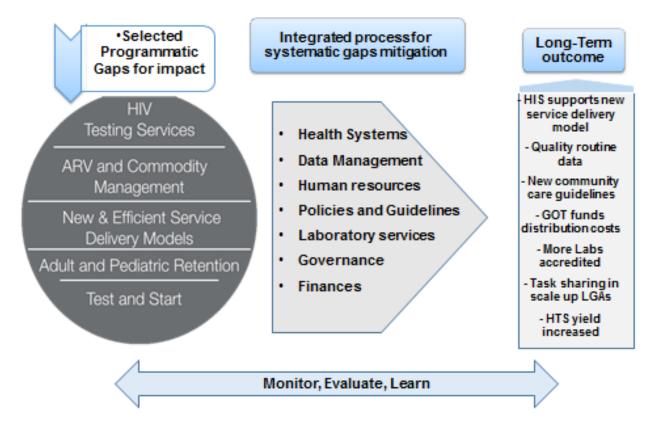
In clinical services and retention, PLHIV receiving care and treatment services in Attained and Sustained Councils will received the same standard of clinical care services package which is entitled to any PLHIV in Tanzania per the national guidelines. Such services include facility based PITC, linkage and ART initiation, retention in care, screening and management of opportunistic infections (OIs). PEPFAR/T support will implement a customized supportive ART retention service based on specific age, sex, and HIV risk factors related to the variable use of prevention and treatment services.

In surveillance, program monitoring, and laboratory systems, PEPFAR/T will continue to monitor viral load suppression and suspected treatment failure in Attained and Sustained Councils. PEPFAR/T will continue to support ongoing surveillance activities to monitor new and on-going HIV infection. Surveillance will also monitor those who continue to be at risk based on surveillance and epidemiologic data. In addition, all laboratory systems in the Attained Councils will support clinical monitoring of patients to meet 90% viral suppression target. Specifically, PEPFAR/T will work with IPs in Attained Councils to improve lab-clinical interface and catalyze scale-up of enhanced tools to promote accuracy, reliability, and timeliness of VL testing and return of results to patients (e.g. VL facility scorecard, web-based dashboard).

For VMMC, PEPFAR/T has already contributed to the VMMC coverage of greater than 80% in 34 Scale-Up and Sustained Councils and will transition to a maintenance phase that will include increased government ownership and roll out of Early Infant Male Circumcision (EIMC).

In FY 2016, the OVC program served 96,000 OVC and 32,000 OVC are expected to be reached in FY 2017. The 32,000 OVC in Sustained Councils will be transitioned by the end of FY 2017 and no OVC target is set in COP 2017. Effective IP engagement with council leaders and stakeholders as well as using the standardized transition tools and approaches are helping to ensure smooth and seamless transition out of the Sustained Councils.

Chart 6.1: PEPFAR Tanzania – COP 16 Programmatic framework



6.1 Critical Systems Investments for Achieving Key Programmatic Gaps

As Tanzania moves towards a sustained epidemic control of new HIV infections, COP 2017 will focus on achievements made during COP 2016, and health systems barriers critical to address the remaining challenges of finding HIV-positive persons and linking them to treatment, retaining them into the treatment program, and guaranteeing that ARV and commodity supplies are reliable to assure quality of services across the cascade. All programmatic developments will need to be informed by and align with a long-term strategy for sustainable epidemic control. Thus, the key programmatic gaps addressed are:

- a. Adult and Pediatric Retention
- b. HIV Testing Services
- c. ARV and Commodity Management

In order for long-term sustainability of the national HIV response to become a reality, service delivery must be delivered in an optimally efficient and effective manner. Therefore, during COP 2017 PEPFAR/T is prioritizing systems investments that will ensure the smooth roll out of Test and Start and the new SDM in Tanzania by building on the activities initiated during COP 2016. All the five gaps are relevant across the national, sub-national, and site levels and were based on system level investments deemed essential for reaching the 90-90-90 targets based on the red and yellow scores of Tanzania's COP 2016 SID results, and performance data from APR 2016 and partner management.

6.1.1 Adult and Pediatric Retention

Adult and pediatric retention is relevant to the achievement of the second and third 90s, as well as reaching the ACT targets for pediatrics. In general, retention data shows that crude retention for both adults and children has been declining over the years. Further analysis on LTFU notes that major reasons for low pediatric retention include children aging out of the indicators, retesters, transfer outs, and true defaulters especially in high volume sites.

Programmatic Barriers

The PEPFAR/T team identified four critical programmatic barriers in adult and pediatric retention, which needs Above Site investments to support the GOT to meet its annual programmatic targets. The system barriers that were identified in COP 2016 remain relevant and will constitute the focus on interventions for the Above Site level. They include:

- a. Low quality of data and evidence from evaluations and surveillance, which is not sufficiently identifying retention issues leading to insufficient information for addressing retention challenges.
- b. Shortfalls in the existing and relevant guidelines, which limits the abilities to support ART retention and adherence interventions.
- c. Weaknesses in functionality of the patient level data systems, which hinders improved support at various service levels.
- d. Follow up on retention and quality of routine data and linkages across service delivery points.

The last gap identifies as a barrier to retention is the shortage of skilled service providers who follow or implement retention protocols, continuous quality improvement, and guidelines to reduce loss to follow up in all Scale-Up Councils.

3 Year Outcomes

The PEPFAR/T team developed and prioritized outcomes requiring systemic and programmatic interventions to address the above barriers. Ten measurable outcomes have been proposed and are linked to specific activities while addressing the retention barriers over a three year period. All outcome measures have been set while considering the programmatic target-linked retention challenges particularly in the Scale-Up Councils, and the systems and policy challenges in meeting the 90-90-90 targets by 2018/19.

The outcome measures defined as part of the COP 2016 process will continue to guide implementation of COP 2017. The key outcomes include a functioning case based surveillance system that consists of testing data, care and treatment sentinel events, and facility-based HIV mortality data. The outcomes also include having annual quality evaluations to inform service delivery retention interventions. PEPFAR/T has produced a coordinated investment plan to achieve data quality through an end to end approach that recognizes all partners and all organizations have a role in ensuring data is complete, timely, accurate and relevant. To achieve this, TA partners are working with various national level government departments to ensure they fulfill their separate mandates in relation to data quality. This includes updated M&E tools to ensure data collected is relevant and aligned with information needs, data verification systems are in place to ensure data is accurate, and reporting processes are streamlined and automated to improve timeliness.

Similarly, implementing partners at regional and district levels are responsible for supporting stakeholders to help implement national systems and strategies at district and regional levels. All data quality activities are linked to the premise that data use is the primary driver for data quality and all PEPFAR/T funded partners are tasked with improving their own data use and supporting relevant government departments to understand, review, challenge, and use data for evidence based decision making. For instance, PEPFAR/T will seek to improve data quality that is triangulated with results from SIMS assessment visits, including having 90% of the Scale-Up Councils able to include results of HIV data triangulation within their annual plans.

PEPFAR/T will work with the GOT on a community data reporting system for non-facility indicators, home based care, and OVC served. PEPFAR/T will also work to track and link patients across HIV services via electronic systems for 60% of HIV positives identified and 90% of clients on treatment in Scale-Up Councils. PEPFAR/T will work with the GOT to develop and implement a strategy for identifiers and systems that support anonymously linked services.

To improve HRH, PEPFAR/T has made some significant achievements in collaboration with the GOT including finalization of the Curriculum and Scopes of Practice for Community Health workers in support of the Task Sharing policy, while also deploying HR mentors to 13 target regions- that will facilitate workforce retention. PEPFAR/T will work towards meeting 75% of approved HR permits filled in Scale-Up Councils and have 95% of all sites use a QM/QI system, with routine monitoring of processes and quality of services and involvement of patient, community and council management stakeholders. PEPFAR/T will also work to update Community Care guidelines to strengthen retention through improved use of QI approaches in community services.

Activities

As part of COP 2017, the PEPFAR/T team will work with IPs and the GOT to define yearly benchmarks through the annual planning process based on progress and achievements of the previous reporting period. Above site level activities proposed in COP 2016 will have continued relevance for COP 2017, because initial achievements are used to inform and build on additional work. Where specific accomplishments have been attained, these activities were removed. New

activities are included that will continue to address LTFU through a combination of activities that focus on tracking and retaining patients across different sites and service programs.

Through COP 2017 PEPFAR/T will consolidate gains and continue to strengthen the national Health Information System infrastructure to support integrated service delivery across different sites and services. Linkages between HIV-related electronic medical record systems will be supported along with the national health client register across Scale-Up Councils to link services across sites, councils, and programs.

PEPFAR/T will support health care workers to monitor and follow up on retention and support decision makers monitoring of the HIV cascade. In particular, HRH interventions will support the deployment and distribution of critical workforce and support local government authorities (LGAs) to implement HR retention packages in Scale-Up Councils. To increase pediatric retention, PEPFAR/T will strengthen tracking system for children, adolescents, and vulnerable children. For overall retention, PEPFAR/T will strengthen the use of appointment and tracking registers, with special emphasis on early tracking of missed appointments. PEPFAR/T will use mobile technology by setting up text message reminders to follow up clients and electronic self-triaging systems, family centered clinic appointments. Targeted "back to treatment" campaigns will encourage LTFU patients to return. All of these efforts will improve tracking and retention of patients in care.

6.1.2 HIV Testing Services

Programmatic Barriers

In the HIV Testing Services Gap, PEPFAR/T has prioritized three system barriers to be addressed during COP 2016 and subsequent years to achieve the first 90 by 2018/19. The system barriers include:

- Challenges in consistency of routine data quality and survey evidence being used to inform efforts to target HTS, increase yield, and identify program challenges and facilitators.
- A limited HTS intervention due to inadequacies in the current policy guidelines and operating procedures on self-testing, age of consent, CHW testing, repeat testing, certification of testers/sites and anonymous HTS to maximize yield.
- Challenges in quality of the HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification).

3 Year Outcomes

The PEPFAR/T team has developed eleven outcomes to be measured while addressing the HIV Testing Services barriers over a three years period. The outcome measures have considered the HIV testing services programmatic challenges in meeting the 90-90-90 targets by 2018/19. PEPFAR/T will update the Monitoring and Evaluation paper tools and routine reporting to track initial, repeat, and confirmatory tests to offer high quality data for decision making. Tanzania will use PMTCT data for HIV prevalence at SNU level to target HTS interventions. Tanzania

completed the development and approval of Hot Spot surveillance (TISINI) and Zanzibar KP surveillance under COP 2016.

In COP 2017, PEPFAR/T will also complete and disseminate findings from the Integrated Bio-Behavioral Survey in Scale-Up Councils to improve HTS. PEPFAR/T is working on a number of policy initiatives related to the WHO release of the new HTS guidelines and updated mandates on HTS, including new initiatives such as self-testing. PEPFAR/T will work with the GOT to advocate for lowering the age of consent than the current 18 year by supporting efforts to amend the national HIV and AIDS law and ensure this gets parliamentary approval, establish anonymous HTS, and introduces disclosure policy. Draft guidelines have already been developed under these areas with COP 2016 funding and implementation will continue through COP 2017. Tanzania will disseminate the updated HTS SOPs within 18 months of the release of new WHO testing guidelines. PEPFAR/T will also deploy HIV rapid test quality assurance systems. Lastly, PEPFAR/T will strengthen the laboratory management and accreditation system and will increase yield for all HTS tests from 5% to 7% by 2019.

Activities

PEPFAR/T will work with the GOT and IPs to ensure that 90% of people who are infected with HIV in the Scale-Up Councils know their status, and are then linked to ART treatment services. In COP 2016, PEPFAR/T revised national M&E tools and systems to facilitate the identification and linkages of PLHIV to care and treatment. COP 2017 will provide additional emphasis on KP data and include new variables such as unique identifiers. The revised tools will be printed and disseminated to the regions and councils. Other priority activities include advocacy work from the demonstration project to inform the self-testing approach, increased access of HTS for KP and AGYW using appropriate testing modalities.

PEPFAR/T will also scale up access to HTS in areas of high prevalence and in hot spots. PEPFAR/T will create a standardized and coordinated Quality Assurance (QA) system for HTS, with a focus on QA for demonstration projects on self-testing, counseling, and quality control for HIV testing performed by health care providers and trained lay counselors. Integrate partner referral plus and testing within the facilities, communities, and resource centers will be initiated, focusing on individuals (key, vulnerable, and members of the general population) in established relationships such as husbands and wives as well as cohabitating partners.

PEPFAR/T will also focus on most at risk OVC who will be identified through KP focused social services initiatives. Likewise, HIV-positive FSW and AGWY will also be encouraged to bring in their children for testing. PEPFAR/T will work closely with the MOHCDGEC, PORALG, and other stakeholders to address policy barriers to HTS services including lowering of the age of consent for HTS which hinders youth access to services below the age of 18 years. In this area, PEPFAR/T will continue policy work around the Law of Marriage Act (1971), which allows for marriage at the age of 15 and contributes to challenges for girls to access testing services.

PEPFAR/T will support HIV rapid test quality improvement to ensure accuracy of HIV rapid tests for diagnosis by integration with quality improvement teams, use of standardized HIV Log

books, certification of testers and testing sites, and implementation of proficiency testing/EQA programs. In COP 2016, work was initiated to provide QA, mentorship, and coaching to all zonal centers on certification to Africa Society for Blood Transfusion (AfSBT) international standards. COP 2017 resources will continue to support these efforts and use of this platform for expanding quality HTS services. PEPFAR/T will also collaborate with the GOT to increase demand for HTS, targeting community-level demand creation by focusing on individuals who know their HIV status through "back to treatment campaigns."

6.1.3 ARV and Other Commodity Management

The availability and accessibility of life-saving commodities are the cornerstones of epidemic control and achieving the 90-90-90 goals. Tanzania is set to adopt the new Test and Start policies and new SDM in the treatment, which is expected to increase the number of clients and demand more ARVs and commodities. PEPFAR/T is committed to working with the GOT to meet the projected commodity demands and address the barriers to ARV and commodity availability. PEPFAR/T is planning to support ARV refill distribution points outside the clinics using trained community health workers, and to decentralize ARV pick up at designated village dispensaries.

Programmatic Barriers

During COP 2016, two barriers have been prioritized to address ARV and commodities, including:

- Ensuring ARV and viral load needs are met and are coordinated between the GOT, PEPFAR/T, and GFATM;
- Inefficient distribution of commodities under the new SDM platform.

3 Year Outcomes

The PEPFAR/T team has developed four measurable outcomes while addressing the barriers associated with ARV and commodity management by 2018/19. PEPFAR/T will develop and implement a coordinated procurement plan for commodities on an annual basis with sufficient domestic and external financing for HIV commodities defined in that procurement plan. PEPFAR/T will also work with the GOT to ensure they fund the full amount of in-country distribution costs for all donated products including HIV-related donated products. PEPFAR/T will also work with GOT to reduce the average in-country distribution costs for health commodities from 20% to 15%.

Activities

The PEPFAR/T team will work with the GOT to ensure that procurement of ARVs is covered by PEPFAR/T and GFATM, and that the GOT allocates funds to mitigate challenges associated with ARV and commodity distribution. The developed activities expected to be carried out to achieve the three year outcomes include to assist the GOT be able to cover the in-country supply chain distribution costs, including the continuing repayment of outstanding debts to Medical

Stores Department. Through advocacy from PEPFAR/T and its implementing partners, the GOT has made payments to this outstanding balance.

It will also include supporting the GOT to reduce inefficiencies and inconsistencies in domestic funding for clearance and distribution of donated commodities and address the distribution system for commodities under the new service delivery platform. A holistic review of the supply chain has begun with engagement from PEPFAR/T, IPs, and NACP. From this, PEPFAR/T will strengthen supply chain performance management in all facilities in Scale-Up Councils providing HIV services, as well as national level institutions through the monitoring of key performance indicators.

PEPFAR/T will also strengthen national capabilities in forecasting, budgeting, and product availability through improved supply chain management, planning, and accountability to improve treatment adherence by ensuring that products are available to patients and clinicians when needed. PEPFAR/T will target support to improve processes for distribution of IPT and lab supplies are new activities for FY 2018, as is ongoing support to assist with monitoring site level commodity availability as Tanzania scales up multi-month scripting.

Please see Appendix C for Tables 6.1.1, 6.1.2, and 6.1.3.

6.2 Critical Systems Investments for Achieving Priority Policies

During the preparations for COP 2016, OGAC identified two priority policy and programmatic gaps (Test and Start; and New and efficient SDM) for Tanzania as critical. The two programmatic gaps were also described in the WHO Guidelines and the PEPFAR/T Technical Considerations and both are relevant across the national, sub-national, and site levels while also aligning with PEPFAR/T's objectives of developing system level investments essential for reaching 90-90-90 targets and on addressing Tanzania's 2016 SID results. PEPFAR/T continues with these two critical gaps in COP 2017.

6.2.1 Test and Start

In 2016, the GOT has undertaken substantial policy revisions that will allow for the achievement of the UNAIDS 90-90-90 goals by 2018/19 and move Tanzania closer to the epidemic control, which included adopting Test and Start nationwide as of October 2016. PEPFAR/T will continue to support the roll out of Test and Start and ensure quality and monitoring of services.

Programmatic Barriers

Five system barriers have been identified to mitigate the gaps toward Test and Start implementation during COP 2016. These include commodities, human resource quantity, accessibility, retention, and the need for guidelines and other monitoring tools. PEPFAR/T will continue with these five programmatic gaps in COP 2017 by continuing/ revising activities initiated in COP 2016 and initiating new activities in COP 2017. Adopting the Test and Start policy was a barrier during COP 2016, which has since been addressed. In 2016 PEPFAR/T successfully worked with the GOT to develop and roll out Test and Start policy guidelines. In

COP 2017, PEPFAR/T will continue to support the roll out and strengthen supportive supervision structures established in COP 2016.

3 Year Outcomes

The PEPFAR/T team has developed thirteen measurable outcomes that address the barriers associated with the implementation of Test and Start by 2018/19. PEPFAR/T successfully worked with GOT to develop and roll out Test and Start policy guidelines in October 2016. Related SOPs and supportive supervision structures are currently under development and implementation. Supervision and assessment of Test and Start will be coordinated between MOHCDGEC and PO-RALG. Information, Education and Communication continues to be developed for awareness and understanding of Test and Start policy, benefits of early treatment, and promoting service uptake amongst KP and PP. COP 2017 will see the inclusion of demonstration projects in self-testing for targeted populations in raising the awareness and understanding.

PEPFAR/T continues to develop and utilize M&E tools and systems for Test and Start for program monitoring and resource allocation. Test and Start interventions are informed by quality evaluation findings. The national HIS infrastructure will support integrated service delivery. To increase linkages between programs, PEPFAR/T is developing a national electronic system for referrals. Service providers continue to adjust personnel and functions according to the new Task Sharing policy. COP 2016 activities resulted in a revised policy for nurses that enables dispensing of ARVs, although, an operational plan is still required in order to effectively roll out such activities. By the end of FY 19, at least 90% of Scale-Up Councils will have systems that facilitate use of multi-sectoral profile data for decision making with 100% of GOT funds allocated to health and HIV being spent for intended purposes.

Activities

PEPFAR/T will work closely with the GOT to continue to roll out Test and Start in COP 2017. Policy guidelines have been updated and supportive supervision structures are in place to monitor the implementation of Test and Start. In COP 2017, PEPFAR/T continues to support CHMTs in translating Test and Start policy guidelines into annual operational plans, and provides continuous monitoring support for efficient implementation. In COP 2016, PEPFAR/T worked closely with PO-RALG to roll out tools that promoted accountability at the LGA level, and recruited financial mentors across 26 councils to strengthen governance and financial management. In COP 2017, PEPFAR/T continues to improve effective governance at the council and regional level to effectively implement Test and Start.

In COP 2016, PEPFAR/T worked closely with the GOT to develop and roll out an implementation plan for task sharing and revise the Scopes of Practice (SOP) for nurses and other mid-level cadres that practice task sharing. In COP 2017, PEPFAR/T will address the shortages of adequately skilled health workers in Scale-Up Councils to provide HIV testing and treatment services by revising the HRH recruitment and allocation process to be based on disease burden, and supporting the implementation of task sharing through strengthening professional councils and regulatory bodies.

In COP 2016, PEPFAR/T worked with the GOT to develop HIV drug resistance surveillance protocols, which will be implemented in COP 2017. In addition, PEPFAR/T achieved successful integration of the Health Facility Registry (HFR) with DHIS2, providing better understanding and accountability for facility reporting. In COP 2017, PEPFAR/T will continue to maximize program impact by improving data collection practices, systems, data quality and data analysis, and describe the drivers of the epidemic in Tanzania.

In COP 2017, PEPFAR/T will continue to provide TA on capacity-building, shared information strategies, country ownership strategies, data quality, and evidenced-based programming in a coordinated approach with other donors, and ensure the M&E and health information systems (HIS) for patient referral, tracking, and results follow-up are in place. PEPFAR/T continues to support quality data and systems to inform decisions regarding monitor systems to implement Test and Start. These SI activities leverage other resources and collaborate with other donors to ensure investments in the collection of quality data. PEPFAR/T continues to provide support for the Health Management Information Systems (HMIS) and HIS system, and surveys and surveillance activities to aligned and integrated with the GOT.

6.2.2 New and Efficient Service Delivery Models

PEPFAR/T is working with the GOT to accommodate a more streamlined and standard SDM aiming to decongest clinics, improve quality of care, support ARV distribution points to decentralize ARV pick up at designated village dispensaries that are closer to beneficiaries in their communities. Adoption of the new SDM will help to decongest clinics even as they absorb the expected patient increases with the adoption of Test and Start. The new SDM will also improve the quality of services provided.

Programmatic barriers

PEPFAR/T identified five barriers in COP 2016 to address the challenges expected during implementation of the new SDM by 2018/19. These included improving the GOT human resource systems in place to successfully implement new SDM, and strengthening data quality and systems to inform decisions regarding new SDM. It also included strengthening the laboratory sample referral system for accurate and timely diagnosis, improving patient tracking, and strengthening financial management systems to ensure efficient disbursement and management of funds across all levels of government.

3 Year Outcomes

The PEPFAR/T team has developed fifteen measurable outcomes that address barriers associated with the implementation of the new SDM by 2018/19. New national treatment guidelines will be implemented including alternate SDM. PEPFAR/T is working with the GOT to ensure that 100% of Scale-Up Councils will have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment.

Nursing, clinical officer, pharmacy, and CHW cadres will provide high quality services per the Task Sharing policy in 100% of Scale-Up Councils and the GOT will deploy at least one CHW

to each village within Scale-Up Councils. In COP 2016, PEPFAR/T strengthened the practice of task sharing by developing regulatory mechanisms to improve quality of shared tasks, and developing a draft continuous professional development (CPD) framework for nurses that enables the practice of task sharing. In addition, COP 2016 activities led to the development of CHW training packages and Scopes of Practice (SOP). Recruitment of CHWs has been delayed due to a GOT hiring freeze that impacts health care workers across all cadres.

In COP 2016, PEPFAR/T completed the synchronization of the current on treatment indicator between GOT and PEPFAR/T data sets. COP 2017 will see continued synchronization of PEPFAR/T and GOT HIV-related data systems with remaining indicators. Data used by PEPFAR/T and GOT will be used to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in Scale-Up Councils. At least 90% of CHMTs in Scale-Up Councils will implement data-driven planning and accountability approaches when developing Comprehensive Council Health Plans and monitoring their implementation. COP 2016 achievements include the development of data dashboards that will be used by CHMTs for planning during the upcoming fiscal year.

In COP 2017, PEPFAR/T will make further advances to the three year goal of ensuring timely and accurate laboratory results for patients in 100% of Scale-Up Councils by strengthening monitoring of lab results through a centralized laboratory database. PEPFAR/T will continue to increase the percentage of labs confirmed to meet SIMS EQA and accreditation Core Essential Element (CEE) and will strengthen pre-service lab training programs.

COP 2016 activities resulted in expansion of mHealth, which enabled targeted messaging and increased demand for services. In COP 2017, PEPFAR/T will continue to increase the number of clients registered within patient level data systems for alternative refill sites to encourage less frequent clinic visits.

In COP 2016, PEPFAR/T rolled out an improved community health fund action plan across 50 councils for better financial management. In addition, PEPFAR/T rolled out an efficient algorithm to disburse health basket funds that enables CHMTs to better manage their resources. Programs will continue to seek to increase the proportion of facility-own revenue in Scale-Up Councils are deposited in facility bank accounts and expended, and facilities in Scale-Up Councils will receive timely disbursements of funds from the central level. In COP 2016 PEPFAR/T rolled out financial management toolkits to 26 councils and will scale up in COP 2017. Scale-Up Councils will receive an increased allocation of domestic funds for HIV services by 10% in CCHP and the budget execution rate should increase to 80% in Scale-Up Councils by 2019.

Activities

The PEPFAR/T team is working with the GOT and IPs to ensure the implementation of the new SDM is achieved by 2018/19. Programs will ensure that Health Care Workers (HCW) are available and well equipped with the essential skills to provide quality treatment in the new service delivery model. In COP 2016 PEPFAR/T led an innovative and successful approach to

redesign the HRH recruitment, deployment, and retention process using evidence-based methods, which enabled better recruitment and deployment strategies based on disease burden.

PEPFAR/T will continue to support activities that align with the PEPFAR/T Human Resources for Health (HRH) Strategy, with enhanced focus on four of the five objectives mentioned in the strategy: improving recruitment, deployment and retention; establishing sustainable financing of HRH; improving HRH performance through appropriate skills building in both public and private sectors; and implementation of task sharing policy to efficiently utilize the available mid and lower level cadres (i.e. nurses and community HCWs), especially in remote and high volume sites.

COP 2017 will see continued support to mid and lower-level cadres practicing task sharing in the form of continuous professional development, strengthened monitoring and supportive supervision, and strengthening of professional councils to regulate the quality of task sharing. In addition, PEPFAR/T will track the practice of task sharing to inform future strategy on HRH investments. Using APR 16 data, PEPFAR/T is working closely with the GOT on a transition plan to shift salary support for HCWs to allow for PEPFAR/T to support target-based activities.

Building on gains from COP 2016, PEPFAR/T will continue to address gaps in surveillance and surveys including, IBBS, SABER study, key population size estimations, mortality, pediatric, case-based surveillance, ANC/PMTCT comparison, HIV incidence, and hot spot and HIV drug resistance surveillance. PEPFAR/T will continue supporting automated aggregate reporting from facility level systems to the HMIS/DHIS2 and continuous improvements in quality and use of electronic medical records to support the full HIV cascade.

In COP 2016 PEPFAR/T rolled out Laboratory Information System (LIS) across 3 zones for real time program performance management. In addition, PEPFAR/T procured 68 GeneXpert machines to scale up lab capacity. In COP 2017, PEPFAR/T will continue to scale up HIV viral load for routine monitoring and EID services that include access, uptake, results return, and documentation of final diagnosis. Sample transport networks and results return system will be bolstered using a hub and spoke system to transport the samples from facilities to testing labs.

In COP 2016, PEPFAR/T supported 10 training institutions with training materials and training equipment. In COP 2017, PEPFAR/T will continue to provide technical assistance on laboratory quality management systems (LQMS) and laboratory in-service training, mentoring, and supportive supervision. Technical assistance will also address the laboratory logistics (commodities) and information management systems (LMIS and LIMS), as well as TB detection and monitoring and other OIs.

Please see Appendix C for tables 6.2.1 and 6.2.2.

6.3 Proposed System Investments Outside of Programmatic Gaps and Priority Policies

During COP 2017, PEPFAR/T identified eight system investments, which are considered important in the contribution towards the achievement of the UNAIDS 90-90-90 goals by

2018/19, but which fell outside of the five programmatic gaps and priority policies narrated in section 6.1 and 6.2 above. Four of the eight system investments are continuing from COP 2016.

In COP 2016, PEPFAR/T developed and rolled out communication plans aimed at GBV and launched a costed plan for violence against women and children. In COP 2017, PEPFAR/T partners will provide TA to relevant ministries, including MOHCDGEC and PORALG, to develop communication strategies aimed at AGYW, and revise VMMC guidelines to incorporate EIMC. In addition, PEPFAR/T will support the integration of the component of Active Linkage to care (ALTC) to establish tracking structures and reporting database.

PEPFAR/T will continue to support community M&E systems to track violence against children and linkage and retention into HIV care. The Ambassador Self Help Grants will continue to engage civil society in addressing the epidemic, and PEPFAR/T will support the transition of Tanzania Marketing and Communications (T-MARC) from NGO to a commercial entity that is able to create a business sales network and market for those able and willing to pay for condoms. A program evaluation will be conducted at the end of year 3 to determine the continued level of support for T-MARC. In COP 2017, PEPFAR/T will continue supporting the implementation of information, education, and communication services for GBV including integration of messaging into existing mHealth channels and services to reach wider audiences with specific service and support information for victims of GBV.

Please see Appendix C for table 6.3.

7.0 USG Management, Operations, and Staffing Plan to Achieve Stated Goals

PEPFAR/T used the staffing tools for COP 2017 to identify needs for new or repurposed PEPFAR/T staff across the interagency team. An interagency management team reviewed the tools and determined that no immediate staffing shifts are required aside from one additional position requested by Department of Defense. The team determined that the overall funding allocation by budget code and the budget code attribution by FTE are well aligned.

There are currently 15 vacancies spread across the agencies. Many of these positions have gone through the recruitment process and will be extended offers of employment pending the removal of the USG 2017 hiring freeze. We anticipate all of these positions to be filled by mid-2017.

Each implementing agency in PEPFAR/T also conducted an internal staffing review to ensure that staff time is aligned with core programmatic, population, and geographic priorities. Agencies continuously assess the most important needs when vacancies occur and repurpose appropriately. Overall, the management and staffing budget increased from COP 2016 due to the increased cost of LES health insurance, salary increases for LES, ICASS, and Capital Security Cost Sharing requirements.

The implementation of SIMS will continue in FY 2017. PEPFAR/T estimates that the planning levels from COP 2016 will be maintained in COP 2017 and are sufficient to cover the scale up of SIMS visits. The SIMS contribution to management and operations budget takes into account all funding requirements from the SIMS Action Planner.

PEPFAR/T is not requesting any new positions within COP 2017. Several positions have been repurposed. For USAID the two Fellow positions have been repurposed to USPSC positions at the request of the Embassy Front Office. The name of two other positions has also changed. CDC is repurposing three positions and DOD and Peace Corps are not repurposing any positions. The PEPFAR Coordinator has been shifted from HHS to a State Limited-term Non-career Appointment. The Global Fund Liaison position is shifting from CDC to the PEPFAR Coordination Office.

In 2015, PEPFAR/T also reviewed the interagency technical team structure to better correspond with the technical organization of activities within the cascade of services and support being provided. The streamlined structure reduced the number of technical working groups from 14 to seven operating within three clusters: Services Cascade Cluster, Populations Focus Cluster, and Program Support Cluster.

APPENDIX A

SNU Prioritization

| SNU | COP 15 Prioritization | APR 16 Achievement | COP 16 Prioritization | Expected Achieveme nt by APR 17 | COP 17 Prioritization | COP17 Target (APR 18) |
|------------------------|--------------------------|-----------------------|--------------------------|--|--------------------------|-----------------------------|
| _Military | | | | 17 | | |
| Tanzania | Military | 0% | Military | 0% | Military | 80% |
| Arusha City Council | ScaleUp Sat | 59.4% | ScaleUp Sat | 78% | ScaleUp Sat | 89% |
| Arusha DC | Sustained | 17.9% | ScaleUp Agg | 59% | ScaleUp Sat | 81% |
| Babati DC | Sustained | 4.8% | Sustained | 47% | Sustained | 57% |
| Babati TC | Sustained | >100% | Sustained | 68% | Sustained | 82% |
| Bagamoyo DC | Sustained | 56.3% | ScaleUp Agg | 68% | ScaleUp Sat | 84% |
| Bahi DC | Sustained | 23.2% | Sustained | 33% | Sustained | 40% |
| Bariadi DC | Sustained | 3.6% | Sustained | 45% | Sustained | 53% |
| Bariadi TC | Sustained | 0.6% | Sustained | 65% | Sustained | 78% |
| Biharamulo DC | Sustained | 53.8% | Sustained | 59% | Sustained | 70% |
| Buhigwe DC | Sustained | 20.3% | Sustained | 51% | Sustained | 60% |
| Bukoba DC | ScaleUp Agg | 35.2% | ScaleUp Agg | 67% | ScaleUp Sat | 82% |
| Bukoba MC | Sustained | 80.3% | ScaleUp Sat | 98% | ScaleUp Sat | 100% |
| Bukombe DC | Sustained | 2.3% | ScaleUp Sat | 71% | ScaleUp Sat | 81% |
| Bumbuli DC | NOT APPLICABLE | 51.8% | Sustained | 52% | Sustained | 62% |
| Bunda DC | Sustained | 60.9% | ScaleUp Sat | 72% | ScaleUp Sat | 98% |
| Busega DC | Sustained | 1.0% | ScaleUp Agg | 61% | ScaleUp Sat | 81% |
| Busokelo DC | Sustained | 8.3% | Sustained | 94% | Sustained | 112% |
| Butiama DC | Sustained | 17.4% | Sustained | 34% | Sustained | 41% |
| Chake Chake | Sustained | 0.0% | Sustained | 160% | Attained | 191% |
| Chamwino DC | Sustained | 67.8% | Sustained | 60% | Sustained | 71% |
| Chato DC | Sustained | 0.0% | ScaleUp Agg | 63% | ScaleUp Sat | 81% |
| Chemba DC | Sustained | 1.1% | Sustained | 21% | Sustained | 25% |
| Chunya DC | Scale up Saturation | 75.5% | ScaleUp Sat | 84% | ScaleUp Sat | 97% |
| Dodoma MC | ScaleUp Sat | 66.8% | ScaleUp Sat | 69% | ScaleUp Sat | 85% |
| Gairo DC | Sustained | 0.0% | Sustained | 42% | Sustained | 50% |
| Geita DC | ScaleUp Sat | 1.1% | ScaleUp Sat | 82% | ScaleUp Sat | 89% |
| Geita TC | Sustained | 8.5% | Sustained | 145% | Sustained | 174% |
| Hai DC | Sustained | 65.3% | Sustained | 43% | Sustained | 52% |
| Hanang DC | Sustained | 60.6% | Sustained | 51% | Sustained | 61% |
| Handeni DC | Sustained | 71.9% | Sustained | 43% | Sustained | 51% |

Table A.1 Treatment Coverage

| Handeni TC | Sustained | 2.5% | Sustained | 163% | Attained | 195% |
|--------------------|-------------|-------|----------------|------|-------------|------|
| Igunga DC | ScaleUp Sat | 70.3% | ScaleUp Sat | 63% | ScaleUp Sat | 81% |
| Ikungi DC | Sustained | 0.0% | Sustained | 33% | Sustained | 40% |
| Ilala MC | ScaleUp Sat | 65.1% | ScaleUp Sat | 88% | ScaleUp Sat | 97% |
| Ileje DC | Sustained | 70.3% | Sustained | 68% | Sustained | 81% |
| Ilemela MC | Sustained | >100% | ScaleUp Agg | 30% | ScaleUp Sat | 89% |
| Iramba DC | Sustained | 41.5% | ScaleUp Agg | 64% | ScaleUp Sat | 81% |
| Iringa DC | Sustained | 70.7% | ScaleUp Agg | 70% | ScaleUp Sat | 81% |
| Iringa MC | ScaleUp Sat | >100% | ScaleUp Sat | 117% | ScaleUp Sat | 119% |
| Itilima DC | Sustained | 3.2% | Sustained | 75% | Sustained | 90% |
| Kahama DC | ScaleUp Agg | 5.270 | NOT DEFINED | 0% | NOT DEFINED | 2010 |
| Kahama TC | ScaleUp Sat | 79.8% | ScaleUp Sat | 93% | ScaleUp Sat | 103% |
| Kakonko DC | Sustained | 21.0% | Sustained | 32% | Sustained | 38% |
| Kalambo DC | Sustained | 36.4% | Sustained | 51% | Sustained | 61% |
| Kaliua DC | Sustained | 3.3% | ScaleUp Agg | 60% | ScaleUp Sat | 81% |
| Karagwe DC | Sustained | 76.3% | ScaleUp Agg | 66% | ScaleUp Sat | 81% |
| Karatu DC | Sustained | 42.3% | Sustained | 37% | Sustained | 44% |
| Kaskazini A | Sustained | 0.0% | Sustained | 648% | Sustained | 774% |
| Kaskazini B | Sustained | 0.0% | Sustained | 0% | Sustained | 0% |
| Kasulu DC | Sustained | 26.8% | Sustained | 31% | Sustained | 37% |
| Kasulu TC | Sustained | 42.3% | Sustained | 26% | Sustained | 31% |
| Kati | Sustained | 0.0% | Sustained | 0% | Sustained | 0% |
| Kibaha DC | Sustained | 58.3% | Sustained | 69% | Sustained | 82% |
| Kibaha TC | Sustained | 82.3% | ScaleUp Sat | 72% | ScaleUp Sat | 88% |
| Kibondo DC | Sustained | 29.7% | ScaleUp Agg | 64% | ScaleUp Sat | 81% |
| Kigoma DC | Sustained | 5.1% | Sustained | 10% | Sustained | 12% |
| Kigoma Ujiji MC | ScaleUp Agg | 21.7% | ScaleUp Agg | 61% | ScaleUp Sat | 81% |
| Kilindi DC | Sustained | 66.6% | Sustained | 75% | Sustained | 90% |
| Kilolo DC | Sustained | 50.7% | ScaleUp Agg | 66% | ScaleUp Sat | 81% |
| Kilombero DC | Sustained | 78.3% | ScaleUp Sat | 76% | ScaleUp Sat | 86% |
| Kilosa DC | Sustained | 83.3% | ScaleUp Agg | 67% | ScaleUp Sat | 83% |
| Kilwa DC | Sustained | 85.6% | Sustained | 85% | Sustained | 101% |
| Kinondoni MC | ScaleUp Agg | 35.5% | ScaleUp Sat | 79% | ScaleUp Sat | 92% |
| Kisarawe DC | Sustained | 93.3% | Sustained | 74% | Sustained | 88% |
| Kishapu DC | Sustained | 97.8% | ScaleUp Sat | 77% | Attained | 91% |
| Kieto DC | Sustained | 57.9% | Sustained | 52% | Sustained | 62% |
| Kondoa DC | Sustained | 67.7% | Sustained | 51% | Sustained | 61% |
| Kongwa DC | Sustained | 40.2% | Sustained | 44% | Sustained | 53% |
| Korogwe DC | Sustained | >100% | Sustained | 107% | Sustained | 127% |
| Korogwe TC | ScaleUp Sat | 89.4% | Sustained | 93% | Sustained | 111% |

| Kusini | Sustained | 0.0% | Sustained | 0% | Sustained | 0% |
|-----------------|------------------------|-------|-------------|------|-------------|------|
| Kwimba DC | Sustained | 48.9% | ScaleUp Agg | 74% | ScaleUp Sat | 86% |
| Kyela DC | Scale up Saturation | 48.6% | ScaleUp Sat | 84% | ScaleUp Sat | 92% |
| Kyerwa DC | Sustained | 1.3% | Sustained | 64% | Sustained | 76% |
| Lindi DC | Sustained | 82.3% | Sustained | 90% | Sustained | 108% |
| Lindi MC | ScaleUp Sat | >100% | Sustained | 103% | Sustained | 123% |
| Liwale DC | Sustained | 93.7% | Sustained | 65% | Sustained | 77% |
| Longido DC | Sustained | 54.7% | Sustained | 34% | Sustained | 40% |
| Ludewa DC | Sustained | 4.9% | ScaleUp Agg | 59% | ScaleUp Sat | 81% |
| Lushoto DC | Sustained | >100% | Sustained | 142% | Attained | 170% |
| Mafia DC | Sustained | 53.7% | Sustained | 65% | Sustained | 78% |
| Mafinga TC | Sustained | 95.6% | Sustained | 118% | Sustained | 141% |
| Magharibi | ScaleUp Agg | 0.0% | Sustained | 2% | Sustained | 2% |
| Magu DC | Sustained | >100% | ScaleUp Sat | 85% | ScaleUp Sat | 94% |
| Makambako TC | Sustained | 30.5% | ScaleUp Sat | 65% | ScaleUp Sat | 81% |
| Makete DC | Sustained | 2.7% | ScaleUp Sat | 69% | ScaleUp Sat | 81% |
| Manyoni DC | Sustained | 54.2% | ScaleUp Agg | 62% | ScaleUp Sat | 81% |
| Masasi DC | Sustained | >100% | ScaleUp Sat | 71% | ScaleUp Sat | 85% |
| Masasi TC | Sustained | 0.1% | Sustained | 69% | Sustained | 82% |
| Maswa DC | Sustained | 78.9% | ScaleUp Sat | 87% | ScaleUp Sat | 90% |
| Mbarali DC | ScaleUp Agg | 61.2% | ScaleUp Sat | 73% | ScaleUp Sat | 91% |
| Mbeya CC | Scale up | | | 070/ | | 0.6% |
| Mbeya DC | Saturation | 90.3% | ScaleUp Sat | 87% | ScaleUp Sat | 96% |
| Mbinga DC | ScaleUp Sat | 87.6% | ScaleUp Sat | 51% | ScaleUp Sat | 81% |
| Mbongwe DC | ScaleUp Agg | 59.5% | ScaleUp Agg | 60% | ScaleUp Sat | 81% |
| Mbozi DC | Sustained | 7.0% | Sustained | 72% | Sustained | 86% |
| Mbulu DC | ScaleUp Sat | 85.3% | ScaleUp Sat | 69% | ScaleUp Sat | 81% |
| Meatu DC | Sustained | 51.3% | Sustained | 49% | Sustained | 58% |
| Meru DC | Sustained | 67.8% | Sustained | 84% | Sustained | 100% |
| Micheweni | Sustained | 42.9% | ScaleUp Agg | 56% | ScaleUp Sat | 81% |
| Missenyi DC | Sustained | 0.0% | Sustained | 0% | Sustained | 0% |
| Misungwi DC | Sustained | 47.4% | ScaleUp Agg | 63% | ScaleUp Sat | 81% |
| Mjini | Sustained | 73.1% | ScaleUp Agg | 62% | ScaleUp Sat | 95% |
| Mkalama DC | ScaleUp Agg | 0.0% | ScaleUp Agg | 116% | ScaleUp Sat | 117% |
| Mkinga DC | Sustained | 0.3% | Sustained | 39% | Sustained | 46% |
| Mkoani | Sustained | 74.2% | Sustained | 69% | Sustained | 83% |
| Mkuranga DC | Sustained | 0.0% | Sustained | 0% | Sustained | 0% |
| Milele DC | Sustained | 55.6% | ScaleUp Agg | 69% | ScaleUp Sat | 86% |
| | Sustained | 82.1% | Sustained | 237% | Sustained | 283% |
| Momba DC | Sustained | 17.1% | ScaleUp Agg | 28% | ScaleUp Sat | 81% |
| Monduli DC | Sustained | 60.3% | Sustained | 44% | Sustained | 53% |

| Morogoro DC | Sustained | 86.8% | Sustained | 38% | Sustained | 45% |
|-----------------------------|-------------------|-------|-------------|------|-------------|------|
| Morogoro | | | | | | |
| MC Moshi DC | ScaleUp Sat | 64.4% | ScaleUp Sat | 59% | ScaleUp Sat | 81% |
| | ScaleUp Agg | 28.9% | ScaleUp Agg | 66% | ScaleUp Sat | 81% |
| Moshi MC | Sustained | >100% | ScaleUp Sat | 101% | Attained | 121% |
| Mpanda DC | Sustained | 6.7% | Sustained | 89% | Sustained | 107% |
| Mpanda TC | Sustained | 7.7% | ScaleUp Agg | 64% | ScaleUp Sat | 81% |
| Mpwapwa DC Msalala DC | Sustained NOT | >100% | Sustained | 81% | Sustained | 96% |
| Misalala DC | APPLICABLE | 41.8% | ScaleUp Agg | 80% | ScaleUp Sat | 90% |
| Mtwara DC | Sustained | 78.6% | Sustained | 60% | Sustained | 71% |
| Mtwara Mikindani MC | Sustained | 80.6% | Sustained | 96% | Sustained | 115% |
| Mufindi DC | ScaleUp Sat | >100% | ScaleUp Sat | 78% | ScaleUp Sat | 84% |
| Muheza DC | ScaleUp Sat | >100% | Sustained | 113% | Attained | 135% |
| Muleba DC | ScaleUp Sat | 52.1% | ScaleUp Sat | 77% | ScaleUp Sat | 84% |
| Musoma DC | Sustained | >100% | Sustained | 36% | Sustained | 43% |
| Musoma MC | ScaleUp Sat | >100% | Sustained | 153% | Sustained | 183% |
| Mvomero DC | Sustained | 71.9% | ScaleUp Agg | 60% | ScaleUp Sat | 81% |
| Mwanga DC | Sustained | >100% | Sustained | 49% | Sustained | 58% |
| Nachingwea DC | Sustained | 79.9% | Sustained | 79% | Sustained | 95% |
| Namtumbo | | 10.00 | | | <i>a</i> | |
| DC Nanyumba | Sustained NOT | 43.3% | Sustained | 46% | Sustained | 55% |
| TĊ | APPLICABLE | 0.0% | Sustained | 40% | Sustained | 48% |
| Nanyumbu DC | Sustained | 47.7% | Sustained | 56% | Sustained | 66% |
| Newala DC | Sustained | 13.9% | ScaleUp Agg | 64% | ScaleUp Sat | 83% |
| Ngara DC | Sustained | 52.2% | Sustained | 55% | Sustained | 66% |
| Ngorongoro DC | Sustained | >100% | Sustained | 43% | Sustained | 51% |
| Njombe DC | Sustained | 17.6% | ScaleUp Agg | 68% | ScaleUp Sat | 81% |
| Njombe TC | ScaleUp Sat | 5.2% | ScaleUp Sat | 66% | ScaleUp Sat | 81% |
| Nkasi DC | Sustained | 49.2% | ScaleUp Agg | 64% | ScaleUp Sat | 81% |
| Nsimbo DC | NOT | | | | | |
| Nyamagana | APPLICABLE | 11.9% | ScaleUp Agg | 65% | ScaleUp Sat | 81% |
| MC | ScaleUp Sat | >100% | ScaleUp Sat | 143% | Attained | 171% |
| Nyang'hwale DC | Sustained | 17.0% | Sustained | 51% | Sustained | 61% |
| Nyasa DC | Sustained | 9.0% | ScaleUp Agg | 61% | ScaleUp Sat | 81% |
| Nzega DC | ScaleUp Sat | 69.2% | ScaleUp Sat | 74% | ScaleUp Sat | 83% |
| Nzega TC | NOT APPLICABLE | 21.7% | Sustained | 23% | Sustained | 28% |
| Pangani DC | Sustained | 82.9% | Sustained | 72% | Sustained | 86% |
| Rombo DC | Sustained | 55.9% | Sustained | 51% | Sustained | 61% |
| Rorya DC | ScaleUp Sat | 24.1% | ScaleUp Sat | 81% | ScaleUp Sat | 149% |

| Area | PLHIV | current on ART | patients required for | current on ART | Newly initiated | Coverage (APR 18) |
|---------------------------|----------------------------|-------------------|----------------------------|-------------------|--------------------------|-------------------|
| Prioritization | Total | Expected | Additional | Target | | ART |
| | | | s by Prioritization | | | 1.57/0 |
| e DC Wete | ScaleUp Agg Sustained | 5.9% 0.0% | ScaleUp Agg Sustained | 60% 129% | ScaleUp Sat Sustained | 81% 154% |
| Wanging'omb | Sustained | 75.3% | ScaleUp Agg | 57% | ScaleUp Sat | 81% |
| Uyui DC | Sustained | 11.3% | ScaleUp Agg | 63% | ScaleUp Sat | 82% |
| Uvinza DC | APPLICABLE | 47.4% | ScaleUp Agg | 83% | ScaleUp Sat | 99% |
| Ushetu DC | Sustained NOT | >100% | Sustained | 45% | Sustained | 54% |
| Urambo DC | Sustained | 58.6% | Sustained | 62% | Sustained | 74% |
| Ulanga DC | Sustained | 72.8% | Sustained | 69% | Sustained | 82% |
| Ukerewe DC | Sustained | 28.6% | ScaleUp Agg | 60% | ScaleUp Sat | 81% |
| Tunduma TC Tunduru DC | NOT APPLICABLE | 51.9% | ScaleUp Agg | 71% | ScaleUp Sat | 84% |
| Temeke MC | ScaleUp Agg | 49.6% | ScaleUp Sat | 81% | ScaleUp Sat | 99% |
| Tarime TC | NOT APPLICABLE | >100% | Sustained | 26% | Sustained | 31% |
| Tarime DC | Sustained | 26.9% | Sustained | 71% | Sustained | 85% |
| Tanga City Council | ScaleUp Sat | >100% | ScaleUp Sat | 112% | ScaleUp Sat | 117% |
| Tandahimba DC | Sustained | 41.3% | Sustained | 56% | Sustained | 67% |
| Tabora MC | ScaleUp Agg | 73.4% | ScaleUp Agg | 46% | ScaleUp Sat | 81% |
| Sumbawanga MC | ScaleUp Agg ScaleUp Sat | 56.9% 46.5% | ScaleUp Agg ScaleUp Sat | 67% 73% | ScaleUp Sat | 81% |
| Sumbawanga DC | | | | | | |
| Songea MC | ScaleUp Sat | 52.9% | ScaleUp Sat | 59% | ScaleUp Sat | 81% |
| Songea DC | Sustained | 71.8% | ScaleUp Agg | 67% | ScaleUp Sat | 81% |
| Singida MC | Sustained | 72.3% | Sustained | 62% | Sustained | 74% |
| Singida DC | Sustained | 48.2% 59.8% | Sustained | 26% | Sustained | 39% |
| Simanjiro DC | Sustained Sustained | 48.2% 48.2% | Sustained Sustained | 48% 32% | Sustained Sustained | 58% 39% |
| Sikonge DC | Sustained | 31.4% | Sustained | 76% | Sustained | 91% |
| MC Siha DC | ScaleUp Sat | 68.7% | ScaleUp Sat | 83% | ScaleUp Sat | 94% |
| DC Shinyanga | Sustained | 66.7% | ScaleUp Agg | 61% | ScaleUp Sat | 81% |
| Serengeti DC Shinyanga | Sustained | 65.1% | Sustained | 63% | Sustained | 75% |
| DC | ScaleUp Agg | 76.5% | ScaleUp Agg | 86% | ScaleUp Sat | 95% |
| Same DC Sengerema | Sustained | 58.1% | Sustained | 59% | Sustained | 71% |
| Rungwe DC Same DC | ScaleUp Agg | 99.5% | ScaleUp Sat | 77% | ScaleUp Sat | 83% |
| Rufiji DC | Sustained | 71.1% | ScaleUp Sat | 79% | ScaleUp Sat | 91% |
| | | 74.2% | | 76% | Sustained | |

| | | (APR FY 2017) | 80% ART coverage | (APR FY 2018) | (APR FY 2018) | |
|---|-----------|------------------|---------------------|------------------|------------------|------|
| | | | | TX_CURR | TX_NEW | |
| Attained | 35,773 | 41,644 | 8,079 | 49,722 | 13,455 | 139% |
| Scale-Up Saturation | 1,085,648 | 795,496 | 172,656 | 968,152 | 278,104 | 89% |
| Scale-Up Aggressive | N/A | N/A | N/A | N/A | N/A | N/A |
| Sustained | 264,364 | 161,194 | 31,272 | 192,469 | 52,083 | 73% |
| Central Support | N/A | N/A | N/A | N/A | N/A | N/A |
| Military | N/A | 22,624 | 12,284 | 39,908 | 16,389 | N/A |
| Commodities (if not included in previous categories) | N/A | N/A | N/A | N/A | N/A | N/A |
| Total | 1,385,785 | 1,020,958 | 224,291 | 1,246,143 | 359,541 | 90% |

APPENDIX B

B.1 Planned Spending in COP 2017

| | Table B.1.1 Total Funding Level | |
|------------------|---------------------------------|---------------|
| Applied Pipeline | New Funding | Total Spend |
| \$99,549,400 | \$383,310,544 | \$482,859,944 |

| | Table B.1.2 Resource Allocation by PEPFAR Budget Code | |
|--------------------|---|---------------------|
| PEPFAR Budget Code | Budget Code Description | Amount Allocated |
| CIRC | Male Circumcision | \$19,842,188 |
| НВНС | Adult Care and Support | \$11,577,381 |
| HKID | Orphans and Vulnerable Children | \$15,331,510 |
| HLAB | Lab | \$4,510,535 |
| HTXS | Adult Treatment | \$111,207,671 |
| HTXD | ARV Drugs | \$70,275,766 |
| нуст | Counseling and Testing | \$46,028,461 |
| HVMS | Management & Operations | \$16,020,760 |
| нуор | Other Sexual Prevention | \$23,194,069 |
| HVSI | Strategic Information | \$6,151,675 |
| нутв | TB/HIV Care | \$15,758,021 |
| IDUP | Injecting and Non-Injecting Drug Use | \$2,303,329 |
| МТСТ | Mother to Child Transmission | \$15,556,826 |
| OHSS | Health Systems Strengthening | \$9,728,596 |
| PDCS | Pediatric Care and Support | \$1,248,708 |
| PDTX | Pediatric Treatment | \$10,803,053 |
| HMBL | Blood Safety | \$838,064 |
| HMIN | Injection Safety | \$15,557 |
| HVAB | Abstinence and Be Faithful | \$2,918,374 |
| TOTAL | | \$383,310,544 |

B.2 Resource Projections

PEPFAR/T used the Expenditure Analysis (EA) data throughout the COP process to inform planning and for budgeting purposes. In the early phases of COP development, Technical Working Groups (TWG) reviewed UEs to identify outliers. Reported FY 2016 UEs across program areas were utilized as a starting point for arriving to COP 2017 applied UE. In consultation with the EA Advisor, adjustments to these UEs were made based on assumptions taking into account the program and partner context.

All target driven TWGs used the adjusted applied UEs in the PBAC tool to project the national level budget. IP budgets utilized IM SNU UE. The IM SNU UEs were recalculated and used to set partner budgets after removing outliers. Low outlier IM SNU UEs were pushed up to the low UE threshold determined by taking a cutoff point of the average IM SNU UE divided by five. Highest IM SNU UEs were pushed down to upper IM SNU UE threshold determined by taking a cutoff of 5 times the average IM SNU UE.

Testing indicators used adjusted national UE to set partner budgets due to reported achievement issues in EA 2016. Budget code amounts were derived in PBAC after budgeting for targets by SNU categorization. In an effort to maximize efficiency, given the rationalized landscape by IP and SNU and programmatic context, PEPFAR/T used the IM SNU UE for COP 2017 IP budget setting. Adjustments were made on lowest UE and highest UE by pushing them to nearest within the range UE. PEPFAR/T will implement routine monitoring strategy from the start of FY 2018 to ensure partners are able to implement programs effectively and stay on track to achieve the targets with the budgets assigned to them.

PEPFAR/T budgeted for all HIV commodities, Program Management (PM) and Strategic Information (SI) separately through the PBAC's commodity calculator and PM and SI tab. Thus, the cost of all commodities (ARVs, non-ARV drugs/reagents, HIV test kits, and condoms), PM and SI was removed from the relevant program area unit expenditure with the exception male circumcision since the MC surgical kit already included an HIV rapid test. To budget for commodities, PEPFAR/T calculated the additional number of patients to be served above the estimated Global Fund procurements. Unit costs (calculated using the current cost of the product and increased by 20% to account for Procurement and Supply Management costs) were applied to each target served to approximate the budget for commodity category. Additionally, CD4 tests and viral load tests were also budgeted in the PBAC commodities calculator.

Program Management and Strategic Information budget were allocated by taking out the portion of PM and SI from the applied UEs.

The Program Support Cluster (PSC), which includes Health Systems SI, and Lab TWGs did extensive analysis of EA data. After filtering for target driven partners, PEPFAR/T was able to provide information to each TWG on the expenditures for each TWG on above-site health systems activities. TWGs used this information to inform budget allocations for non-target (or non-unit expenditure) driven activities. The HSS TWG used the COP 2016 budget as a starting point in review of activities and budgets as part of the strategic alignment (SBOR) process.

Activities that were completed in Year One were deleted and the remaining activities were reviewed by respective TWGs to ensure relevance and fit within the programmatic gaps. Three year outcomes were validated during this review process and yearly benchmarks developed. Savings found during this review process are used towards new activities that are deemed critical for epidemic control and vetted at the TWG and inter-agency level. The end result is a reduction in above site level investment amount compared to COP 2016. The above site level activity investment in COP 2017 is 9% of the total budget – a reduction from 13% of total budget in the previous two COP cycles.

HTS

Facility-based testing (FBTC), largely PITC, will be supported by clinical partners who receive HTXS funding. The unit cost of \$2.73 was applied to FBTC in Scale-Up Councils, Attained, and Sustained Councils. The UE excludes costs for RTKs, which were budgeted in the PBAC commodities calculator.

For community-based HTC, the unit expenditure of \$12.35 (excluding RTKs) in all SNUs was used. Funding was increased to from \$9.65 to \$12.35 for coordination of support, travel and transport to facilitate client's escorting, and other recurrent expenditures increased to support communications.

Care and Treatment

PEPFAR/T used FY 2016 UEs as a starting point and made adjustments on cost categories. Some cost categories were fixed and others variable. The clinical TWG considered the UE in four categories: (a) service delivery, (b) associated lab component, (c) commodities, (d) program support (PM and SI).

The applied UEs were average national unit expenditure to allocate resource across all councils. This was done under a consideration that there is no major difference in the package of services at facility level between Scale-Up, Attained, and Sustained Councils. UEs adjustment were made by adjusting cost categories which the TWG agreed to not increase (i.e., fixed) as the targets increase. Construction and renovation, vehicles and equipment, and furniture were zeroed out, while in-service training, other investment expenditures, building rental and utilities, PM, and SI were fixed. Personnel and travel and transport increased to supportive patients tracking and follow up and partners to do weekly supportive supervision. The lab component of the ART UE was evaluated separately and necessary adjustments were made. The UEs used excluded ARVs, Non-ARV Drugs/Reagents, HIV test kits and condoms (budgeted separately in the commodities calculator). The IM SNU UE was used to allocate councils' IM level budgets. A product of council's targets and unit expenditures was summed up to come up with individual IM budget for all councils supported by the respective mechanism. IMs with low or higher outliers pushed to nearest UE threshold.

No Pre-ART UEs were used for budgeting since there are no associated targets in COP 2017.

Below are the adjusted applied national unit expenditures used:

| Adult ART (incl. lab, PM, and SI, excl. commodities) | \$105.49 |
|---|----------|
| Pediatrics ART (incl. lab, PM, and SI, excl. commodities) | \$120.91 |

For community-based care, treatment, and support, the UE was calculated using reported FY 2016 CBCTS expenditures divide by COP 15 targets as the EA 2016 have not reported CBCTS UEs due to SI reporting issues. The estimated UE of \$ 64.01 was used as a base line to estimate the unit budget. After adjustment, the applied UE for CBCTS is \$70.27.

PMTCT

For PMTCT, PEPFAR/T used the COP 2016 UEs except for PMTCT on treatment. The UEs excluded expenditures for ARVs, Non-ARVS, HIV test kits and condoms and applied them to the respective council targets to reach the epidemic control for four PMTCT indicators:

- 1) # of pregnant women tested and received results
- 2) # of women receiving ART as Option B+ (PMTCT_ARV disaggregate Life-long ART (Option B+))
- 3) # of infants tested (PMTCT_EID Numerator)
- 4) # infants receiving care (PMTCT_STAT_POS)

PEPFAR/T used the following methodology for the PMTCT indicators:

| | Methodology |
|--|--|
| # of pregnant women tested and received results (PMTCT_STAT) UEs | COP 2016 UE was used. Scale-Up, Attained, and Sustained have the same UE. UE excludes HIV test kits and condoms. The applied COP 2017 UE is \$4.47 including COP 2016 site level lump sum. |
| # of women receiving ART as Option B+ (PMTCT_ARV disaggregate Life-long ART (Option B+) | EA16 Adult ART UE was used as a baseline to estimate PMTCT ART UE. The applied UE is \$93.07 and B+ Lab is \$12.42. |
| # of infants tested (PMTCT_EID Numerator) | COP 2016 UE was used. The UE used for COP 2017 is \$61.19 and for EID_Lab is \$26.21 |
| <pre># infants receiving care (PMTCT_STAT_POS)</pre> | COP 2016 UE was used The UE used for COP 2017 is \$26.62 Note that PEPFAR/T is aware that the TX_CURR (<1 year old) indicator may not be fully reflective for whom the resources are used as the actual beneficiaries extend well beyond those infants already on treatment i.e., all exposed infants. |

VMMC

VMMC TWG created a total service delivery budget to saturate VMMC using a UE of \$58.65. The UE excludes costs for VMMC Kits and RTKs, which were budgeted in the PBAC commodities calculator.

Key Population and AGYW Prevention

The TWG conducted a literature search on unit cost of individual components of a minimum package of services for KP and AGYW. In addition, the team also looked at the various components budgeted through the DREAMS program. There was consensus to utilize the COP 2016 UEs for COP 2017 for all prevention targets (PP-PREV, MSM/TG, FSW, PWID, and MAT). The UEs used for COP 2017 are PP-PREV- \$36, MSM/TG-\$82, FSW-\$60, PWID-\$90 and MAT \$470.28

OVC

UEs for Scale-Up and Attained Councils were based off of COP 2016 UE for scale-up of \$47.86. Cluster agreed to keep UEs the same as COP 2016 but adding up COP 2016 site lump sum. There was no Sustained UE as there was no sustained target.

All UEs included PM and SI during TWG discussion, however the National Projected Budget excluded the PM and SI portion and having two separate budget for PM and SI and TBB.

APPENDIX C

Section 6.0 Tables: Program Support Necessary to Achieve Sustained Epidemic Control

Systems Investments for Section 6.0:

| Included Activities | Excluded Activities |
|--|---|
| Human Resources for Health (HRH): Systems/Institutional Inv | estments |
| Pre-service training; in-service training systems support and institutionalization; HR Requests and retention plans at LGA levels, POPSM's HRH permit allocation process, POPSM's HR information systems, LGAs HRH data systems, Community HRH systems, Task sharing rollout HRH performance support/quality; HRH policy planning and management; HR assessments and information systems; other HRH activities not classified as above | Scholarships and tuition support for students |
| Human Resources for Health (HRH): Personnel Costs for Serv | ice Delivery |
| In-service training; all HRH support at sites and community across all program areas | Other site-level investments such as purchase of vehicles, equipment and furniture, construction and renovation, and site- level recurrent categories such as ARVs, non-ARVs drugs and reagents, HIV test kits, condoms, travel and transport, building rental and utilities; sitting fees for health workers participating in stakeholders meetings |
| Governance | |
| Develop community care guidelines, Technical area-specific guidelines, tools, and policy; general policy on Test and Start, Age of Consent, Patient Categorization and other governance; Development of National strategic behavior change messaging, Review HTS policy guidelines, SOPs, protocols, TOTs, curriculum and M&E system, Human rights advocacy and other governance activities not classified as above | Sitting fees for health workers participating in stakeholders meetings. Conference packages at hotels. |
| Finance | |
| Expenditure tracking; efficiency analysis and measurement; health financing; costing/cost modeling; commodity distribution and support for commodity domestic Funding Plans other health financing activities not classified as above | N/A |
| Systems Development | |
| Supply chain systems; health information systems (HIS), LGA performance monitoring systems; National and LGA dashboards and data warehouse, CHW management systems, DHIS2 system, laboratory strengthening; other systems development activities not classified above | ARVs, non-ARVs drugs and reagents, HIV test kits, condoms, travel and transport, freight for transport of commodities to sites and other supply chain costs incurred at the site-level |
| Institutional and Organizational Development | |

| Civil society and non-governmental organizations (NGOs); government institutions; social welfare systems strengthening; other institutional and organizational activities not classified above | Sitting fees for health workers participating in stakeholders meetings. Conference packages at hotels. |
|--|---|
| Strategic Information | |
| Monitoring and evaluation systems, Service statistics (DHIS) and logistics data (eLMIS) dashboard; surveys; operations research; geographic mapping, National and LGA dashboards,; surveillance; multi-sectoral geographical hierarchy registry other strategic information activities not classified above | N/A |
| Laboratory | |
| Quality management and bio-safety systems; implementation and evaluation of diagnostics (VL monitoring); capacity building, EQA, Viral Load, and EID systems, laboratory information and data management systems including basic laboratory information (BLISS) system; laboratory workforce; quality management system; sample referral systems; accreditations; technical assistance to assure or improve quality of laboratory services | Vehicles, equipment and furniture, construction and renovation for site labs, and recurrent categories from site labs such as lab reagents an supplies, travel and transport, building rental and utilities will not be included |

| | | | | | | |] | | |
|--|--|---|--|---|--|-------------------|-----------|--------------------------------------|---|
| Table 6.1.1 Key Programmat | ic Gap #1: (EXAMPLEAd | lult and Pediatri | c Retention | | | 4 | • | | |
| Key Systems Barrier | Outcomes expected after 3 years of investment | Year One (COP/ ROP16) Annual Benchmark | Year Two (COP/ ROP17) Annual Benchmark | Relevant Indicator or Measurement Tool | Proposed COP/ROP 2017 Activities | Budget Code(s) | | Implementing Mechanism | Relevant SID Element and Score (if applicable) |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | Fully functioning case based surveillance system in place, consisting of testing data, care & treatment sentinel events, and facility- based HIV mortality data by 2018, beginning with scale up councils | Complete NACP/stakehol ders consultations for development of the strategic plan.Develop concept note and initial protocols for case based surveillance. | Strategic Plan for Case Based Surveillance completed and disseminated | Availability of case based surveillance system | Develop, disseminate, and start implementation on five year national strategic plan for Case Based Surveillance (CBS) | HVSI | \$500,000 | TBD Surveillance TA (17988) | Epidemiologica and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | based surveillance system in place, consisting of testing data, care & treatment sentinel events, and facility- based HIV mortality data by 2018, beginning with scale | Activity not started till March 2016 | Linkages maintained through periodic review and updating the infrastructure | Improved retention and reductions in LTFU | Link viral load results in the laboratory central database with case-based surveillance system to better understand and address trends in loss to follow up. | HVSI | | APHL Lab Follow On (17292) | Epidemiologica and Health Data |
| 1.Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | up councils Fully functioning case based surveillance system in place, consisting of testing data, care & treatment sentinel events, and facility- based HIV mortality data by 2018, beginning with scale up councils | plan has been | Strategic Plan for Case Based Surveillance completed and disseminated | Availability of case based surveillance system | Finalise and disseminate the plan | HVSI | \$50,000 | Consolidated MoH Co-Ag (18170) | Epidemiologica and Health Data |

| 1.Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | Fully functioning case based surveillance system in place, consisting of testing data, care & treatment sentinel events, and facility- based HIV mortality data by 2018, beginning with scale up councils | registration ID for unique tracking of pediatric HIV clients in synergy with | Health Sector in collaboration with UNICEF and Global Affairs Canada roll out of Civil Registration and Vital Statistics (CRVS) in support of case based surveillance | Scale up of birth registration systems leverages inputs to health sector by various partners and implementers | Coordinate the multi-lateral activities, including Canada and UNICEF on developing a strategy for death registration that is linked to health sector national health ID initiatives and strengthens HIV loss to follow up tracking | HVSI | \$150,000 | UNICEF Follow On (17316) | Epidemiological and Health Data |
|--|---|---|--|---|--|------|-----------|--------------------------------------|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Completed Assessment of the OVC linkage to treatment system | Implement the recommendatio ns and findings of the assessmet | Sytsems for OVC linkage to treatment in place | Improve the OVC linkage to treatment system to identify and address causes of loss to follow up. | HKID | \$150,000 | MEASURE Associate (16569) | Epidemiological and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Activity not started in 2016 | HIV drug resistance surveillance system developed | Availability of HIV drug surveillance system | Develop and implement acquired HIV drug resistance surveillance system to inform treatment guidelines (includes lab commodities required for the study). | HTXS | \$200,000 | Consolidated MoH Co-Ag (18170) | Epidemiological and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 3. SIMS vists and data confirm improved data quality. | 30% of the reportable indicators have been assessed | Complete 50% assessment of the reportable indicators and follow up of the previous DQA recommendatio ns | Data Quality Assessment | Conduct data quality assessment so as to inform the epidemic control, and conduct data demand and information use to inform decision making at LGA level | HVSI | \$800,000 | MEASURE Associate (16569) | Epidemiological and Health Data |

| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 4. 90% of scale up LGAs include results of HIV data triangulation within LGA level annual plans or health profiles by 2019. | started in 2016 | PEPFAR priority Scale -up use multi-sector data sources for improved decision making | Data Use in decision making | Assist scale-up LGAs to utilize dashboards from national data warehouse, complete District Health Profiles, and compile multi-sectoral data from information systems relevant for decision making (ex - DHIS2, HCMIS, EpiCor, PlanRep). In addition, close feedback loop between scale-up LGAs and national level to improve usefulness of dashboard | OHSS | \$250,000 | Public Sector System Strengthening (PS3) (14693) | Epidemiological and Health Data |
|--|--|-----------------------------|---|---|---|------|-----------|--|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | | standardisatio n of Data | Annual support for standardisation of Data traingulation in scale up councils | Evidence of data traingulation in sacle up council reports | Conduct data triangulations in scale up councils and train/capacitate CHMT to conduct annual triangulations, producing and sharing reports for each geographic area. | | \$150,000 | TBD Surveillance TA (17988) | Epidemiological and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 4. 90% of scale up LGAs include results of HIV data triangulation within LGA level annual plans or health profiles by 2019. | support for | Annual support for maintenance of regional spectrum files | Routine use of relevant HIV data | Create and maintain regional Spectrum files and train/capacitate RHMT to routinely update and use files for programming. This includes decision making related to retention, HTS targeting, and target or priority populations. | HVSI | \$100,000 | TBD Multilateral AIDS Sector Follow On (17992) | Epidemiological and Health Data |

| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 4. 90% of scale up LGAs include results of HIV data triangulation within LGA level annual plans or health profiles by 2019. | Intermediate FELTP Program residents trained | 12 additional Intermediate FELTP Program residents trained | HRH_PRE | Train Intermediate FELTP Program residents to serve in Council Health Management Teams as evidence- based decision-makers to improve quality and coverage of surveillance, facility-based and community services, and capacity of CQI teams. They will conduct rapid operational research studies on challenges to PEPFAR implementation of Test and Treat and New Service Models. | HXTS | \$200,000 | University Partnership Field Epidemiology Expansion (17304) | Epidemiological and Health Data |
|---|--|---|---|---------|--|------|-----------|--|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 4. 90% of scale up LGAs include results of HIV data triangulation within LGA level annual plans or health profiles by 2019. | started in 2016 | 16 Advanced program FELTP residents trained | HRH_PRE | Train at least 16 FELTP Advanced Program residents in 2017 who will serve as Leads for CHMT/RHMT Technical Committees to assure data- based decision-making and do rapid operational studies addressing challenges in implementation of Test and Treat, New Service Delivery Models, and other Linkage/Retention problem | OHSS | \$200,000 | AFENET Follow- On (18243) | Epidemiological and Health Data |

| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 5. GOT has a community data reporting system for non-facility indicators by 2019 with 70% data completeness for home based care, OVC served and non-facility based HTC. | | Standardised systems to monitor facility- community linkages | Coordinated and integrated across the Continuum of response | Provide programmatic oversight, coordination of community HIV services and standardize system to monitor facility-community linkages and retention in Zanzibar. | нвнс | \$100,000 | TBD Zanzibar follow on (17970) | Epidemiological and Health Data |
|--|---|--|--|--|--|------|-----------|---|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 5. GOT has a community data reporting system for non-facility indicators by 2019 with 70% data completeness for home based care, OVC served and non-facility based HTC. | pre tested. ToT conducted in 3 | Scale up the integration of the OVC module into DHIS2 to 81 councils | Number of Councils with DHIS2/OVC MIS | Support DHIS2/OVC MIS roll-out in priority districts, including building organizational capacity of DSWs on mainland Tanzania and Zanzibar to manage the system. | HKID | \$675,000 | MEASURE Associate Award (16569) | Epidemiological and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 5. GOT has a community data reporting system for non-facility indicators by 2019 with 70% data completeness for home based care, OVC served and non-facility based HTC. | HBC/OVC Data systems have been updated | Integrated functionality for exchange of community data between GOT system and PEPFAR Datim system. | Number of communities with integrated data fucntionality between GOT and PEPFAR sytsems | Support software implementation of DHIS, to faciliate the integration and linkages in collection and management of HBC and OVC data. | НВНС | \$200,000 | HIS follow on (16899) | Epidemiological and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 5. GOT has a community data reporting system for non-facility indicators by 2019 with 70% data completeness for home based care, OVC served and non- facility based HTC. | Annual TA support | Annual TA support | Number of community services, including CHW functions that define M&E reporting requirements | TA on CHW and community services to define M&E reporting requirements to be incorporated into MOHCDGEC facility DHIS and new community instance of DHIS. | нвнс | \$50,000 | Management Sciences for Health (MSH) (17987) | Epidemiological and Health Data |

| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 1. Tracking and linkage across HIV Services supported via electronic systems for 60% of HIV positives identified and 90% of clients on treatment in scale up SNUs by 2019. | | focused app that support linkages between HTC and treatment | CHW Mobile App: Build on ongoing mobile health application initiatives through Public Private Partnership to expand use of community health worker mobile application that tracks services and links with applications within facilities to improve linkages across HIV services. | нвнс | \$250,000 | CDC PPP Management (17296) | Epidemiological and Health Data |
|--|--|---|--|--|------|-----------|---|---------------------------------------|
| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 1. Tracking and linkage across HIV Services supported via electronic systems for 60% of HIV positives identified and 90% of clients on treatment in scale up SNUs by 2019. | Completed the Initial stakeholder discussions with MOH and partners to determine crtical areas for HIV and Health data interoperabilit Y | | Develop a Health Information Mediator (HIM) as part of GOT Health Information System architecture to reduce point to point data exchange and support interoperability using a standards based approach. | HVSI | \$800,000 | Maternal and Child Survival Program (MCSP) (17409) | Epidemiological and Health Data |

| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 1. Tracking and linkage across HIV Services supported via electronic systems for 60% of HIV positives identified and 90% of clients on treatment in scale up SNUs by 2019. | | register that links HIV information across service delivery sites | Proportion of health facilities by SNU that are using new and improved client registry | Use the GOT HIS investment framework to develop client register that implements new GOT standards for client identification and supports linkages of client information across HIV services both within and across service delivery sites. | HVSI | \$349,000 | Epidemiological and Health Data |
|--|--|---|---|---|---|------|-----------|---------------------------------------|
| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 1. Tracking and linkage across HIV Services supported via electronic systems for 60% of HIV positives identified and 90% of clients on treatment in scale up SNUs by 2019. | Version of 8.1 of CTC deployed by regional | | Proportion of health facilities by SNU that are using new and improved CTC 2 | Continue evolution of HIV Care and Treatment Software (CTC2) to improve interoperability, flow of data for referral services and retention, support at point of care, support for test and start and support for alternative service delivery. | нхтѕ | \$422,000 | Epidemiological and Health Data |

| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service | 1. Tracking and linkage across HIV Services supported via electronic systems for 60% of HIV positives identified and 90% of clients on treatment in scale up SNUs by 2019. | new advisors to address specfic TA objectives | | Availability of improved information systems designs | Provide TA to MOHCDGEC and National AIDS Control Program Tanzania to support information systems analysis, review and oversight of system design issues, support integration with other system and testing and deployment support. (Activity also addresses barriers to Test and start, service delivery models and HTS) | HTXS | \$280,000 | Epidemiological and Health Data |
|--|--|--|-------------------------------|---|--|------|-----------|---------------------------------------|
| systems need additional | 2. GOT develops and implements a strategy for identifiers and systems that support anonymous linked services. | | UIC for KPs system defined | Availability of UIC for KP | UIC for KPs including TA to MOHCDGCE to scale up Unique Identifier Code (UIC) system and M&E Package. Revise and pilot test M&E tools for KP service recording and reporting and work with NACP to integrate requirements into Ministry DHIS-2 development planning. Support development of training module and roll out training in the use of DHIS-2 for KP monitoring. | нуор | \$350,000 | Epidemiological and Health Data |

| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 2. GOT develops and implements a strategy for identifiers and systems that support anonymous linked services. | | National roll out of KP UID and KP M & E | - | Update national guidance as new international guidelines are developed , provide leadership and coordination for all KP activities. Develop KP tracking tools for anonymous linked services across the cascade. | нуор | \$130,000 | Consolidated MOH CoAg (18170) | Epidemiological and Health Data |
|---|--|--|--|----------------------------------|---|------|-----------|---|---------------------------------------|
| 2. HIS: Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 2. GOT develops and implements a strategy for identifiers and systems that support anonymous linked services. | Proposed KP unique identifiers launched for pilot and new KP reporting tools finalized. Roll out suspended pending revised KP guidelines finalization. | System of anonymous linked services for KP developed | n/a | Develop system and or approach and KP tracking tools across the cascade to support anonymous linked services and coordinate national KP activities. | НУОР | \$120,000 | NACP Follow- on (14573) | Epidemiological and Health Data |
| 3. Human Resources:Scale up LGAs have a shortage of skilled service providers who follow or implement retention protocols, continuous quality improvement, and guidelines to reduce loss to follow up. Some reductions by activity | 1. At least 75% of approved permits are filled in scale up councils, disaggregated by cadre. | Activity Initiated | iHRIS support HR planning | Availability of updated Ihris | Extend POPSM's HR information system to the facility level to enable facility based permit allocation and increase availability of facility level HR data to support transition of HR for PEPFAR shifts. | HTXS | | Public Sector System Strengthening (PS3) (14693) | Human Resources for Health |

| up LGAs have a shortage of skilled service providers who follow or implement retention protocols, continuous quality improvement, and guidelines to reduce loss to | 1. At least 75% of approved permits are filled in scale up councils, disaggregated by cadre. | based requests | | Number of scale up LGAs that relect accurate staffing needs | Support DHRO and DED to improve HR requests in scale-up LGAs to reflect staffing needs based on service delivery statistics. | HTXS | | Public Sector System Strengthening (PS3) (14693) | Human Resources for Health |
|--|---|--|--|--|---|------|-----------|---|----------------------------------|
| skilled service providers who follow or implement retention protocols, | 1. At least 75% of approved permits are filled in scale up councils, disaggregated by cadre. | deployed HR mentors to all target regions and has rolled | Roll out HR mentors to an additional 67 LGAs HR mentors will assist LGAs to develop context- specific retention packages. | Number of scale up LGAs that implement HR retention packages | Support scale-up LGAs to implement HR retention packages within financial means. | HTXS | | Public Sector System Strengthening (PS3) (14693) | Human Resources for Health |
| skilled service providers who follow or implement retention protocols, | 1. At least 75% of approved permits are filled in scale up councils, disaggregated by cadre. | Finalised currriculum and training manual as well as development of the CBHS policy | Civil Society organisations have improved capcacity to support HIV retention | Number of CSOs supported | Build capacity of civil society organizations and ward and village level committees to improve retention rates in their communities. | HKID | \$300,000 | Community Health and Social Systems Strengthening Program (CHSSP) (14692) | Civil Society Engagement |

| 3. Human Resources:Scale up LGAs have a shortage of skilled service providers who follow or implement retention protocols, continuous quality improvement, and guidelines to reduce loss to follow up. Some reductions by activity | 2. 95 % of all sites have a QM/QI system, with routine monitoring of processes and quality of services and involvement of patient, community and district management stakeholders according to SIMS visits and standard by 2019. | PCVs in at | Training of PCVs in 100% of districts | Number of volunteers trained | Placement and training of volunteers and training of counterparts to support community linkages through VAST grants (small grants) as a result of Community Needs Assessment addressing HIV affected groups and LGAs in scale up SNUs. | НVОР | U.S. Peace Corps (11528) | Epidemiological and Health Data |
|---|---|---|--|--|--|------|----------------------------------|---------------------------------------|
| 4. Guidelines: Comprehensive guidelines to support ART retention and adherence | 1. Community Care guidelines updated to strengthen retention through improved use of QI approaches in community services. | Training packages are currently under development | Complete the support to community QI TEAMS. This activity was initially budgeted at 800K in COP16 but due to budget cuts we had to split over two years at 400K each | Number of community QI teams supported | Develop standardized national HIV/AIDS QI guidelines, training package, and SOPs which will be used to build capacity of community QI teams to improve quality of services offered at the community level. | НВНС | Twinning Follow on (17305) | Service Delivery |
| Many PLHIV in Dar es Salaam do not know their HIV positive status | Increased proportion of PLHIV who know their status | | | technical teams srengthnened | Strengthen and capacity buiding of Regional/ Council Technical teams to include HTC, CBHC and CHAC in order to manage coordinate and supervise the Test and Treat policy. | нуст | MDH Kagera (17293) | Epidemiological and Health Data |

| PLHIV do not know their HIV | Increased proportion | Stakeholders | Campaign | Existence of | Implement targeted community based | HVCT | \$300,000 | Sauti za | |
|------------------------------|------------------------|-----------------|-------------------|-----------------|---|--------|-----------|----------------|------------------------|
| status, very few PLHIV | of PLHIV testing and | meetings | implementation | community based | campaign to increase uptake for HTS | | | Watanzania | |
| participate in HIV testing | knowing their status | conducted. | and sharing | campaign | among key populations and vulnerable | | | (16784) | |
| campaigns | | | lessons learned . | | AGYWReview progress to target, | | | | |
| | | | | | identify solutions to key challenges, | | | | |
| | | | | | share lessons learned and successful | | | | |
| | | | | | models to scale up for saturation. | | | | Epidemiological |
| | | | | | | | | | and Health |
| | | | | | | | | | Data |
| | | | | | | | | | |
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| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Many PLHIV do not know | Anonymous and | At-risk | Improved use of | Coverage of | Promote service uptake through | HTXS | \$300,000 | TBD | |
| their HIV status and lack | confidential access to | | m-health | access through | helpline, SMS, interactive voice record | 1117.3 | \$300,000 | Comprehensive | |
| access to information on | information and | | technologies to | mobile | and social media for HIV testing, ART, | | | High Impact | |
| availability and location of | referral to services | 0 | support HIV | technology | tracking of linkages and monitoring | | | HIV Prevention | |
| services. | with follow-up using | and linkages to | | | retention. | | | IP (Local) | Epidemiological |
| | mobile technology | 0 | initaition, | | | | | (17991) | and Health |
| | | | adherence and | | | | | / | Data |
| | | 0 | retention | | | | | | |
| | | helpline, SMS | | | | | | | |
| | | and social | | | | | | | |
| | | media | | | | | | | |

| health behaviors and locations of HV services offeredof PLHV linked to ART, and Care; Increased adherence among PLHV on ARTstarted in 2016 communication resources developed to support high impact HV interventionsHealth seeking promoting critical health behaviors to promoting critical health behaviors to prosence for demand creation, and linkage to services i.e. IEC materials for use by service delivery partners. community and local partners.Platform for interventions (CPICI) (18056) Epidemiological and Health DataClinical partners are not using data to identify gaps around retention and around retention and viral load suppression withMeetings with happenedComplete the establishment of quarterly forum for performance or eviewing performance on retention and LGA establish quarterly forums for reviewing performance on retention and viral load suppression withMeetings with starterComplete the establishment of quarterly forum for performance and viral load suppression and to relation.NACP, clinical partners and to a suppression and health performance on retention and viral load suppression and health performance on retentionMDH Kagera and Viral load suppression and health performance on retention and viral load | PLHIV lack knowledge on | Increased proportion | Activity Not | Evdence based | Level of change in | Design, produce, and distribute at the | HTXS | \$1,000.000 | Comprehensive | |
|--|-----------------------------|-----------------------|---------------|------------------|--------------------|--|------|-------------|-----------------|------------------------|
| locations of HIV services offered adherence among PLHIV on ART PLHIV on ART adherence among PLHIV on ART adherence adherenc | health behaviors and | | | communication | | | | | - | |
| offeredadherence among PLHIV on ARTdeveloped to support high inpact HIV interventionsinclude use of health services in the Dar es salaam areas. Produce quality, evidence-based communication resources for demand creation, and linkage to services i.e. IEC materials for use by service delivery partners, community and local partners.Communication InterventionsCommunication InterventionsClinical partners are not using data to identify gaps around retention and ulad suppressionRoutine review of program data on retention and viral load suppression with active remediation plan to maintain high quartery review for aMeetings with existence of establishment of quartery review reviewsIn collaboration, NACP, clinical partner and LGA establish quarterly forums reviews on retention and Urial load suppression with active remediation plan to maintain high quarterly review for aIn collaboration, NACP, clinical partner accordingly.HTXS\$100,000 MDH Kagera (1723)MDH Kagera (1723)Epidemiological and Health active remediation plan to maintain high quarterly reviewComplete the establishment of quarterly review reviewsIn collaboration, NACP, clinical partner accordingly.HTXS\$100,000 (1723)MDH Kagera (1723) | locations of HIV services | and Care; Increased | | resources | behaviours | | | | | |
| PLHIV on ARTPLHIV on ARTSupport high impart HW interventionsDare as salaam areas. Produce quality, evidence-based communication reviewing bervices i.e. IEC materials for use by service delivery partners, community and local partners.Interventions (CPICI) (18056)Interventions Epidemiological and Health DataClinical partners are not using data to identify gaps around retention and diviral load suppression with active remediation plan to maintain high plan to maintain hig | offered | | | developed to | | | | | • | |
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| Linkage to services i.e. IEC materials for use by service delivery partners, community and local partners. | | | | | | resources for demand creation, and | | | , ,, ,, , | |
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| plan to maintain high accordingly. Epidemiological quality performance. and Health | suppression | active remediation | | | | strategies for course correction | | | | |
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| Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Training of Community health Agents, Site selection and activation has been implemented | Initial Results to be ready by June 2017 | Existence of evlauation report on community care HIV model | Evaluate the impact of a community care model using CHWs including community medication distribution and social support to inform retention efforts, expanding task sharing, and community service delivery | НВНС | \$0 | Supporting Operational AIDS Research Project (17357) | Epidemiological and Health Data |
|---|--|---|--|---|--|------|-----|---|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Training of Community health Agents, Site selection and activation has been implemented | Initial Results to be ready by June 2017 | Existence of evlauation report on community care HIV model | Evaluate the impact of a community care model using CHWs including community medication distribution and social support to inform retention efforts, expanding task-sharing, and community service delivery. | HTXS | \$0 | Supporting Operational AIDS Research Project (17357) | Epidemiological and Health Data |
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Training of Community health Agents, Site selection and activation has been implemented | Initial Results to be ready by June 2017 | Existence of evlauation report on community care HIV model | Evaluate the impact of a community- care model using CHWs including- community medication distribution- and social support to inform retention- efforts, expanding task sharing, and- community service delivery. | нуст | \$0 | Supporting Operational AIDS Research Project (17357) | Epidemiological and Health Data |

| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Training of Community health Agents, Site selection and activation has been implemented | Initial Results to be ready by June 2017 | Existence of evlauation report on community care HIV model | Evaluate the impact of a community care model using CHWs including community medication distribution and social support to inform retention efforts, expanding task sharing, and community service delivery. | НВНС | \$0 | Local FOA Follow on (16874) | Epidemiological and Health Data |
|--|--|---|---|---|--|------|-----|-----------------------------------|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | Training of Community health Agents, Site selection and activation has been implemented | Initial Results to be ready by June 2017 | Existence of evlauation report on community care HIV model | Evaluate the impact of a community care model using CHWs including community medication distribution- and social support to inform retention efforts, expanding task-sharing, and community service delivery. | HTXS | \$0 | HJFMRI (16763) | Epidemiological and Health Data |
| Data effort to use data within planning and resource allocation hindered by low quality data and evidence from evaluation and survailance are not sufficiently identify retention barriers | system in place consisting of testing data, care and treatment sentinile | N/A | Demonstration projecct on POC VIRAL load completed | N/A | Conduct a demonstration project on point of care viral load testing in infants at age of 0-2 days in priority councils of Mbeya, Dar, and Shinyanga | HTXS | | TBD Lab Local FOA (18489) | Epidemiological and Health Data |

| within planning and resource allocation hindered by low quality data and evidence from evaluations and | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | N/A | Completed Study on poor retention for under 30 | N/A | Root cause analysis to explore the potential reasons for poor retention and propose solutions. Specifics areas of focuse include why <30 do not access care, and gender discrepency in linkages. | HTXS | \$400,000 | EQUIP | Epidemiological and Health Data |
|---|--|-----|---|-------------------------------|--|------|-----------|-------|---------------------------------------|
| within planning and resource allocation hindered by low quality data and evidence from evaluations and | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | N/A | Enhanced cascade monitoring | DHIS2 | Enhanced KP cascade monitoring: in conjunction with KP prevention programs developing comprehensive M&E systems for routine cascade monitoring: Work with KP partners and strengthen their data collection (for example add behavioral questions for routine case management sessions) | HVSI | \$250,000 | UCSF | Epidemiological and Health Data |
| within planning and resource allocation hindered by low quality data and evidence | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | | Zanzibar IBSS—Routine HIV surveillance survey completed | Number of survey completed | Zanzibar IBSS— Routine HIV surveillance conducted every 2-3 years | HVSI | \$250,000 | THPS | Epidemiological and Health Data |

| 1. <u>Data:</u> Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | N/A | Zanzibar IBSS—Routine HIV surveillance survey completed | Number of survey completed | Zanzibar IBSS— Routine HIV surveillance conducted every 2-3 years | HVSI | \$100,000 | UCSF | Epidemiological and Health Data |
|--|--|-----|---|--|--|------|-----------|-------------|---------------------------------------|
| 1. Data: Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not sufficiently identifying retention barriers | 2. Service delivery retention interventions are informed by quality evaluation findings on an annual basis. | N/A | Complted training of a cadre of well- trained M&E professionals to full district and regional M&E positions | Number of M&E positions | In collaboration with GOT, continue training of a cadre of well-trained M&E professionals to full district and regional M&E positions in order to improve the culture of data use, strategic decision making, and data quality in Tanzania | HVSI | \$100,000 | UCSF | Epidemiological and Health Data |
| 3. <u>Human Resources:</u> Scale up LGAs have a shortage of skilled service providers who follow or implement retention protocols, continuous quality improvement, and guidelines to reduce loss to follow up. | | N/A | Community service providers/mobili zers implement innovative modalities for identification and linkage in scale up and aggressive SNUs | Number of innovative modalities for identification and linkage in scale up and aggressive SNUs | Preparing community service providers/mobilizers to implement innovative modalities for identification and linkage in scale up and aggressive SNUs, through PCV- initiated VAST grants based on evidence-based best practices. | HVOP | \$113,000 | Peace Corps | Human Resources for Health |
| 2. <u>HIS:</u> Patient level data systems need additional functionality to better support service level follow up on retention, improve quality of routine data and linkages across service delivery points. | 2. GOT develops and implements a strategy for identifiers and systems that support anonymous linked services. | N/A | Interactive Voice Response (IVR) and text messaging help line available for recahiong KP/PP | Number of Targeted outreach for KP/PP conducted | Targeted outreach for KP/PP using Interactive Voice Response (IVR) and text messaging help line | HVOP | \$300,000 | ICAP | Epidemiological and Health Data |

| 1. Data: Quality routine data | 3. Tanzania uses | N/A | QI champions | Number of HMTs | Orient CHMTs and RHMTs on the use | MTCT | \$150,000 | Consolidated | |
|-------------------------------|------------------------|-----|------------------|-------------------|-----------------------------------|------|--------------|--------------|-----------------|
| and survey evidence which is | PMTCT data for HIV | | improve PMTCT | and RHMTs that | of QI methods through use of QI | | | MOH CoAg | |
| not consistently used to | prevalence at SNU | | data and service | use QI methods | champions to improve PMTCT data | | | (18170) | |
| inform efforts to target HTS, | level to target HTS | | delivery | through use of QI | and service delivery | | | | Epidemiological |
| increase yield and identify | interventions by 2018. | | | champions to | | | | | and Health |
| barriers and facilitators. | | | | improve PMTCT | | | | | Data |
| | | | | data and service | | | | | Dutu |
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| TOTAL | | | | | | | \$12,052,000 | | |

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|---|--|--|---|---|---|-------------------|---------------------------|-------------------------------------|---|
| Table 6.1.2 Key Programmat | ic Gap #2: | | | | | • | | | |
| Key Systems Barrier | Outcomes expected after 3 years of investment | Year One (COP/ ROP16) Annual Benchmark | Year Two (COP/ ROP17) Annual Benchmark | Relevant Indicator or Measurement Tool | Proposed COP/ROP 2017 Activities | Budget Code(s) | Activity Budget Amount | Implementing | Relevant SID Element and Score (if applicable) |
| 1. Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 1. M&E paper tools and routine reporting updated to track initial, repeat and confirmatory tests and high quality data available fo rdecision making by 2019. | HIV specific DQA plan and tools, which are aligned with Health sector approach to data quality, are developed. | N/A | N/A | Create an HIV specific DQA plan and- tool that is aligned with Health sector- approach to data quality and ensure- all regions, districts and implementing- partners are oriented on DQA- strategy, tools and minimum DQA- requirements. | HVSI | \$0 | NACP Follow- on (14573) | 15. Performance Data (4.99) |
| 1. Data: Quality routine data and survey evidence which is not consistently used to | 1. M&E paper tools and routine reporting updated to track | HIV specific DQA plan and tools, which are aligned with Health sector approach to data quality, | HIV specific DQA tools to capture new policy for self testing updated, including DQA for VMMC program in all | Number of HIV DQA tools updated | Create an HIV specific DQA plan and tool that is aligned with Health sector approach to data quality and ensure all regions, districts and implementing partners are oriented on DQA strategy, tools and minimum DQA requirements. Adding DQA for VMMC in COP2017. | HVSI | \$300,000 | Consolidated MOH CoAg (18170) | 15. Performance Data (4.99) |

| and survey evidence which is not consistently used to | updated to track initial, repeat and | summary reporting form printed and | Standardized HIV testing logbook and summary reporting form printed and distributed. | HIV testing logbook and reporting form revised | Revise and print standardized HIV testing logbook and summary reporting form to distinguish between initial test, repeat, retest/confirmatory test upon linkage to care and repeat test by testing points. | нуст | \$150,000 | TBD Lab Quality TA (17984) | 15. Performance Data (4.99) |
|---|--|---|---|---|---|------|-----------|-------------------------------------|-----------------------------------|
| 1. Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | updated to track initial, repeat and | HTC/M&E tools updated to include the new lower age band in line with PEPFAR and WHO recommendati ons. | N/A | N/A | Update and expand National level- M&E tools and systems within and- between facility and community- services to track all PLHIV and link- them to care and treatment, including- KP- | нуор | \$0 | NACP Follow- on (14573) | 15. Performance Data (4.99) |
| Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 1. M&E paper tools and routine reporting updated to track initial, repeat and confirmatory tests and | | Updated and expanded national M&E tools | Number of M&E tools and systems expanded | Update and expand National level M&E tools and systems within and between facility and community services to track all PLHIV and link them to care and treatment, including KP. | НУОР | \$300,000 | Consolidated MOH CoAg (18170) | 15. Performance Data (4.99) |

| 1. Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 1. M&E paper tools and routine reporting updated to track initial, repeat and confirmatory tests and high quality data available fo rdecision making by 2019. | tools, Tananian Output Monitoring Systems for HIV and AIDS (TOMSHA) and | upgraded tools to collect multi- sectoral data on number of KPs in the community | Number of staff using ugraded TOMSHA | Upgrading TACAIDS M&E tools, Tanzania Output Monitoring System for HIV and AIDS (TOMSHA) and LGA databases, including IT system updates, training of staff to use the upgraded tools. Systems collect multi- sectoral data on number of key population (MSM, CSW, IDUs) in the community accessing testing services, care, treatment and condoms | HVSI | \$100,000 | Management Sciences for Health (MSH) (17987) | 15. Performance Data (4.99) |
|---|--|---|---|--|---|------|-----------|---|-----------------------------------|
| 1. Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 2. Integrated bio- behavioral survey in scale up councils completed and findings disseminated and used to improve HTS by 2019. | Draft protocols developed for Hot Spot surveillance (TISINI) and Zanzibar KP surveillance. Data collectors trained. | Implement IBBS in select scale up counciles including procuring reagents, sample collection logistics, data analysis and report writing. | Number of scale- up councils | Implement IBBS in select scale up councils, by writing protocol, training data collectors, procuring reagents, sample collection logistics, data analysis and report writing. | HVSI | \$700,000 | TBD Surveillance TA (17988) | 15. Performance Data (4.99) |
| 1. Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 3. Tanzania uses PMTCT data for HIV prevalence at SNU level to target HTS interventions by 2018. | Protocol for ANC surveillance developed and implemented | N/A | N/A | Develop training materials and- conduct ToT for ANC surveillance- based on PMTCT routine data with quality and monitoring framework to- inform transition and produce- estimates of district level prevalance. | HVSI | \$0 | NACP Follow- on (14573) | 15. Performance Data (4.99) |

| Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 3. Tanzania uses PMTCT data for HIV prevalence at SNU level to target HTS interventions by 2018. | Protocol for ANC surveillance developed and implemented | Training materials dveloped and ToTs conducted | Number of individuals trained and using protocol | Implementation of the ANC surveillance based on PMTCT routine data with quality and monitoring framework to inform transition and produce estimates of district level prevalance. | HVSI | \$250,000 | | 15. Performance Data (4.99) |
|---|--|---|---|---|---|------|-----------|-----------------------------------|-----------------------------------|
| 1. Data: Quality routine data and survey evidence which is not consistently used to inform efforts to target HTS, increase yield and identify barriers and facilitators. | 3. Tanzania uses PMTCT data for HIV prevalence at SNU level to target HTS interventions by 2018. | Training of data collectors and field data collection supervers conducted in collaboration with NACP. | N/A | N/A | Implement PMTCT surveillance with- quality and monitoring framework to- evaluate use of PMTCT data to replace ANC surveillance. Activity includes- procurement, training of data- collectors, field data collection- supervision, sample collection- logistics, data analysis and report- writing. Activity is done in- collaboration with NACP. | HVSI | \$0 | TBD Surveillance TA (17988) | 15. Performance Data (4.99) |
| 3. Guidelines:Current Policy guidelines and operating procedures on age of consent, CHW testing, repeat testing, certification of testers/sites and anonymous HTS are limiting effective HTS interventions to maximize yield. | 1. New GOT Policy lowers age of consent, established anonymous HTS and introduces disclosure policy adopted and implemented. | Initial discussion with MOHCDGEC and other stakeholders conducted to set stage for implementatio n to lower age of consent for HTS. | TACAIDS will have conducted stakeholder consultations and legal review. | Policy adopted to lower age of consent for HTS | Work with MOHCDGEC and other stakeholders to lower age of consent for HTS, define mature minor and establish anonymous HTS. | РДТХ | \$150,000 | Health Policy Plus (18061) | 15. Performance Data (4.99) |

| 3. Guidelines:Current Policy guidelines and operating procedures on age of consent, CHW testing, repeat testing, certification of testers/sites and anonymous HTS are limiting effective HTS interventions to maximize yield. | 2. GOT disseminates updated HTS SOPs within 18 months of a new WHO release of guidelines. | New national testing guideline in draft form awaiting approval in MOH | N/A | N/A | Update and disseminate updated HTS- policy guidelines, SOPs, protocols, TOTs, curriculum and M&E system revisions Includes revision for testing algorithm task- sharing policy, new WHO guidelines for- HIV rapid testing and retesting policy | HVCT | \$0 | NACP Follow- on (14573) | 15. Performance Data (4.99) |
|---|---|---|--|--|---|------|-----------|---|-----------------------------------|
| 3. Guidelines:Current Policy guidelines and operating procedures on age of consent, CHW testing, repeat testing, certification of testers/sites and anonymous HTS are limiting effective HTS interventions to maximize yield. | 2. GOT disseminates updated HTS SOPs within 18 months of a new WHO release of guidelines. | Initial stakeholder meetings with CDC TA to formulate strategy for implementatio n of HTS testing | Capacity building to service delivery implementing partners and regional health management teams (RHMTs) to ensure HIV testing service policy guidance is translated into workplans are being implemented is condcuted. | Policy guidance integrated into work plans | Provide tailored, strategic technical assistance (TA) and capacity building to service delivery implementing partners and regional health management teams (RHMTs) to ensure HIV testing service policy guidance is translated into workplans are being implemented effectively. | HTXS | \$800,000 | TBD Clinical TA (International) (17990) | 15. Performance Data 4.99 |

| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | 1. Laboratory management and accreditation system developed and deployed by 2019 | against AfSBT step 1 standards by TA provider (AfSBT) and were trained and mentored to address the gaps identified during | Of the 7 centers, 4 will undergo final assesment in Jan 2017 to determine if they qualify for external step 1 or 2 assessment/audi t to be conducted in March 2017. | Number of centers qualifying for assessment | Continue to provide QA, mentorship, and coaching to all 7 zonal centers on step 1 certification to Africa Society for Blood Transfusion (AfSBT) international standards. | HMBL | \$150,000 | TBD Blood Safety TA (17985) | 10. Laboratory 3.33 |
|--|--|---|--|---|--|------|-----------|-----------------------------------|--------------------------|
| | | | National tracking and monitoring mechanism | | | | | | |
| | | | (national inventory) for all certified HIV rapid testing | | | | | | |
| | | | personnel to regulate the testing practice and ensure quality through the Health | | | | | | 10. Laboratory (3.33) |
| | | | Laboratory Practitioners Council (HLPC) and Medical | | Establish and implement a national tracking and monitoring mechanism (national inventory) for all certified | | | | |
| guidelines (new, repeat, | 1. Laboratory management and | Activity has not moved forward. April | Laboratory Scientists Association of | | HIV rapid testing personnel to regulate the testing practice and ensure quality through the Health Laboratory | | | | |
| retest and documented annual certification of | accreditation system developed and | cycle implementatio | Tanzania (MeLSAT) | | Practitioners Council (HLPC) and Medical Laboratory Scientists | | | Consolidated MOH CoAg | |

| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | 1. Laboratory management and accreditation system developed and deployed by 2019 | ASCP supported training materials for workshops | "Strengthening Laboratory Management Towards Accreditation" (SLMTA) training materials for 10 labs in scale up councils disseminated. | Disseminate "Strengthening Laboratory Management Towards Accreditation" (SLMTA) training materials for 10 labs in scale up councils. | HLAB | ASCP Lab (16892) | 10. Laboratory (3.33) |
|--|--|---|--|--|------|--------------------------|--------------------------|
| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, | 1. Laboratory management and | step 1 stds by TA provider (AfSBT) and were trained | Of the 7 centers, 4 will undergo final assesment in Jan 2017 to determine if they qualify for external step 1 | Provide logistical support for implementation of national accreditation TA program for 7 zonal | | | 10. Laboratory (3.33) |
| retest and documented annual certification of | accreditation system developed and | gaps identified during | | blood centers on step 1 certification through AfSBT international | | Consolidated MOH CoAg | |
| testers/sites) | deployed by 2019 | assessment. | t. | standards. | HMBL | (18170) | |

| | | | | | | | | | 10. Laboratory (3.33) |
|--|--|---|---|---|---|------|-----------|----------------|--------------------------|
| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of | 1. Laboratory management and accreditation system developed and | Quality improvement initiatives conducted in | Second round of reinforcement triaining and | Number of councils implementing quality improvement | Provide QI technical assistance to the MOHLAB and implementing partners in development of quality improvement initiatives (Training and mentorship of QI teams) for HIV rapid test to ensure quality assurance of HIV counselling and testing services in | | | | |
| testers/sites) | deployed by 2019 | 21 councils | conducted | rapid testing | scale up and saturated councils. | HVCT | \$200,000 | ASSIST (17082) | |

| | | | QI technical assistance and follow-up mentoring and superivion to the MOHLAB and implementing partners in development of quality improvement initiatives provided (Training and mentorship of QI teams) for HIV rapid test to ensure quality | Number of | Provide QI technical assistance to the MOHLAB and implementing partners | | | | 10. Laboratory (3.33) |
|--|--|---|---|---|--|------|-----------|-----------------------------------|--------------------------|
| testing according to WHO guidelines (new, repeat, retest and documented annual certification of | 1. Laboratory management and accreditation system developed and | and testing services in scale up and saturated | counselling and testing services in scale up and saturated | implementing quality improvement intiatiaves for HIV | improvement initiatives (Training and mentorship of QI teams) for HIV rapid test to ensure quality assurance of HIV counselling and testing services in | | | | |
| testers/sites) | deployed by 2019 | councils. | councils. | rapid testing | scale up and saturated councils. | HBHC | \$200,000 | ASSIST (17082) | |
| 4. Lab: Quality of HIV rapid testing according to WHO | | Enroll at least 80% PMTCT testing facilities into the National HIV testing Proficiency Testing | | | Enroll at least 90% PMTCT testing- | | | | 10. Laboratory (3.33) |
| guidelines (new, repeat, retest and documented annual certification of testers/sites) | 2. HIV rapid test, Quality assurance systems deployed. | program and receive panels and return timely results. | N/A | N/A | facilities into the National HIV testing Proficiency Testing program and receive panels and return timely results. | мтст | \$0 | MOHSW Lab Follow on (17294) | |

| 2. HIV rapid test, Quality assurance systems deployed. | testing facilities into the National HIV testing Proficiency Testing program and receive panels and return | | Number of PMTCT testing facilities enrolled | Enroll at least 90% PMTCT testing facilities into the National HIV testing Proficiency Testing program and receive panels and return timely results. | МТСТ | \$100,000 | Consolidated MOH CoAg (18170) | 10. Laboratory (3.33) |
|--|--|--|---|---|------|-----------|-------------------------------------|--------------------------|
| 2. HIV rapid test, Quality assurance systems deployed. | sites are participating in | At least 50% of sites are participating in the PT panels | Number of NHLQATO sites participating | Facilitate increase in production, distribution, analysis, and result feedback of HIV external quality assessment and proficiency testing panels to GOT National Lab (NHLQATC) to increase coverage. | HLAB | \$250,000 | MDH Kagera (17293) | 10. Laboratory (3.33) |
| 2. HIV rapid test, Quality assurance systems deployed. | establishments of blood EQA program | Blood EQA in selected regional and districts transfusing facilities piloted. | district transfusing | Provide logistical support for TA partner quality assurance activities on the implementation of internal & External proficiency (PT) testing for blood and blood products at 7 zonal centers and regional & consultant hospital transfusion facilities. | HMBL | \$240,000 | Consolidated MOH CoAg (18170) | 10. Laboratory (3.33) |

| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | | the EQA program completed with TA consultant | requirements for developing the EQA program completed with TA consultant | NBTS guidelines and EQA programs requiresments established | Support strengthening of quality assurance through implementation of internal & External proficiency (PT) testing for blood and blood products at 7 zonal centers and regional & consultant hospital transfusion facilities. | HMBL | \$70,000 | TBD Blood Safety TA (17985) | 10. Laboratory (3.33) |
|--|---|---|--|--|--|------|-----------|-------------------------------------|--------------------------|
| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | 3. At least 80% of PEPFAR-supported laboratories are accredited with competent staff overseeing non- laboratorian testers by 2019. | 172 regional TOTs for HIV rapid testing and implementatio n of competency assessment conducted. | 340 addutuibak TOTs cconducted | | Conduct TOT training for HIV rapid testing and implementation of competency assessment. | HLAB | \$200,000 | AMREF- LAB (14653) | 10. Laboratory (3.33) |
| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | 3. At least 80% of PEPFAR-supported laboratories are accredited with competent staff overseeing non- laboratorian testers by 2019. | HIV rapid | training, certificates) for non-laboratorian HIV rapid testing | Number of facilities and community sites | Coordinate the establishment and implement a certification program (training, annual refresher training, certificates) for non-laboratorian HIV rapid testing testers, in facilities and community sites. | HLAB | \$100,000 | Consolidated MOH CoAg (18170) | 10. Laboratory (3.33) |

| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | 3. At least 80% of PEPFAR-supported laboratories are accredited with competent staff overseeing non- laboratorian testers by 2019. | laboratorian HIV rapid testing testers in both facilities and community sites implemented | National competency assessment program for non- laboratorian HIV rapid testing testers in both facilities and community sites implemented with TA assistance. | Number of facilities and community sites | Provide Technical Assistance to MOHCDGEC Lab for implementation of national competency assessment program for non-laboratorian HIV rapid testing testers in both facilities and community sites. | HLAB | \$160,000 | AMREF- LAB (14653) | 10. Laboratory (3.33) |
|--|---|--|--|--|---|------|-----------|-----------------------------------|--------------------------|
| 4. Lab: Quality of HIV rapid testing according to WHO guidelines (new, repeat, retest and documented annual certification of testers/sites) | 3. At least 80% of PEPFAR-supported laboratories are accredited with competent staff overseeing non- laboratorian testers by 2019. | | N/A | N/A | Coordinate the establishment and- implement a certification program- (training, annual refresher training,- certificates) for non-laboratorian HIV- rapid testing testers, in facilities and- community sites. | HLAB | \$0 | MOHSW Lab Follow on (17294) | 10. Laboratory (3.33) |

| Current HTS modalities not capturing all potential HIV positives. | 1. Yield for all HTS tests increased to 7% by 2019. | City Fast Track plans in collaboration with RHMT/ CHMTS in priority cities of Dar es Salaam, Mwanza, Mbeya, and Arusha developed | N/A | N/A | Develop City Fast Track plans in- collaboration with RHMT/ CHMTS in- priority cities of Dar es Salaam,- Mwanza, Mbeya, and Arusha with- focus on targeting Key population for- testing and monitoring of prevention,- linkages, and treatment strategies at- community level. | HVSI | \$0 | TBD Multilateral AIDS Sector Follow On (17992) | 15. Performance Data (4.99) |
|---|---|---|---|-----|--|------|-----------|--|-----------------------------------|
| 5. Current HTS modalities not capturing all potential HIV positives. | 1. Yield for all HTS tests increased to 7% by 2019. | provision for | Revised TB/HIV guidelines printed and distributed. | | Revise and disseminate National guidelines for TB/HIV management including the provision for HIV testing of all TB suspects. | НУТВ | \$150,000 | Consolidated MOH CoAg (18170) | 15. Performance Data (4.99) |
| 5. Current HTS modalities not capturing all potential HIV positives. | 1. Yield for all HTS tests increased to 7% by 2019. | TB/HIV SOPs developed | | | Updating and revising HIV/TB SOPs,- screening tools, supportive- supervision, and coordinate HIV/ TB- technical teams, QI, provision of IPT by partners, and IPT procurement- logistics | | \$0 | NACP Follow- on (14573) | 15. Performance Data (4.99) |

| 5. Current HTS modalities not capturing all potential HIV positives. | 1. Yield for all HTS tests increased to 7% by 2019. | TB/HIV SOPs developed | Screening tools developed, supportive supervision conducted, and HIV/ TB technical teams and QI coordinated, IPT procurement logistics by partners | Number of districts supported | Updating and revising HIV/TB SOPs, screening tools, supportive supervision, and coordinate HIV/ TB technical teams, QI, provision of IPT by partners, and IPT procurement logistics. | НУТВ | \$200,000 | Consolidated MOH CoAg (18170) | 15. Performance Data (4.99) |
|--|---|--|--|--|--|------|-----------|-------------------------------------|-----------------------------------|
| 5. Current HTS modalities not capturing all potential HIV positives. | 1. Yield for all HTS tests increased to 7% by 2019. | Development of centralised database that links all zonal BECS initiated by consultant | Additional 3 satellites connected to BECS | Number of saatelittes connected to BECS and its database | Strengthen blood system capacity to track and notify HIV positives and encourag linkages to Treatment by providing TA for Blood Establishment Information System (BECS). This includes system specifications, oversight on installation, and user trainings to link and establish real-time interoperability and interface the 7 zonal blood centers. | HMBL | \$100,000 | TBD Blood Safety TA (17985) | 15. Performance Data (4.99) |

| 2. HIS: Current paper based systems do not adequately support linkages between HTS and treatment services. | 1. HTS service delivery points make use of electronic patient level systems covering 40% of positives identifed to improve linkages with treatmentby 2019. | 11,816 PWID | N/A | N/A | Support Community based KP CSOs to create demand for PWID to access- services in DAR MAT clinics. Support- treatment adherance. Work with MOH on development of M&E system to- capture KP disaggreagated data | НУСТ | \$0 | MUHAS-TAPP (16885) | 15. Performance Data (4.99) |
|---|---|---|---------------------------|-------------------|--|------|-----------|----------------------------------|-----------------------------------|
| 2. HIS: Current paper based | 1. HTS service delivery points make use of electronic patient level systems covering 40% of positives identifed | HIV messaging established for select facilities in | support, registration | HTC mobile | Develop application for HTC services to support implementation of HTC standard practice for tracking results. HTC Mobile App: Expand mHealth PPP to develop mobile App for HTC testing services, support implementation of standard of care, track results, optionally register clients for access to free information services, and link to health client ID register. Work with HTS and Care and | | | | 15. Performance Data (4.99) |
| systems do not adequately support linkages between HTS and treatment services. | to improve linkages with treatmentby 2019. | collaboration with Water Reed Program | register, and tracking | system integrated | Treatment services to ensure systems are aligned with referral operating procedures. | нтхѕ | \$250,000 | CDC PPP Management (17296) | |

| HTS partners are not using data to identify gaps around testing yield and linkage | Routine review of program data on HIV testing yield and linkage with active remediation plan to maintain high quality performance. | improve linkage from the community | | Number of districts using | In collaboration, NACP, clinical partner and LGA establish quarterly forums for reviewing performance on identification and linkage and develop strategies for course correction accordingly. | | \$100,000 | MDH Kagera (17293) | 15. Performance Data (4.99) |
|---|--|---|--|------------------------------|--|------|-----------|-----------------------|-----------------------------------|
| 2. HIS: Current paper based systems do not adequately support linkages between HTS and treatment services. | Routine HTS service delivery points make use of electronic patient level systems covering 40% of positives identified to improve linkages with treatment by 2019. | National KP M&E system developed and in pilot phase. | MOHCDGEC institutionalizes M&E system to capture and provide reports with KP disggregateed data | M&E system | Work with MOH to institute M&E system to capture and provide reports with KP disaggregated data. | нуст | \$150,000 | MUHAS-TAPP (16885) | 15. Performance Data (4.99) |

| 5. Current HTS modalities not capturing all potential HIV positives. | Yield for all HTS tests increased to 7% by 2019. | | Number of BESCS infustion sites connected | limplementaion and expansion of blood Information system(BECS) to track and notify HIV positives and encourag linkages to Treatment by linking Blood donor Information (BECS) to trnasfusion facilities information system. This includes system specifications, oversight and user trainings to link and establish real-time, TTI free to blood receipent, blood usage which are interfaced in the 7 zonal blood centers. | HMBL | \$100,000 | Consolidated MOH CoAg (18170) | 15. Performance Data (4.99) |
|--|--|---------------------|--|---|------|-----------|-------------------------------------|-----------------------------------|
| 5. Current HTS modalities not capturing all potential HIV positives. | Yield for all HTS tests increased to 7% by 2019. | councils to improve | Number of councils using improved quality HIV testing | Scale up Project ECHO in PEPFAR priority councils to improve Quality of HIV testing across five regions | HLAB | \$300,000 | TBD Lab Local FOA (18489) | 15. Performance Data (4.99) |

| HIV condoms vendors established branded public sector condoms) HVOP \$200,000 (18170) HVOP \$200,000 (18170) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 (181700) \$200,000 | 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in | Develop TMA national framework in collaboration comprehensive with condom programming programming partners uses, preferences and distribution of newly brandedDevelop TMA national framework in collaboration comprehensive with implementing partners uses, supporting TMA preferences market and segmentation distribution of profit and | or, ve of an po ba so co TA National TMA co | ingage the government, non profit irganizations and commercial endors to begin the implementation if a total market approach (TMA) by nalyzing and defining current and iotential condom market segments iased on customer ability to pay and ource of supply; it will also ontribute to the development of a MA strategic framework for 'anzania. Evaluate comprehensive ondom programming uses, | | Consolidated | 11. Domestic Resource Mobilization (1.94) | |
|--|--|---|---|---|------|------------------------------|--|--|
| A. Lab: Quality of HIV rapidI. LaboratoryAnd lab qualityEffectiveSNUs through a national-level TOT for regional laboratory technologists and lab quality officers to ensure quality and effective oversight of HIV rapid test QI activitiesNational-level rapid test QI activitiesNational-level rapid test QI activitiesNational-level rapid test QI activitiesNational-level rapid test QI activitiesNational-level rapid test QI activitiesNational-level rapid test QI activitiesNumber of SNUs rapid test QI activitiesNumber of SNUs rapid test QI activitiesNumber of SNUs regram for QI/QA frame work for sustainability reclabarding in collaboration with NACP/NHLQATC/HLPC to addressTBD Lab LocalTBD Lab Local | reduced GOT investment in HIV | public sector commercial | framework pr | references and distribution of newly | HVOP | MOH CoAg | | |
| | guidelines (new, repeat, managemen retest and documented accreditation annual certification of developed a | ry and lab quality surveillance; nt and officers , certification and scale-up RT- HIV rapid test QI activities TOT for established such regional as new lot laboratory verification and technologists post market officers , certification officers , certification for and scale-up RT- HIV rapid tester | V N N N Number of SNUs s participating in N N N N N N N N N N N N N | NUs through a national-level TOT or regional laboratory technologists ind lab quality officers to ensure invality and effective oversight of HIV apid test QI activities such as new lot erification and post market urveillance, and certification orogram for HIV rapid testers. Incorporate RT-CQI in the National QI/QA frame work for sustainability in collaboration with IACP/NHLQATC/HLPC to address | HLAB | TBD Lab Local FOA (18489) | | |

| Table 6.1.3 Key Programmat | ic Gap #3: ARV and com | nmodities | | | | | | | |
|---|--|--|--|--|---|-------------------|---------------------------|---|---|
| Key Systems Barrier | Outcomes expected after 3 years of investment | Year One (COP/ ROP16) Annual Benchmark | Year Two (COP/ ROP17) Annual Benchmark | Relevant Indicator or Measurement Tool | Proposed COP/ROP 2017 Activities | Budget Code(s) | Activity Budget Amount | Implementing Mechanism | Relevant SID Element and Score (if applicable) |
| 1. Finance:Financing gap between ARV and viral load needs and GOT/PEPFAR/GFATM allocation | 1. Coordinated procurement plan for commodities developed and implemented on annual basis. | Propose adjustments for next quantification | Quantification results in all shipments for FY 2018 committed by funding agency | SC_INVS | 1.1 Adjust quantification process to ensure that supply plans are adjusted and improved based on recent trends in consumption and forecast accuracy. | OHSS | \$240,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |
| 1. Finance:Financing gap between ARV and viral load needs and GOT/PEPFAR/GFATM allocation | 1. Coordinated procurement plan for commodities developed and implemented on annual basis. | Five LGAs receive training in managing commodities at local government level | 10 LGAs receive training in managing commodities at local government level | Number of LGAs who have received training | 1.2 Toolkit for managing commodities at the LGA's implemented in five scale- up districts. Support the Pharmaceutical Services Unit in budgeting, planning, and coordinating across vertical programs. | OHSS | \$500,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |
| 1. Finance:Financing gap between ARV and viral load needs and GOT/PEPFAR/GFATM allocation | 1. Coordinated procurement plan for commodities developed and implemented on annual basis. | TACAIDS, NACP, and FP program had joint meeting to discuss total condoms needs and communicate total need. | N/A | Joint Condom need released by GOT | 1.3 TA provided to GOT to ensure that male and female condoms needs are- well understood, implement a total- market approach to procurement- planning, and distribution plans- incorporate targeted approaches for- KVPs. | нуор | \$0 | Social Marketing and Communication (17416) | Commodity Security and Supply Chain (Score 4.94) |
| 1. Finance:Financing gap between ARV and viral load needs and GOT/PEPFAR/GFATM allocation | 2. Sufficient domestic and external financing for HIV Commodities identified in annual coordinated procurement plan | Parliament approves some amount of funds to contribute to HIV commodities needs | Parlimament disburses \$5 milliomn of funds to contribute to HIV commodities needs | Percent of budget execution of funds allocated to contribute to HIV commodities needs | 2.1 Work with parliament to ensure increased financing for HIV commodities and in country distribution costs | [Budget Code] | \$100,000 | Public Sector System Strengthening (PS3) (14693) | Commodity Security and Supply Chain (Score 4.94) |

| 1. Finance:Financing gap between ARV and viral load needs and GOT/PEPFAR/GFATM allocation | 3. GOT funds the full amount of in-country distribution costs for all donated products including HIV-related donated product | NGOs engage with Parlimament to advocate for increasing the HIV budget for commodities | NGO's successfully advocate for increasing the HIV budget for commodities | Increase in percent of budget allocation to contribute to HIV commodities needs. | 3.1 Enable CSOs to generate accurate information and effectively advocate for sufficient financing for HIV commodities and in country distribution costs | HTXS | \$250,000 | Health Policy Plus (18061) | Commodity Security and Supply Chain (Score 4.94) |
|--|--|--|--|---|--|------|-----------|---|---|
| 1. Finance:Financing gap between ARV and viral load needs and GOT/PEPFAR/GFATM allocation | 3. GOT funds the full amount of in-country distribution costs for all donated products including HIV-related donated product | Parliament approves some amount of funds to contribute to HIV commodities needs | Parlimament disburses \$5 milliomn of funds to contribute to HIV commodities needs | Increase in percent of budget allocation to contribute to HIV commodities needs. | 3.2 Provide technical assistance to Ministries of Health and Finance to include funds to cover the agreed upon in country supply chain costs for donated commodities to prevent future debt to Medical Stores Department. This is a separate exercise from budgeting for domestic commodity procurement. | HTXS | | Public Sector System Strengthening (PS3) (14693) | Commodity Security and Supply Chain (Score 4.94) |
| 2. Poor linkage between facility patient records, commodity management systems, and ARV dispensing for monitoring and management of ARVs and commodities | 2. Service statistics (DHIS), patient records, and logistics data (eLMIS) dashboard developed to facilitate stakeholder review across information systems by 2019. | | | | 2.1.1. Increase the visibility of stock status at MSD by creating a dashboard that tracks stock status, incoming shipments, and commodity financing needs. | | \$250,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |

| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | Pharmacy TWG using data dashboards to review program performance | Pharmacy TWG follows up with members on taking corrective action as assigned during meetings | Number of action taken per recommendation s at Pharmacy TWG | 2. Institutionalize supply chain data use and improve data quality by ensuring RHMT, CHMT, Pharmaceutical Services Unit and MSD review available data and take action on the results of that data to improve distribution, quantification, procurement and supply planning. | HTXS | \$200,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |
|--|---|--|--|---|--|------|-----------|--|---|
| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | Proposed design submitted to MOHCDGEC and PORALG for approval | New supply chain system design approved and training of LGAs underway | Percent of LGAs using new supply chain system design | Assist the Pharmaceutical Services Unit and MSD to redesign the supply chain system using the data now available through eLMIS and other information systems. Implement new design with change management and training at all 6,000 facilities. | OHSS | \$300,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |

| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | Proposed design submitted to MOHCDGEC and PORALG for approval | New supply chain system design approved and training of LGAs underway | Percent of LGAs using new supply chain system design | Assist the Pharmaceutical Services Unit and MSD to redesign the supply chain system using the data now available through eLMIS and other information systems. Implement new design with change management and training at all 6,000 facilities. | HTXS | \$300,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |
|--|---|--|---|--|---|------|-----------|--|---|
| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | MSD contracts out a portion of transportation to 3rd party logistics providers | MSD uses corrective action clauses in contract with 3rd party logistics providers to address poor performance | Percent of deliveries made to health facilities on time and in full | Improve performance of MSD, third party logistics providers, and suppliers by measuring performance and applying contractual sanctions and/or incentives for poor/good performance | OHSS | \$100,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |
| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | N/A | Facilities report successfully on the consumption of Lab and IPT commodities | Percent of facilities reports submitted on time with quality data reporting use of Lab and IPT commodities | Strenghten Lab and TB IPT Reporting and Ordering Processes | OHSS | \$200,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |

| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | N/A | Pediatric pellets included in Tanzania Quantification | Pediatric pellets introduced in Tanzania | Introduce pediatric pellets as a new product; Advocacy and sensitization at central level. | PDTX | \$50,000 | Tanzania Supply Chain | Commodity Security and Supply Chain (Score 4.94) |
|--|---|-----|---|---|--|------|-------------|--|---|
| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | N/A | Logistics Management Unit successfully oversees facilities implement multi- month scripting | Number of facilities implementing multi-month scripting that experience a stock out of ART per quarter | Develop and roll out a plan for multi- month scripting of ART and provide intensive monitoring to ensure product availability | OHSS | \$250,000 | Tanzania Supply Chain Program (18200) | Commodity Security and Supply Chain (Score 4.94) |
| 3. Efficiency: System for distribution of commodities under new service delivery platform | 1. Average in-country distribution costs for health commodities reduced from 20% to 15% | N/A | Develop and roll out a QI strategy for IPT management nationwide | | Establish a QI strategy for effective oversight of management of IPT in integrated TB/HIV facilities. | HVTB | \$200,000 | University of Maryland (17990) | Commodity Security and Supply Chain (Score 4.94) |
| TOTAL | | | | | | | \$3,190,000 | | |
| | | | | | | | | | |

| Table 6.2.1: Test and START | | - | - | | | | - | | - |
|--|---|---|--|---|--|-------------------|-----------|--------------------------------------|--|
| Key Systems Barrier | linvestment | Year One (COP/ ROP16) Annual Benchmark | Year Two (COP/ ROP17) Annual Benchmark | Relevant Indicator or Measurement Tool | Proposed COP/ROP 2017 Activities | Budget Code(s) | , , | Implementing Mechanism | Relevant SID Element and Score (if applicable) |
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 1.1. SOPs and supportive supervision structures implemented by end of FY 2017 | Test and Start guidelines, SOP, and M&E tools developed and disseminated | N/A | N/A | 1.1.1. Support MOHCGEC to- disseminate revised national- treatment guidelines, training- manuals, M&E tools, and job aids. | HTXS | \$0 | MDH Kagera (17293) | 2. Policies and Governance; 5. Public Access to Information |
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 1.2. SOPs and supportive supervision structures implemented by end of FY 2017 | RHMT/ CHMT annual work plans include Test and Start | RHMT/ CHMT annual work plans include Test and Start | RHMT/ CHMT work plans | RHMT and LGAs capacity to translate Test and Start policy to their Workplan is a contunous annual based proces2] | HTXS | \$500,000 | University of Maryland (17990) | 6: Service Delivery |
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | and Start are coordinated between MOH and PO-RALG | Test and Start guidelines, SOP, and M&E tools developed and disseminated | Bi-annual TWG meetings held and FTEs hired at MOH for managing the implementation | TWG meeting notes | GOT guidance and oversight to implement comprehensive test and start policy, including biannual TWG meetings and subcommittee meetings, full-time positions for hands- on TA with time-bound transition, orientation for RMOS and RCHO for policy translation and feedback on implementation, mentorship and supervision of R/CHMTs, annual stakeholder meerings and monitoring of evalation of B+. | мтст | \$400,000 | Consolidaed MOH(18170) | 2. Policies and Governance |
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 3. Supervision and assessment of Test and Start are coordinated between MOH and PO-RALG annually | TA to the MOHCDGEC PMTCT program to plan and monitor the implementatio n of EMTCT and improve coordination of PMTCT activities | implementation of EMTCT and | RHMT/ CHMT work plans | Provide national level technical assistance to the MOHCDGEC PMTCT program to plan and monitor the implementation of EMTCT and improve coordination of PMTCT activities at the LGA, regional and national levels. | мтст | \$360,000 | UNICEF Follow on (17316) | 7: Human Resources for Health |

| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and understanding of test and start policy, benefits of early treatment and promote service uptake amongst KP, and PP. | Demand creation for Test and Start policy guidelines | N/A | N/A | Demand creation on Test and Start for KPs and AGYW. | нуст | \$0 | Diffusion of Effective Behavioral Interventions (14556) | 6: Service Delivery |
|--|--|--|---|--------------------------|---|------|-----------|--|--|
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and understanding of test and start policy, benefits of early treatment and promote service uptake amongst KP, and PP. | Demand creation for Test and Start policy guidelines | N/A | N/A | Demand creation on Test and Start for KPs and AGYW. | HTXS | \$0 | Diffusion of Effective Behavioral Interventions (14556) | 6: Service Delivery |
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and understanding of test and start policy, benefits of early treatment and promote service uptake amongst KP, and PP. | N/A | CSO engagement meetings with GOT | RHMT/ CHMT work plans | Build capacity of civil society organizations to effectively engage with government and the media to advocate for access to high quality HIV services | OHSS | \$400,000 | Democracy LWA | 2. Policies and Governance |
| 1. Tanzania has not fully implemented test and start program have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and | Messaging on Test and Start policy | N/A | N/A | Development of strategic behavior- change messaging for the new test- and start program | нуст | \$0 | Comprehensive Platform for Integrated Communication Interventions (CPICI) (18056) | 13:Epidemiologic al and Health Data |

| 1. Tanzania does not have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and understanding of test and start policy, benefits of early treatment and promote service uptake amongst KP, and PP. | Messaging on Test and Start policy | N/A | N/A | Coordinate demand creation on Test- and Start for KPs and AGYW | HTXS | \$0 | NACP Follow- on (14573) | 6: Service Delivery |
|--|--|---|--|--|---|------|-----------|-------------------------------------|--|
| 1. Tanzania does not have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and understanding of test and start policy, benefits of early treatment and promote service uptake amongst KP, and PP. | Messaging on Test and Start policy | Coordinated awareness and implementation of Test and Start policy for KP and AGYW | Test and Start implementation plan | Coordinate demand creation on Test and Start for KPs and AGYW. | HTXS | \$50,000 | Consolidated MOH CoAg (18170) | 6: Service Delivery |
| 1. Tanzania does not have a comprehensive policy or operational guidelines for Test and Start | 4. Information, Education and Communication for awareness and understanding of test and start policy, benefits of early treatment and promote service uptake amongst KP, and PP. | Meetings to coordinate advocacy for KP services | Meetings to coordinate advocacy for KP services | Test and Start implementation plan | TA to the Ministry of Home Affairs advocating for the human rights of KPs to facilitate their access to services. | HTXS | \$200,000 | Sauti za Watanzania (16784) | 2. Policies and Governance |
| 1. Tanzania does not have a comprehensive policy or operational guidelines for Test and Start | 2. SOPs and supportive supervision structures implemented. | SOP and supportive supervision structures | Continued TA to support MOH implement UN and PEPFAR efforts initiatives | N/A | Provide TA to support implementation of test and start guideline and service delivery model | HTXS | \$140,000 | WHO Follow-on (16886) | 2. Policies and Governance |
| 1. Tanzania does not have a comprehensive policy or operational guidelines for Test and Start | 1. Comprehensive Test and Start policy approved and diseeminated by 2017. | PMTCT national guidelines to include Test and Start | N/A | N/A | TA to MOHCGEC for PMTCT- dissemination of PMTCT national- guidelines, training manuals, M&E- tools, job aids and new cohort- registers for tracking mother baby- pairs as part of the nationwide- implementation of option B+ . | мтст | \$0 | MDH Kagera (17293) | 2. Policies and Governance; 5. Public Access to Information |

| 2. Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not designed to monitor test and start. | 1. M&E tools and systems for test and start developed and utilized for program monitoring and resource allocation. | | | | MOHCDGEC M&E Section arranges for- review of M&E tools, gathers all- requirements for National DHIS, leads- prioritization and evolution of HMIS, establishes national approach to data- quality that is used by HIV, follow up- on data completeness, timelines and- accuracy of HIV data. Create and- maintain coordinated M&E- investment plans. | HVSI | \$0 | MOHSW – Follow on (16887) | 13:Epidemiologic al and Health Dat |
|--|---|--|---|---------------------------------------|--|------|-----------|-------------------------------------|---------------------------------------|
| 2. Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not designed to monitor test and start. | 1. M&E tools and systems for test and start developed and utilized for program monitoring and resource allocation. | Merged data sets between PEPFAR, GOT, and NACP. | Continued merging and synchronization of data sets | DHIS2, DATIM< and NACP datasets | MOHCDGEC M&E Section arranges for review of M&E tools, gathers all requirements for National DHIS, leads prioritization and evolution of HMIS, establishes national approach to data quality that is used by HIV, follow up on data completeness, timelines and accuracy of HIV data. Create and maintain coordinated M&E investment plans. | HVSI | \$125,000 | Consolidated MOH CoAg (18170) | 13:Epidemiologi al and Health Da |
| 2. Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not designed to monitor test and start. | 2. Test and start interventions are informed by quality evaluation findings. | Cost benefit study completed | N/A | N/A | Conduct and publish in collaboration with NIMR a cost benefit study of the Treat & Train program. | OHSS | \$0 | Touch Foundation- PPP (9618) | 7: Human Resources for Health |
| 2. Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not designed to monitor test and start. | 2. Test and start interventions are informed by quality evaluation findings. | HIV drug resistance protocol developed and approved. | Conduct HIV drug resistance study | Study report | Develop and implement acquired HIV drug resistance surveillance system to inform treatment guidelines (includes lab commodities required for the study). | HTXS | \$300,000 | TBD Surveillance TA (17988) | 6: Service Delivery |

| 2. Efforts to use data within planning and resource allocation hindered by low quality data and evidence from evaluations and surveillance are not designed to monitor test and start. | 1. M&E tools and systems for test and start developed and utilized for program monitoring and resource allocation. | Launch zonal framework in collaboration with TACAIDS in the southern highlands regions | the zonal | RHMT/ CHMT work plans | Assist scale-up LGAs in the Southern Highlands Zone to triangulate and utilize data from national data warehouse and multi-sectoral data from all information systems relevant for decision making (ex -TOMSHA, DHIS2, HCMIS, EpiCor, PlanRep) for programmatic and social accountability. In addition, close feedback loop between scale-up LGAs and national level by supporting quarterly/biannual performance review forums involving senior regional and National officials. | HTXS | \$350,000 | HJFMRI (16763) | 15. Performance data |
|--|---|--|---|---------------------------------------|--|------|-----------|---|-------------------------|
| 3. Patient level data systems need additional functionality to better support service level initiation and referral across service delivery points for test and start. | 1. National HIS infrastructure supports integrated service delivery | N/A | N/A | N/A | HIS Planning to incorporate Care- Delivery systems integration into- broader National HIS, eHealth and- enterprise architecture planning, coordination and detailed- specifications across other- components of enterprise- architecture. | HVSI | \$0 | Management Sciences for Health (MSH) (17987) | 15. Performance data |
| 3. Patient level data systems need additional functionality to better support service level initiation and referral across service delivery points for test and start. | infrastructure supports integrated | N/A | N/A | N/A | HIS strengthening and support for- shared information system services or- infrastructure, including hosting,- mobile network communications and- aggregation, and access to all HIS- systems for HIV planning, and HIV- service implementers. | OHSS | \$0 | MOHSW – Follow on (16887) | 15. Performance data |
| 3. Patient level data systems need additional functionality to better support service level initiation and referral across service delivery points for test and start. | infrastructure supports integrated | Shared information systems developed | Support to shared information systems and infrastructure platforms | DHIS2, DATIM, and NACP datasets | HIS strengthening and support for shared information system services or infrastructure, including hosting, mobile network communications and aggregation, and access to all HIS systems for HIV planning, and HIV service implementers. | OHSS | | Consolidated MOH CoAg (18170) | 15. Performance data |

| 3. Patient level data systems need additional functionality to better support service level initiation and referral across service delivery points for test and start. | infrastructure supports integrated | Shared information systems developed | Support to shared information systems and infrastructure platforms | DHIS2, DATIM, and NACP datasets | TA to MOHCDGEC to support planning and creation of shared information services and infrastructure, that are leveraged to support health information systems supported by PEPFAR for increased efficiency across PEPFAR and result in increased use of systems and data by stakeholders for planning and implementation of HIV services. | OHSS | \$280,000 | Management Sciences for Health (MSH) (17987) | 15. Performance data |
|---|---|--|---|---------------------------------------|--|------|-----------|---|-------------------------------------|
| 3. Guidelines:Current Policy guidelines and operating procedures on age of consent, CHW testing, repeat testing, certification of testers/sites and anonymous HTS are limiting effective HTS interventions to maximize yield. | 2. GOT disseminates updated HTS SOPs within 18 months of a new WHO release of guidelines. | N/A | Self-testing guidelines adopted in national HTS guidelines | national HTS guidelines | HTS coordination: support the coordination of HTS National TWG meetings; finalizing of the HTS guidelines in line with the adoption of self-testing guidance and same- day ART initiation. | HVCT | \$200,000 | Consolidated MOH CoAg (18170) | 2. Policies and Governance |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 1. Service providers functioning according to task sharing policy | N/A | N/A | N/A | Conduct supportive supervision, coordination, and training of TOTs- new development in community- based care (CBHS) program. | НВНС | \$0 | NACP Follow- on (14573) | 7: Human Resources for Health |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 1. Service providers functioning according to task sharing policy | Train TOTs across 50% of scale-up LGAs on the CBHS program | Train TOTs across 100% of scale-up LGAs on the CBHS program | N/A | Conduct supportive supervision, coordination, and training of TOTs new development in community based care (CBHS) program. | нвнс | \$110,000 | Consolidated MOH CoAg (18170) | 7: Human Resources for Health |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 1. Service providers functioning according to task sharing policy | Regulatory mechanisms for nurses developed | Regulatory mechanisms for allied health cadres developed | Professional councils | Develop and implement regulatory mechanisms to regulate task sharing, and monitor and strengthen the capacity of nurses, social workers, and allied health cadres to provide HIV/AIDS services | HTXS | \$300,000 | Twinning Follow on (17305) | 7: Human Resources for Health |

| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 1. Service providers functioning according to task sharing policy | RBF coverage in 75% of regions | RBF coverage in 100% of regions | RHMT/ CHMT work plans | Improve performance of CHMTs and RHMTs in Shinyanga and Mwanza through incentive payments to ensure availability of qualified staff, timely submission of HMIS reports, and adequate medicines in facilities | OHSS | \$500,000 | Results-based Financing (18072) | 6: Service Delivery |
|---|---|--|---|--------------------------------------|---|------|-----------|---|-------------------------------------|
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 1. Service providers functioning according to task sharing policy | SOPs revised for nurses | SOPs revised for allied health cadres | SOPs | Revision of Scopes of Practice (SOP) for allied health cadres to support implementation of task sharing policy guidelines, to incorporate HTS, NIMART, pharmaceutical dispensing, and adherence counseling. | OHSS | \$300,000 | Twinning Follow on (17305) | 7: Human Resources for Health |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 1. Service providers functioning according to task sharing policy | Maintain and provide continuous TA to the national pediatric phone helpline | the national pediatric phone | National pediatric phone helpline | Strengthen and maintain the national Pediatric HIV phone helpline system for health care workers to consult and seek second opinion when facing challenging pediatrics HIV cases including treatment initiation. The help line will specifically benefits the lower cadre health care workers and support task sharing. | PDTX | \$200,000 | BIPAI-PPP (17103) | 7: Human Resources for Health |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 2. At least 75% of approved permits are filled in scale up councils, disaggregated by sector and cadre | HRIS extended to at least 25% of scale-up LGAs | HRIS extended to at least 50% of scale-up LGAs | HRIS | Extend POPSM's HR information system to the facility level to enable facility based permit allocation and increase availability of facility level HR data. | HTXS | \$250,000 | Public Sector System Strengthening (PS3) (14693) | 7: Human Resources for Health |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 2. At least 75% of approved permits are filled in scale up councils, disaggregated by sector and cadre | At least 25% of approved permits are filled in scale up councils, disaggregated by sector and cadre | At least 50% of approved permits are filled in scale up councils, disaggregated by sector and cadre | HRIS | Support DHRO and DED to improve HR requests in scale-up LGAs to reflect staffing needs based on service delivery statistics. | HTXS | \$500,000 | Public Sector System Strengthening (PS3) (14693) | 7: Human Resources for Health |

| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | 3. At least 75% of HCW who report to their post in scale-up councils are retained for one year. | At least 25% of HCW who report to their post in scale- up councils are retained for one year. | At least 50% of HCW who report to their post in scale-up councils are retained for one year. | HRIS | Retention improved by ensuring students are well prepared with extensive Treat and Train clinical practica at district and regional hospitals for MD, AMO and nursing students attending Catholic University of Health and Allied Sciences/Bugando Medical Center. | OHSS | \$750,000 | Touch Foundation- PPP (9618) | 7: Human Resources for Health |
|---|--|---|--|---|---|------|-----------|--|-------------------------------------|
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. | 1. Service providers functioning according to task sharing policy | Preceptor protocols developed and implemented in 50% of targeted SNUs | Preceptor protocols developed and implemented in 100% of targeted SNUs | Tanzania Nursing and Midwifery Council (TNCM) database | Private nursing and midwifery training institutes create and test clinical practice at B+/ART certified maternity care facilities of Private Nurses and Midwives Assoc of TZ in high HIV prevalent areas. | HTXS | \$300,000 | Strengthening Health Outcomes through the Private Sector in Tanzania (SHOPS+) (18058) | 6: Service Delivery |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. | 1. Service providers functioning according to task sharing policy | N/A | NIMART training package developed and rolled out in at least 50% of scale-up SNUs | and Midwifery | Operationalize the roll-out of NIMART by developing job aids, training materials, strengthen professional councils to regular NIMART according to the task sharing policy, and synchronize with the local clinical service delivery partner to ensure implementation of NIMART | OHSS | \$500,000 | Twinning Follow on (17305) | 6: Service Delivery |
| 4. Scale up LGAs have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. | 1. Service providers functioning according to task sharing policy | N/A | Zonal training centers update trainign materials to include Test and Start and self- testing | N/A | Support MOHCDGEC to integrate all updates on Treat all in the existing pre-service training materials and conduct orientation training to update Pre-service tutors on SDMs and Treat all to build their capacity to train on HIV to support 90-90-90. | OHSS | \$100,000 | University Partnership Field Epidemiology Expansion (17304) | 7: Human Resources fo Health |
| 5. Tz Governance structures do not adequately support capacity to plan, implement, and monitor Test and Start. | 1. At least 90% of scale-up councils have systems that facilitate use of Multisectoral profile data for decision making | At least 25% of scale-up councils engage the pricate sector in planning | At least 50% of scale-up councils engage the pricate sector in planning | RHMT/ CHMT work plans | In target LGAs ensure channels and opportunities for private sector engagement regarding HIV services are both established and functional. | OHSS | \$250,000 | Public Sector System Strengthening (PS3) (14693) | 4: Private Sec Engagement |

| 5. Tz Governance structures do not adequately support capacity to plan, implement, and monitor Test and Start. | 1. At least 90% of scale-up councils have systems that facilitate use of Multisectoral profile data for decision making | At least 25% of scale-up councils have systems that facilitate use of Multisectoral profile data for decision making | At least 50% of scale-up councils have systems that facilitate use of Multisectoral profile data for decision making | RHMT/ CHMT work plans | Within scale-up LGAs, utilize the data warehouse established at national level to create dashboards with indicators from existing systems across sectors that are used for program planning, promoting transparency and improving the quality of HIV care and treatment services. | мтст | \$300,000 | Public Sector System Strengthening (PS3) (14693) | 1: Planning and Coordination |
|---|--|--|---|--------------------------|---|------|-------------|---|---|
| do not adequately support capacity to plan, implement, | 100% of funds allocated to health and HIV are expended for intended purpose | Develop and implement Open LGA partnership | Implement Open LGA partnership across 94 districts | RHMT/ CHMT work plans | Implement Open LGA Partnership in scale-up LGAs to increase public access to information and enable civil society to hold government accountable for budget expenditures and HIV service delivery. | OHSS | \$250,000 | Public Sector System Strengthening (PS3) (14693) | 3: Civil Society Engagement |
| 5. Tz Governance structures do not adequately support capacity to plan, implement, and monitor Test and Start. | 100% of funds allocated to health and HIV are expended for intended purpose | At least 25% of scale-up LGAs report timely distribution of funds | At least 50% of scale-up LGAs report timely distribution of funds | RHMT/ CHMT work plans | Support Ministry of Finance to improve timeliness of disbursements to LGA health account. | OHSS | \$200,000 | Public Sector System Strengthening (PS3) (14693) | 12: Technical and allocative efficiencies |
| 5. Tz Governance structures do not adequately support capacity to plan, implement, and monitor Test and Start. | 2. 100% of funds allocated to health and HIV are expended for intended purpose | N/A | At least 50% of scale-up LGAs report timely distribution of funds | RHMT/ CHMT work plans | Provide TA to MOH and key stakeholders to effectively engage and collaborate with MOF to increase public financing for HIV. | OHSS | \$200,000 | Public Sector System Strengthening (PS3) (14693) | 12: Technical and allocative efficiencies |
| 5. Tz Governance structures do not adequately support capacity to plan, implement, and monitor Test and Start. | 100% of funds allocated to health and HIV are expended for intended purpose | N/A | Develop and implement provider codes to link expenditures to HIV service outputs | Ministry of Finance | Interoperability of DHIS and financial systems (including adding service provider codes) to track value for money and link expenditures to HIV service outputs | OHSS | \$350,000 | Public Sector System Strengthening (PS3) (14693) | 12: Technical and allocative efficiencies |
| do not adequately support | 2. 100% of funds allocated to health and HIV are expended for intended purpose | N/A | At least 50% of scale-up LGAs report timely distribution of funds | HRIS | Assist GOT with specific HRH support to around performance management, recruitment, and retention | OHSS | \$300,000 | Public Sector System Strengthening (PS3) (14693) | 7: Human Resources for Health |
| TOTAL | | | | | | | \$9,175,000 | | |

| Table 6.2.2: New and Efficient Service Delivery Models | | | | | | | | | |
|--|---|--|--|---|--|-------------------|-----------|---|---|
| Key Systems Barrier | Outcomes expected after 3 years of investment | Year One (COP/ ROP16) Annual Benchmark | Year Two (COP/ ROP17) Annual Benchmark | Relevant Indicator or Measurement Tool | Pronosed COP/ROP 2017 Activities | Budget Code(s) | | Implementing Mechanism | Relevant SID Element and Score (if applicable) |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 1. National treatment guidelines implemented under alternate service delivery models | SOPs developed and rolled out | Operationalize SOPs in to work plans | RHMT/ CHMT annual work plans | Develop national SOPs for patient categorization according to their stability and monitor implementation through QI approach. | нтхѕ | \$100,000 | ASSIST (17082) | 2. Policies and Governance |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 2. 100% of scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment | Number of tutors trained as per COP targets | Number of tutors trained as per COP targets | HRH_PRE | Build capacity of tutors to improve quality of clinical practicum training for nurses at clinical sites across health training institutions (HTI) in Geita and Mwanza regions. | OHSS | \$400,000 | Maternal and Child Survival Program (MCSP) (17409) | 7: Human Resources for Health |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 2. 100% of scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment | Number of QI focal persons at SNU level trained | Number of QI focal persons at SNU level trained | SIMS data | Capacity building of QI focal persons at the priority SNUs. Provide supportive supervision and mentorship to strengthen capacity of QI teams at the HF level in collaboration with regional implementing partners and CHMTs. The goal is to sustain quality of services for various interventions as part of QI plans or SIMS remediation plan and retention of PLHIV client. | OHSS | | Management Sciences for Health (17987) | 7: Human Resources for Health |

| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 2. 100% of scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment | Develop national QI trianign pakcage with focus on linkage to care | N/A | N/A | Develop standardized national HIV/AIDS QI training package which- will be used to provide standard QI framework to improve quality of- services offered at the health facility- across the priority SNUs with the goal- of increasing linkage to care. | OHSS | \$0 | Consolidated MOH CoAg (18170) | 7: Human Resources for Health |
|--|---|--|--|---|--|------|-----------|--|-------------------------------------|
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 2. 100% of scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment | Institutions accredited | Number of Health Training Institutions accredited | National database for accredited institutions | Implement accreditation of health training institutions to ensure production of competent nurse midwives capable of providing high quality HIV care for mothers and their newborns. | OHSS | \$400,000 | Maternal and Child Survival Program (MCSP) (17409) | 6: Service delivery |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment | scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by | scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by | RHMT/ CHMT annual work plans | Provide tailored, strategic technical assistance (TA) and capacity building to implementing partners and regional health management teams (RHMTs) to ensure the correct translation of service delivey model into practice. | HTXS | \$850,000 | University of Maryland (17990) | 6: Service delivery |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 2. 100% of scale-up LGAs have QA/QI structures in place to ensure quality of HIV/AIDS services provided by health workers and retention of individuals on treatment | Number of FELTP graduates as per COP targets | Number of FELTP graduates as per COP targets | HRH_PRE | Train at least 6 Intermediate and Advanced Program residents in 2017 to serve in CHMTs to assure data- based decision-making, and to monitor and improve implementation of quality and coverage of use of New Service Delivery Models in facilities. Residents will also do Rapid Operational Research studies on challenges to implementation of Teat and Treat, New Service Delivery Models, and other linkage/retention problems. | HTXS | \$100,000 | University Partnership Field Epidemiology Expansion (17304) | 7: Human Resources for Health |

| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 3. Nursing, Clinical Officer, pharmacy, and CHW cadres providing high quality services per task sharing policy in 100% of scale up districts | Curriculum development for cadre | N/A | N/A | Develop and implement a pharmacy technician cadre to adequately staff- low-level health facilities (health- centers and dispensaries) for- distribution of ARVs. | OHSS | \$0 | Tanzania Supply Chain Program (18200) | 7: Human Resources for Health |
|---|--|---|---|---------------------------------|---|------|-----------|--|-------------------------------------|
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 3. Nursing, Clinical Officer, pharmacy, and CHW cadres providing high quality services per task sharing policy in 100% of scale up districts | Draft CPD framework for nurses developed | CPD framework develped for remaining cadres | Professional councils | In collaboration with professional councils and MOH, develop and implement mechanisms that enable lower level cadres practicing task sharing to upgrade to a higher level cadre following adequate training and supervision, which will improve quality of service delivery and strengthen HRH retention. | OHSS | \$250,000 | Twinning Follow on (17305) | 7: Human Resources for Health |
| GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 3. Nursing, Clinical Officer, pharmacy, and CHW cadres providing high quality services per task sharing policy in 100% of scale up districts | Distance education facilities shared and courses offered with Open University of Tanzania | Distance education facilities shared and courses offered with Open University of Tanzania | Number of courses offered | Strengthen the Distance education/and e-learning program (DE) to improve HCW/and public health managers' capacity to undertake task sharing roles for improved HIV/AIDS services at facility/and LGA level. | OHSS | \$300,000 | MUHAS-SPH (17102) | 7: Human Resources for Health |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 3. Nursing, Clinical Officer, pharmacy, and CHW cadres providing high quality services per task sharing policy in 100% of scale up districts | to the distance | Continuous TA to the distance learning center | N/A | TA to the Centre for Distance education under the ministry of health to strengthen distance education /and e-learning platform to enable mid and lower level HCWs to upgrade and build their skills to undertake task sharing roles for improved HIV/AIDS services (partner changed in COP17) | OHSS | \$100,000 | University Partnership Field Epidemiology Expansion (17304) | 7: Human Resources for Health |
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 3. Nursing, Clinical Officer, pharmacy, and CHW cadres providing high quality services per task sharing policy in 100% of scale up districts | Implementatio n plan for Task sharing policy developed and rolled out | All PEPFAR supported RHMTs/ CHMTs trained in the task sharing implementation plan | Policy implemenation plan | Task sharing policy implementation coordinated and rolled out across all levels using supportive supervision. | OHSS | \$200,000 | Consolidated MOH CoAg (18170) | 7: Human Resources for Health |

| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 4. At least one CHW deployed by GOT to each village within scale up districts | CHW training package and SOPs have been developed and institutionalize d within the system. | Deployment and retention of CHWs as per national guidelines | HRIS | CHW recruitment, payment, and deployment systems established and institutionalized within POPSM. | НВНС | \$700,000 | Public Sector System Strengthening (PS3) (14693) | 7: Human Resources for Health |
|--|---|--|---|-------------------|---|------|-----------|--|-------------------------------------|
| 1. GOT human resource systems in place to successfully implement new service delivery models Some reductions by activity | 4. At least one CHW deployed by GOT to each village within scale up districts | Transition plan developed | N/A | N/A | Establish plan to transition PEPFAR- supported HRH in sustained districts- to the GOT payroll. | OHSS | \$0 | HRH2030 (18199) | 7: Human Resources for Health |
| 1. GOT human resource systems in place to successfully implement new service delivery models | have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | N/A | Social Welfare counci lestablised and practice regulated | N/A | Strengthen Social Welfare Assistant (SWA) cadre to achieve the OVC targets of 1 provider per 20 OVC by institutionalizing a Social Welfare Council to regulate task sharing | нвнс | \$200,000 | Twinning Follow on (17305) | 7: Human Resources for Health |
| 1. GOT human resource systems in place to successfully implement new service delivery models | have a shortage of skilled service providers to follow or implement new test and start protocols | N/A | Protocols establised | SOPs and protocol | Establish protocols and pilot self testing and dispensing of Multi Month Prescriptions at ADDOs. | нтхѕ | \$400,000 | Health Outcomes through the Private Sector in Tanzania | 4: Private Sector Engagement |
| 1. GOT human resource systems in place to successfully implement new service delivery models | Scale-Up Councils have a shortage of skilled service providers to follow or implement new test and start protocols and guidelines. Some reductions by activity | N/A | TMA model developed and implemented | N/A | Implement a total market approach TA to the public, non-profit, and commercial sectors for analyzing current and potential condom market segments and for developing a national framework to expand commercial sector. This activity will work in tandem with the MOH activity. | НУОР | \$450,000 | Strengthening Health Outcomes through the Private Sector in Tanzania (SHOPS+) (18058) | 4: Private Sector Engagement |

| 2. Quality data and systems to inform decisions regarding new service delivery models | 1. GOT and PEPFAR HIV-related data sets synchronized | Synchronize indicators and data sets | Synchronize indicators and data sets | PEPFAR and GOT data systems | M&E and HMIS Planning and data systems TA to support development of GOT HMIS to incorporate additional functionality to support automated data exchange with PEPFAR reporting system and support evolution of data collected where appropriate. This includes TA to both facility level reporting and community level reporting. | HVSI | \$300,000 | Management Sciences for Health (17987) | 13: Epidemiological and Health Data |
|--|---|---|---|------------------------------------|---|------|-----------|--|---|
| 2. Quality data and systems to inform decisions regarding new service delivery models | 2. Data used by PEPFAR and GOT to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in scale-up LGAs | Initiate national website for data use | Utilize district health profiles in RHMT/ CHMT plans | RHMT/ CHMT annual work plans | Assist scale-up LGAs to utilize dashboards from national data warehouse, complete District Health Profiles, and compile multi-sectoral data from information systems relevant for decision making (ex - DHIS2, HCMIS, EpiCor, PlanRep). In addition, close feedback loop between scale-up LGAs and national level to improve usefulness of dashboards. | мтст | \$150,000 | Public Sector System Strengthening (PS3) (14693) | 13: Epidemiological and Health Data |
| 2. Quality data and systems to inform decisions regarding new service delivery models | 2. Data used by PEPFAR and GOT to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in scale-up LGAs | QI directorate conducts quarterly reviews | QI directorate conducts quarterly reviews | N/A | Build the QI capacity of the MOHCDGEC QI directorate in data analysis and use of the reported DHIS2 QI indicators for informed decision making at all levels. | OHSS | \$100,000 | Management Sciences for Health (17987) | 13: Epidemiological and Health Data |
| 2. Quality data and systems to inform decisions regarding new service delivery models | 2. Data used by PEPFAR and GOT to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in scale-up LGAs | Developed VMMC guidelines for sustainability framework and initiated the willingness to pay study. | N/A | N/A | Design, implement, and document- sustainability models in saturated SNUs based on a VMMC sustainability- framework-enabling a staged- transition of VMMC services from- PEPFAR to GOT to maintain the 80%- MC coverage in target age groups and- assess clients' willingness to pay. | CIRC | \$0 | Strengthening High Impact Interventions for an AIDS- Free Generation (AIDSFree) Project (16787) | 6. Service Delivery Models |

| 2. Quality data and systems to inform decisions regarding new service delivery models | | N/A | N/A | Implement Data Use Strategy, Establish national systems and standard practice to improve- dissemination products, feedback,- district profiles to support use of data- to inform HIV service planning. M&E- and HMIS strengthening to improve- data quality and MOHCDGEC- leadership to incorporate new- features to support integrated GOT- and PEPFAR data systems. | HVSI | \$0 | MOHSW – Follow on (16887) | 13: Epidemiological and Health Data |
|--|--|--|-----------------------------|---|------|-----------|-------------------------------------|---|
| 2. Quality data and systems to inform decisions regarding new service delivery models | Data Use Strategy implemented across all SNUs | Continuous TA to support data use strategy and district profile data | DHIS | Implement Data Use Strategy, Establish national systems and standard practice to improve dissemination products, feedback, district profiles to support use of data to inform HIV service planning. M&E and HMIS strengthening to improve data quality and MOHCDGEC leadership to incorporate new features to support integrated GOT and PEPFAR data systems. | HVSI | \$100,000 | Consolidated MOH CoAg (18170) | 13: Epidemiological and Health Data |
| 2. Quality data and systems to inform decisions regarding new service delivery models | Complete the SABER study | Continuous TA support for TPDF on data collection, management, and surveillance | DHIS | Provide Technical assistance to Tanzania Peoples Defense Force on military data collection, Management and use. Activity changed to provide TA to Tanzania Peoples Defense Force (TPDF) on data management and disease surveillance | HVSI | \$250,000 | SABER Study (18130) | 13: Epidemiological and Health Data |
| 2. Quality data and systems to inform decisions regarding new service delivery models | Health Facility | Synchronize HFR with PEPFAR site lists and provide TA for geospatial analysis | Health Facility Registry | Provide technical support and capacity building for GIS and spatial analysis for GOT and PEPFAR implementing partners. Ensure Geo codes for all sites, support Master Facility List within Health Facility Registry, support synchronization of GOT and PEPFAR site lists, ensure availability of latest shapefiles for planning and maps. | HVSI | \$225,000 | NIMR Follow On (17300) | 13: Epidemiological and Health Data |

| 2. Quality data and systems to inform decisions regarding new service delivery models | | Transition from PROMIS to DATIM | N/A | N/A | Support to PEPFAR/T for use of DATIM including management of facility lists.– Work with DATIM and MOHCDGEC DHIS teams to support transition of PEPFAR TZ reporting to combination of MOHCDGEC data sharing and DATIM reporting. Continue supporting PROMIS for some PEPFAR/T specific reporting. | HVSI | \$0 | PROMIS (13351) | 15. Performance data |
|--|--|---|---|------------------------------------|--|------|-----------|---|-------------------------|
| 2. Quality data and systems to inform decisions regarding new service delivery models | 3. At least 90% of CHMTs in scale-up LGAs implement data- driven planning and accountability approaches when developing Comprehensive Council Health Plans and monitoring their implementation | System Mentors | Provide continuous TA to LGAs to utilize data for planning | RHMT/ CHMT annual work plans | Build CHMT and DED capacity to utilize data for decision-making in scale up LGAs. | нтхѕ | \$300,000 | Public Sector System Strengthening (PS3) (14693) | 15. Performance data |
| 2. Quality data and systems to inform decisions regarding new service delivery models | 3. At least 90% of CHMTs in scale-up LGAs implement data- driven planning and accountability approaches when developing Comprehensive Council Health Plans and monitoring their implementation | Systems in place to enable data use at LGA level | N/A | N/A | TA to GOT to set up systems for- national tools and strategies to enable- CHMT, RHMT data use, including- templates for district health profiles. | OHSS | | Management Sciences for Health (17987) | N/A |

| 2. Quality data and systems to inform decisions regarding new service delivery models | 3. At least 90% of CHMTs in scale-up LGAs implement data- driven planning and accountability approaches when developing Comprehensive Council Health Plans and monitoring their implementation | Systems in place to enable data use at LGA level | Provide continuous TA to LGAs to utilize data for planning | RHMT/ CHMT annual work plans | TA to GOT to set up systems for national tools and strategies to enable CHMT, RHMT data use, including templates for district health profiles. | HVSI | \$350,000 | Management Sciences for Health (17987) | 15. Performance data |
|--|--|---|--|---|--|------|-----------|--|---------------------------------|
| 2. Quality data and systems to inform decisions regarding new service delivery models | PEPFAR and GOT to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in scale-up LGAs | N/A | Develop lab commodity conception data | Laboratory Information System (LIS) | Review and ensure quality of laboratory commodity conception data for efficient planning and accountability | HLAB | \$100,000 | Consolidated MOH CoAg (18170) | 10. Laboratory |
| 2. Quality data and systems to inform decisions regarding new service delivery models | PEPFAR and GOT to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in scale-up LGAs | | Indicators developed to track task sharing | HRIS | Monitor and strengthen the practice of task sharing by developing and institutionalizing indicators to track services delivered by mid and lower level cadres according to the national policy guidelines | HVSI | \$400,000 | Twinning Follow on (17305) | 2. Policies and Governance |
| 2. Quality data and systems to inform decisions regarding new service delivery models | 2. Data used by PEPFAR and GOT to evaluate and scale up sustainable service delivery platforms for prevention and treatment of HIV/AIDS in scale-up LGAs | | Incentive program and packages developed for private providers | TX_NEW in private facilities | Generate data to determine Private Provider incentives to participate in HIV program. Demonstrate ways in which Private Provider involvement in HIV can increase patient volumes and yield and also bring returning clients for other services. | PDTX | \$150,000 | Strengthening Health Outcomes through the Private Sector in Tanzania (SHOPS+) (18058) | 4: Private Sector Engagement |
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | Continuous TA to the centralized lab database | Continuous TA to the centralized lab database | Centralized Lab database | Continue supporting implementation of the centralized laboratory database and new EID, VL labs as well as the interconnectivity to feeder laboratory information in the scale up districts for real time monitoring of program performance. | HLAB | \$200,000 | APHL Lab Follow On (17292) | 10. Laboratory |

| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | Develop and train lab personnel to use LIS dashboards | N/A | N/A | 3.1.2. Establish, implement and monitor LIS include web based dashboards for real time program- performance management. | HLAB | \$0 | MOHSW Lab Follow on (17294) | N/A |
|--|---|---|---|---|---|------|-----------|-------------------------------------|----------------|
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | Develop and train lab personnel to use LIS dashboards | At least 50% of scale-up SNUs are reporting into the LIS dashboards | Laboratory Information System (LIS) | 3.1.3. Establish, implement and monitor LIS include web based dashboards for real time program performance management. | HLAB | \$140,000 | Consolidated MOH CoAg (18170) | 10. Laboratory |
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including OIs (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | Procure 68 GeneXpert machines | Procure 62 GeneXpert machines and provide TA | N/A | the Central Tuberculosis Reference Laboratory (CTRL) for Gene Xpert machines through annual maintenance and timely calibration. TA to NTLP to strengthen interface of the TB gene expert alert system to the central database at the CTRL to ensure timely data exchange for the number of testes conducted, cartridge usage to facilitate appropriate quantification of TB laboratory diagnostic | HVTB | \$650,000 | KNCV (17420) | 10. Laboratory |
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | Conduct baseline assessment in 5 scale-up councils | Implement BLIS across the 5 scale-up councils | | 3.1.5. Support implementation of basic laboratory information (BLISS) system in 10 Scale-Up Councils. | HLAB | \$100,000 | Consolidated MOH CoAg (18170) | 10. Laboratory |
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | Maintain reference labs and manage operations for EQA, VL, and EID | Maintain reference labs and manage operations for EQA, VL, and EID | | 3.1.6. Support maintenance of NIMR infrastructure and utilities for National HIV Reference Laboratory for effective, efficient, and safe operations including EQA, Viral Load, and EID to prevent service interruption. | HLAB | \$75,000 | NIMR Follow On (17300) | 10. Laboratory |

| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | N/A | Provide TA for GeneXpert machines in areas not convered by KNCV | | 3.1.7. Provide TA to central TB reference lab (CTRL) for Gene Xpert machines to support VL testing and TB in priority councils not covered by KNCV | HLAB | \$300,000 | TBD Lab Local FOA (18489) | 10. Laboratory |
|---|---|---|---|---------|---|------|-----------|----------------------------------|-------------------------------------|
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.1. Timely and accurate laboratory results available for patients in 100% of scale-up LGAs | N/A | Costing study report disseminated | | 3.1.8. Conduct Lab costing study to determine cost efficiency of sample transport, results feedback and Viral load cost per test | HLAB | \$200,000 | NIMR Follow On (17300) | 10. Laboratory |
| Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.3. Strengthen pre- service lab training programs. | Develop curriculum and initiate a Public Private Partnership (PPP) mechanism to sustain the program | N/A | HRH_PRE | 3.3.1. Develop and support a biomedical technician course to provide support to laboratory- equipment and ensure timely and- accurate laboratory results (currently- the only support for lab equipment- comes from outside Tanzania). | OHSS | \$0 | Twinning Follow on (17305) | 7: Human Resources for Health |
| 3. Lab sample referral system and human capacity to support accurate and timely diagnoses, including Ols (e.g. TB) | 3.3. Strengthen pre- service lab training programs. | Support incorporation of at least 50% of SLMTA materials in the curricula | Complete incorporation of SLMTA materials into curricula and support at least 10 training institutions with training materials and teaching equipment | HRH_PRE | 3.3.2. Expand accreditation of curriculum for medical laboratory schools to strengthen lab human resources (Prepare NTA Level 7 and 8 Assessment plan for the revised medical laboratory schools level 7 and 8 curriculum for lab technicians.) | OHSS | \$300,000 | ASCP Lab (16892) | 7: Human Resources for Health |

| 4. Current patient tracking systems do not have functionality to support differentiated service delivery models | 4.1. Increased number of clients registered within patient level | Incorporate alternative service delivery models into mHealth initiatves | implementing | TX_CURR; TX_NEW; PMTCT_STAT | 4.1.1. Support expansion of mHealth interfaces to support alternate service delivery models. Includes new public check in options that help facilitate longer prescriptions, by providing clinician access to patient check in info and linkages with mobile based information services like Health Pregnancy Health Baby. | МТСТ | \$150,000 | | 13: Epidemiological and Health Data |
|---|--|---|--------------|-----------------------------------|--|------|-----------|--|---|
|---|--|---|--------------|-----------------------------------|--|------|-----------|--|---|

| 4. Current patient tracking systems do not have functionality to support differentiated service delivery models | 4.1. Increased number of clients registered within patient level data systems for alternative refill site and less frequent clinic visits. | behavior change messaging for new SDM in all | are rolling out the behavior change | HTC_TST; TX_NEW; TX_CURR; PMTCT_STAT | 4.1.2. Development of strategic behavior change messaging for new service delivery models for providers and the targeted communities at large to raise awareness and create demand. | HTXS | \$200,000 | Comprehensive Platform for Integrated Communication Interventions (CPICI) (18056) | 6: Service Delivery |
|--|--|--|--|---|--|------|-----------|--|---|
| 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in reduced GOT investment in HIV | 5.1. Increased proportion of facility own revenue in targeted LGAs deposited in facility bank accounts and expended | Community care study to be completed | N/A | N/A | 5.1.1. HIV Community care study to- determining the unit cost per client- served under HIV community based- services- | НВНС | \$0 | HIV Community Care and Support Study (17982) | N/A |
| 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in reduced GOT investment in HIV | 5.2. Facilities in scale- up LGAs receive timely disbursements of funds from the central level. | Conduct financial management asessments and roll out a financial management system to promote oversight across all LGAs. | Provide TA for efficient disbursement of funds to facility bank accounts and procurement regulations across all LGAs | N/A | 5.2.1 Build capacity of facilities to effectively manage facility level bank accounts. | OHSS | \$350,000 | Public Sector System Strengthening (PS3) (14693) | 12: Technical and Allocative Efficiencies |
| 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in reduced GOT investment in HIV | 5.2. Facilities in scale- up LGAs receive timely disbursements of funds from the central level. | action plan in | At least 25% of scale-up LGAs will match payments to priority services | N/A | 5.2.2. Improve efficiency in HIV spending by rolling out HIV/AIDS services as part of the benefit package within the Health Financing Strategy and Single National Health Insurance. | OHSS | \$300,000 | Public Sector System Strengthening (PS3) (14693) | 12: Technical and Allocative Efficiencies |

| 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in reduced GOT investment in HIV | 5.2. Facilities in scale- up LGAs receive timely disbursements of funds from the central level. | Conduct assessment of intergovernme ntal fiscal transfer system across all LGAs | Develop a plan to improve the predictability and timeliness of funds distribition and implement across at least 25% of scale-up LGAs | N/A | 5.2.3. Support MOH, PO-RALG, and MOF to ensure on timely disbursement of funds to facility bank accounts, as well as GOT health funds to LGA health account. | OHSS | \$450,000 | Public Sector System Strengthening (PS3) (14693) | 11: Domestic Resource Mobilization 12: Technical and allocative efficiencies |
|--|---|--|--|------|---|------|-----------|---|---|
| for HIV across all levels of government results in | 5.2. Facilities in scale- up LGAs receive timely disbursements of funds from the central level. | Complete transition plan by September 2017 | N/A | N/A | 5.2.4. Transition Planning TBD for Low volume threshold sites | HTXS | \$0 | University of Maryland (17990) | N/A |
| 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in reduced GOT investment in HIV | 5.3. Scale-up LGAs increase allocation of domestic funds for HIV services by 10% in CCHP | Recruit financial mentors in at least 50% of scale-up LGAs and provide continuous TA | Scale-up LGAs increase allocation of domestic funds for HIV services by 5% in City and Council Health Plan (CCHP) | ССНР | 5.3.1. Support scale-up LGAs to increase allocation of domestic funds for HIV services in CCHP. | OHSS | \$300,000 | Public Sector System Strengthening (PS3) (14693) | 6: Service Delivery 11: Domestic Resource Mobilization |
| 5. Efficient GOT systems for disbursement, management and use of funds budgeted for HIV across all levels of government results in reduced GOT investment in HIV | 5.4. Budget execution rate increased to 80% in scale up LGAs by 2019. | at least 50% of scale-up LGAs | At least 50% of scale-up LGAS have efficient budget execution systems | ССНР | 5.4.1. Facilitate CSO engagement in their districts on HIV programming in the councils they support. Build capacity of systems and ward and village levels to better engage with CSOs. | НВНС | \$200,000 | Community Health and Social Systems Strengthening Program (CHSSP) (14692) | |
| government results in | 5.4. Budget execution rate increased to 80% in scale up LGAs by 2019. | Implement financial managemento olkit in 50% of scale-up LGAs | Implement financial managementool kit in 100% of scale-up LGAs | ССНР | 5.4.2 Implement financial management toolkit in scale up LGAs to increase budget execution rate and improve effectiveness in use of funds. | OHSS | \$450,000 | Public Sector System Strengthening (PS3) (14693) | 12: Technical and Allocative Efficiencies |

| Table 6.3 Other Proposed Sys | stems Investments | | 1 | | 1 | 1 | | 1 | 1 |
|---|---|------------------------------|--|--|---|-------------------|-----------------|----------------|---|
| Activity | 2) Second 90; 3) Third 90: or 4) Sustained Eni | expected after 3 years of | Year One (COP/ROP16) Annual Benchmark | Year Two (COP/ROP17) Annual Benchmark | Relevant Indicator or Measurement Tool | Budget Code(s) | Activity Budget | Associated | Relevant SID Element and Score (if applicable) |
| Finance | | | | | | | | _ | |
| | | | | | | | | | |
| [Add rows as needed] | | | | | | | | | |
| Governance | | | | | | | | | |
| Strengthen OVC case finding- and linkage to facilities by providing QI mentorship and- supportive supervision to- OVC volunteer teams | 1) First 90; 2) Second 90; | Increased number of | strengthen OVC | N/A | N/A | нкір | \$0 | ASSIST (17082) | 6: Service Delivery |
| [Add rows as needed] | | | | | | | | | |
| HRH - Systems/Institutional | Investments | ł | • | | | • | 1 | | |

| Train TOTs in all PEPFAR regions in specific VMMC methods (dorsal slit, device- driven MC) and EIMC to strengthen quality of VMMC services | 4) Sustained Epi Control | VMMC including EIMC training is financially and technically and technically sustainable by the national VMMC program. Increased number of national and regional training institutions incorporating EIMC in training curricula. | N/A | Increased number of VMMC service providers providing EIMC & quality improvement. Increased number of EIMC service providers at national level (TOTs), regional and council levels. | VMMC_CIRC | CIRC | \$500,000 | Jhpiego HQ mechanism (139) | 6: Service Delivery |
|--|-----------------------------|--|--|--|-----------|------|-----------|---|---|
| [Add rows as needed] | | | | <u> </u> | | | | <u> </u> | |
| Inst & Org Development | | | | | | 1 | | | |
| Provide TA to relevant ministries including MOHCDGEC to strengthen the Gender and Children's- desks and justice system and harmonize GBV/VAC at- national level parenting guidelines. | 4) Sustained Epi Control | National level Efforts to address gender-based violence, is informed by a coordinated National Action Plan. | Establish gender and children desks and justice systems | N/A | N/A | нкір | \$0 | UNICEF Follow on (17316) | 13: Epidemiological and Health Data |
| Ambassador Small Grants | 4) Sustained Epi Control | Increased support to the HIV program from local CSOs | | | N/A | HKID | \$150,000 | Ambassador's HIV/AIDS Relief Fund (10970) | 6: Service Delivery |

| 4) Sustained Epi Control | Increased support to the HIV program from local CSOs | | | N/A | HVOP | \$150,000 | Ambassador's HIV/AIDS Relief Fund (10970) | |
|---------------------------------|--|-----|---|-----|------|-----------|--|---|
| 4) Sustained Epi Control | Sufficient domestic and external financing for HIV commodities and distribution identified in annual coordinated procurement plan. | | Develop and implement a transition plan for transforming TMARC from a non-profit to a commercial entity | | HVOP | \$500,000 | TMARC | 12: Technical and Allocative Efficiencies |
| 4) Sustained Epi Control | Increased number of adolescent and young women linked to prevention and treatment services | N/A | Develop and roll out a national communication strategy for increasing service demand for AGYW | N/A | HKID | \$150,000 | Comprehensive Platform for Integrated Communication Interventions (CPICI) (18056) | Delivery |

| Review VMMC policy and guidelines to integrate EIMC and roll out the updated policy to LGA level Laboratory | 4) Sustained Epi Control | Increased EIMC knowledge & transfer from mentees to other VMMC personnel and national stakeholders. Increased GOT commitment to support scale-up of EIMC through policy dialogue. | N/A | Increased # of RCHCs integrated EIMC services in saturated SNUs. Availability & use of EIMC policies and guidelines at all levels. Increased ownership of EIMC at national, regional and council level. | VMMC_CIRC | CIRC | \$200,000 | Consolidated MOH CoAg (18170) | 6: Service Delivery |
|---|-----------------------------|--|--|---|-----------|------|-----------|-------------------------------------|-------------------------|
| | | | | | | | | | |
| [Add rows as needed] | | | | | | | | | |
| Strategic Information | • | • | | | • | • | • | | |
| Harmonize GOT and PEPFAR data sets (for GBV service monitoring and reporting). [Add rows as needed] | 4) Sustained Epi Control | Harmonize GOT and PEPFAR data | Harmonization tools developed and training conducted across all PEPFAR regions | Support the integration of the component of Active Linkage to care (ALTC) to establish tracking structures and reporting database at the national level | DHIS | нвнс | \$100,000 | TBD Surveillance TA (17988) | 15. Performance data |
| [Add rows as needed] Systems Development | | I | 1 | | | | I | | 1 |
| systems Development | | | | | | | | | |

| Establish information, education and communication services for GBV including integration of messaging into existing mhealth channels and services, expansion to reach wider audiences and specific service and support information for victims of GBV. | 1) First 90; 2) Second 90; | Increased number of vulnerable children linked to prevention and treatment services | Expand the mHealth model to include Public- Private partners in messaging at | Develop and implement mHealth communication channels at the national level to include GBV messaging | DHIS | НВНС | \$250,000 | CDC PPP Management (17296) | 13: Epidemiological and Health Data |
|---|-------------------------------|---|--|--|------|------|-----------|---|---|
| Finalize and roll out community M&E systems to track violence against children and linkage and retention into HIV care. | 1) First 90; 2) Second 90; | number of vulnerable children linked | M&E systems rolled out across pilot SNUs | Roll out M&E systems across all PEPFAR regions | DHIS | HKID | \$200,000 | UNICEF (14698) | 13: Epidemiological and Health Data |
| Create interface between- the Social Safety Net Unified- Registry of vulnerable- population and OVC- database- | 1) First 90; 2) Second 90; | Increased number of vulnerable children linked to prevention and treatment services | Develop and implement an interface between registry of vulnerable population and OVC database | N/A | N/A | HKID | \$0 | Tanzania Social Action Fund (16792) | 13: Epidemiological and Health Data |
| Create interface between- the Social Safety Net Unified- Registry of vulnerable- population and OVC- database- | 1) First 90; 2) Second 90; | Increased number of vulnerable children linked to prevention and treatment services | Develop and implement an interface between registry of vulnerable population and OVC database | N/A | N/A | HKID | \$0 | Tanzania Social Action Fund (16792) | 13: Epidemiological and Health Data |

| Construction of the second second | 1) First 90; 2) Second 90; | Increased number of vulnerable children linked to prevention and treatment | registry of | N/A | нвнс | \$0 | 13: Epidemiological and Health Data |
|-----------------------------------|-------------------------------|---|-------------|-----|------|-------------|---|
| TOTAL | | | | | | \$2,200,000 | |

*Reference Appendix C for a list of activity types that fit in each category.